



CITY OF GAHANNA, OHIO

Proposed Appropriations 2013



CITY OF GAHANNA

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2013 Proposed Appropriations

City of Gahanna, Ohio

Becky Stinchcomb, Mayor

City Council

Brian D. Larick, President

Stephen A. Renner, Vice President

Beryl D. Anderson

Karen J. Angelou

Ryan P. Jolley

David L. Samuel

Brandon Wright

Isobel L. Sherwood, MMC, Clerk of Council

Shane Ewald, City Attorney

Executive Team

Jennifer Teal, Director of Finance

Dennis Murphy, Chief of Police

Sue Wadley, Director of Human Resources

Anthony Jones, Director of Planning & Development

Brandi Braun, Assistant City Administrator

Dottie Franey, Director of Public Service

Tony Collins, Director of Parks & Recreation

James Williams, Director of Emergency Management

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Dear City Council members,

It is my duty and honor to present for your consideration the proposed City of Gahanna appropriations for 2013. These appropriations represent the City's revenue and expense plan for the coming year that will enable the City of Gahanna to continue to provide critical services to its residents and businesses.

This recently developed, innovative and easy to understand appropriations document is the result of many months of administrative research, prioritization and teamwork. I want to commend our entire City staff for their hard work and dedication to the taxpayers whom they proudly serve.

There should be no mistaking that the City of Gahanna is at a pivotal juncture. City Council and my administration must commit to making many difficult but necessary decisions in the months ahead. We are continually and increasingly challenged as a local government to provide a high level of service with resources that have become more limited over the last several years.

Although the City of Gahanna has continued to make cuts and reductions as needed to operate with the resources currently available, there is a price that is being paid for putting off short term expenses and investments. Revenue trends in the General Fund are troubling. While it does appear that the economy may be stabilizing to some degree, we know that it is doing so at a much slower rate than we have experienced in the past. In addition, the City is realizing more than three million dollars (\$3 million) in permanently reduced revenues that have primarily come as a result of state funding cuts.

This comes at a time when our costs are rising, both because of market forces and expenses such as energy and maintenance costs. To help offset rising costs, we have deferred equipment replacement, capital maintenance, and capital improvements for more than three years. We have done this during the most serious economic downturn most of us have experienced in our lifetimes.

Through conservative fiscal management, the City has maintained a strong fund balance, with reserves exceeding the mandatory 25% by nearly eight million dollars (\$8 million). These unspent, unappropriated funds are not excess money; they are tax dollars and other general fund collections that were paid by taxpayers for the purpose of providing government operations. Bearing this in mind, it is appropriate to use a portion of these funds as a resource for funding our needs while we continue to develop a long-term strategy for bridging the gap between our revenues and our costs.



These appropriations are the culmination of a year of introspective analysis and strategic planning among departments and City Council. Transparency and accountability continue to be paramount and is the cornerstone of how the City does business. I am proud of the unprecedented access to the “process” and the City’s financial information to not only City Council, but the public in general. We will continue to meet or exceed financial best practices set by organizations such as the Government Finance Officers Association.

Challenges and tough decisions lay ahead of us. But I remain confident that through open discourse, continued transparent accounting and dedicated professionalism, we will continue to serve the citizens of Gahanna to the level of service which is expected of us.

In service,

A handwritten signature in cursive script that reads 'Rebecca W. Stinchcomb'.

Becky Stinