



2014 Tax Budget & Five-Year Forecast Update

Presentation to City Council

June 24, 2013

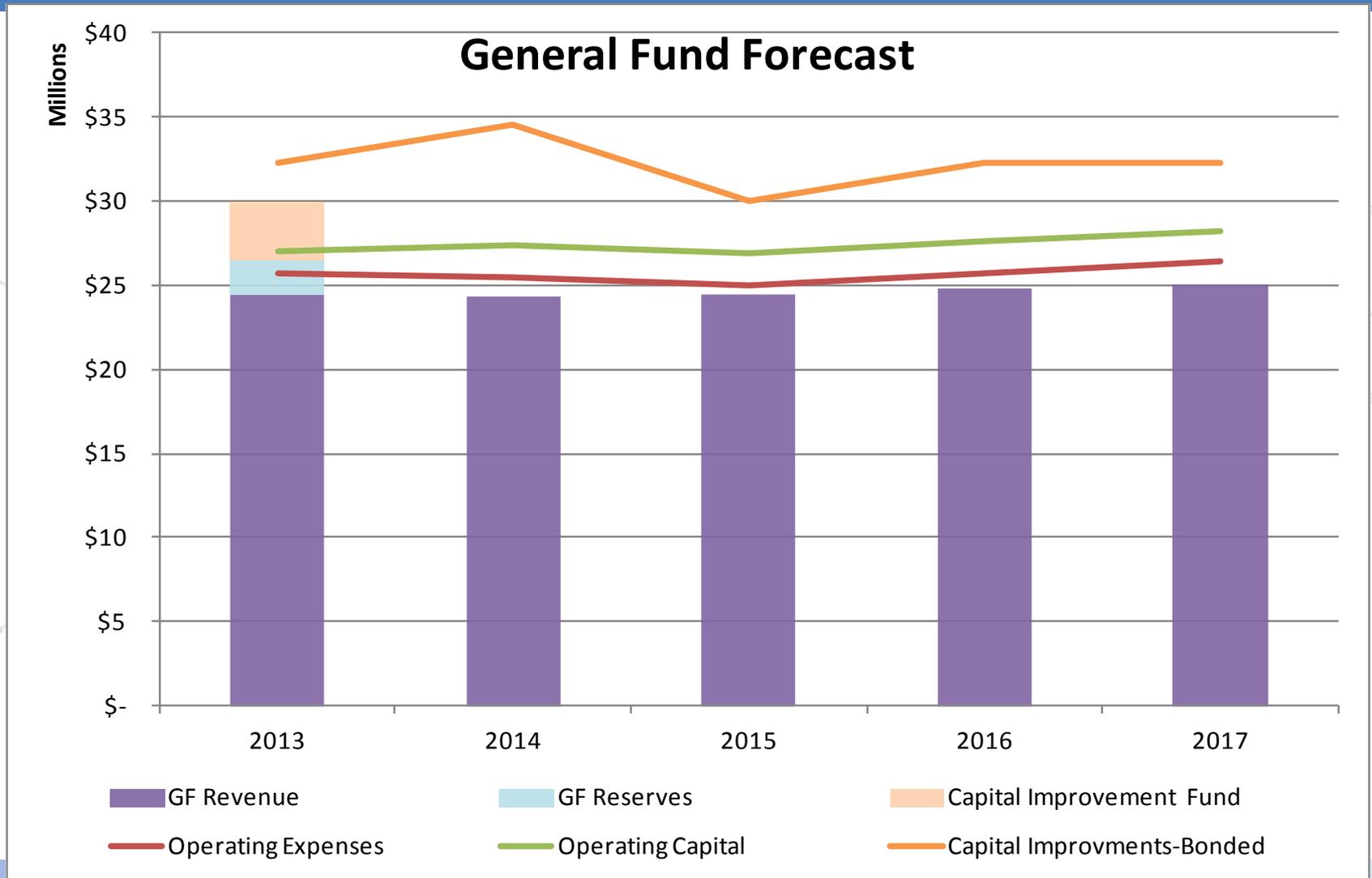
Outline

- Five-Year Forecast
- 2013 Appropriations Recap
- 2013 Expenditure Review
- 2014 Tax Budget/Reductions
- 2015 Planning/Reductions
- Revised Forecast



FIVE-YEAR FORECAST

Five-Year Forecast



Five-Year Forecast

Projected Funding Gap-Cash Basis

2013	2014	2015	2016	2017
\$4.4M	\$12.8M	\$8.1M	\$10.0M	\$9.7M

Assumptions:

- Conservative growth in revenue
- Current (2013 Appropriated) Service Levels
- Full/Cash Funding for Capital Needs Assessment Projects



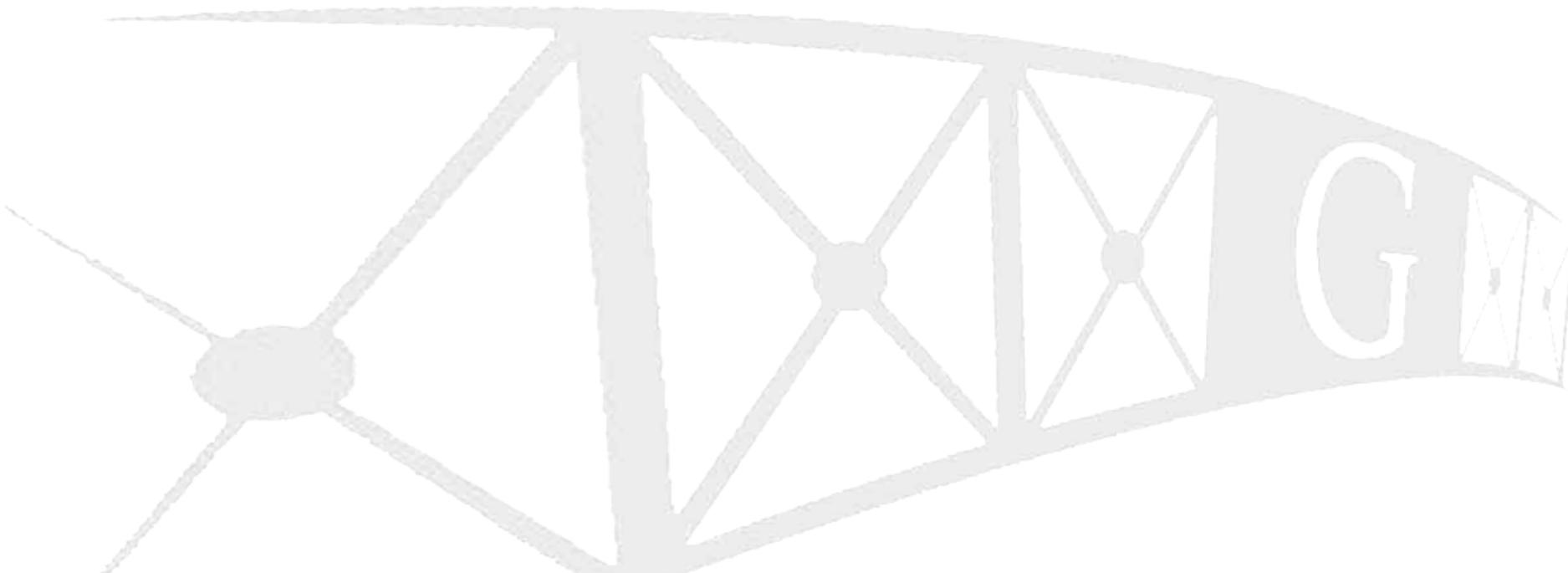
2013 APPROPRIATIONS RECAP

2013 Appropriations Recap

Balanced the Funding Gap

- Planned to use \$3M excess reserves (now \$2M)
- Didn't Fund \$2.4M in Capital Needs

Project	Unfunded
New Front Pool & Improvements (design)	\$200,000
Buckles Tract Infrastructure	\$1,000,000
Claycraft/Morrison Improvements	\$750,000
Asset Management/Cityworks	\$40,000
New Operations Complex	\$250,000
Gahanna Canoe Launch	\$15,000
Southwest Floodplain/Veterans Park	\$50,000
Academy Park Restrooms/Concessions	\$25,000



2013 EXPENDITURE REVIEW

2013 Expenditure Review

Focus on Core Services & Saving for Future

\$1.4M (net) Reduced

- \$600,000 in Capital Reductions

Project	Reduced
Entryway Signs & Features	\$300,000
OCT District Signage & Gateways	\$275,000
Headley Soccer Rebuild (design)	\$25,000

2013 Expenditure Review

- \$843,494 in Net Operating Reductions:
 - Permanent Reductions: \$154,504

Permanent Reductions	Reduced
Community Events	\$53,154
Recreation Programming & Promotions	\$19,850
Bond Refunding Savings	\$41,500
IT & GIS PT Staff-Unfilled	\$40,000

2013 Expenditure Review

– One-Time Savings: \$1,101,000

- Salary Savings
- Creekside TIF/Debt Transfer
- West Gahanna Master Plan

– Operating Increases: <\$412,000>

- Labor Contracts-Tentative Agreements
- Market Salary Adjustments
- Supplementals YTD

2013 Expenditure Review

Recommend additional \$1.0M transfer to
Capital Improvement Fund

Revised Plan (including transfer) uses \$2.0M in
excess reserves

– \$4.7M in excess reserves remaining for 2014+



2014 TAX BUDGET

2014 Tax Budget

Mandated by State Law

- Motion Resolution
- Substantiates need for collection of Property Tax by County (\$1.9M)
- Needs Council Approval by July 15th

Mayor's Recommendation

- Keeps Operating Reductions from 2013
- \$9.6M in Unfunded Capital
- \$243K in further Operating Reductions
- Uses \$1.2M in Excess Reserves

2014 Tax Budget

Unfunded Capital Summary

- Reductions to Operating Capital
 - Vehicle Replacement Programs
 - Annual Street Programs
- Elimination of Non-Core Projects
 - Trails, Pool, Parks
 - Development (Fiber, Signage)
 - Roads (Walnut St, Bricklawn/Leavitt, S Stygler)

2014 Tax Budget

Permanent Operating Reductions

- Community Events & Recreation Programming
- Economic Development Impact
- Staff Reallocation & Account Consolidation



2015 PLANNING

2015 Planning

Identifies City Operations Using No Reserves

Requires \$1.2M in Further Operating Reductions

Uses Core Services Designation to Identify
Targets

2015 Planning

Cuts Required if No Additional Revenue

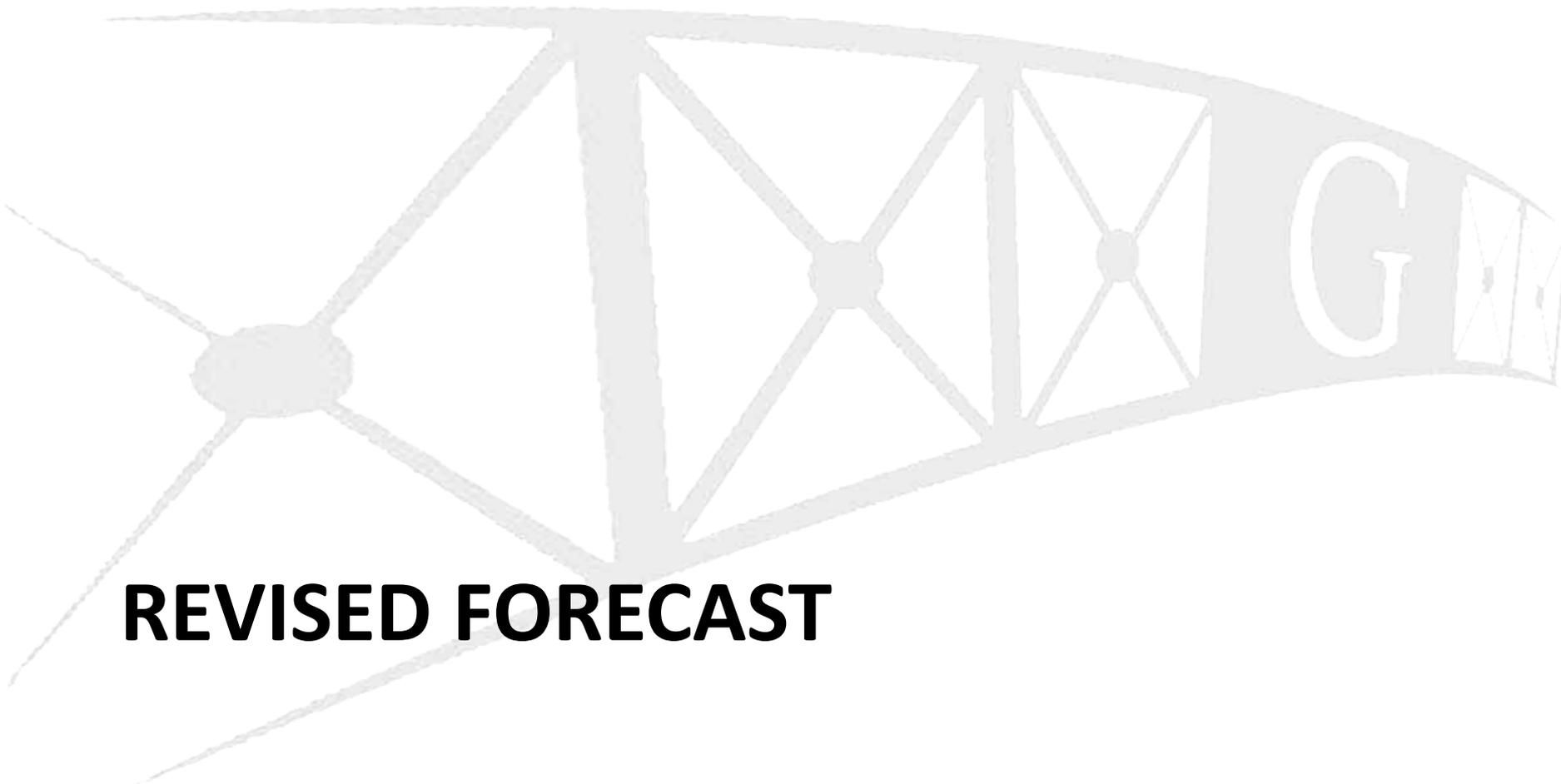
Economic Development Outreach	Planning & Development Support
Emergency Management	Parks Maintenance
Gahanna Senior Center	Herb Education Center
Swimming Pools	Police Staffing (2)
Front-Desk/Customer Service	Employee Compensation
Employee Retention	Insurance Cost Share

Reduces City Staff by over 100 positions

4 FT	4 FT→PT
9 PT	87 Seasonal

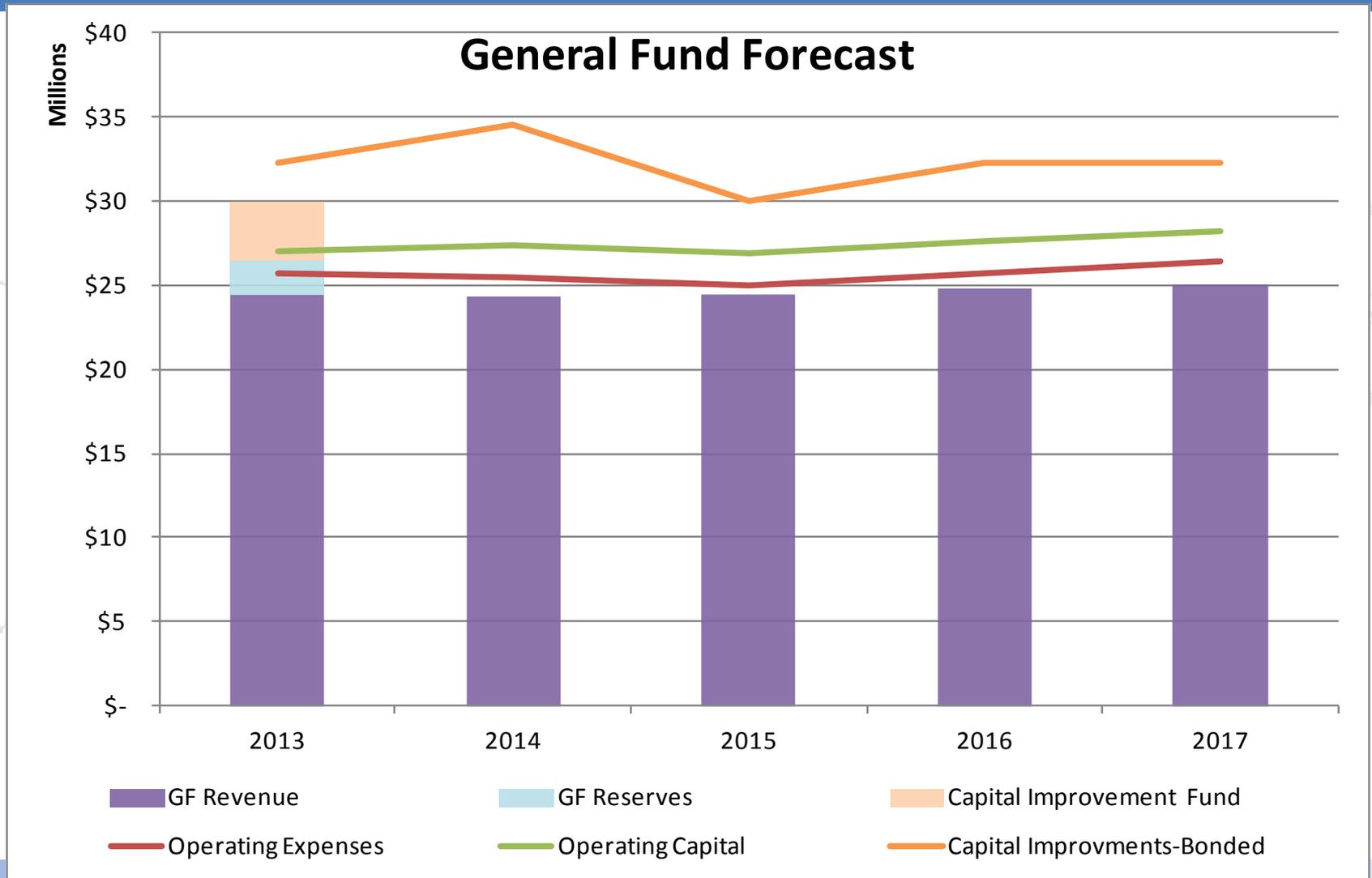


Risk of Unemployment Compensation Liability



REVISED FORECAST

Five-Year Forecast



Revised Forecast

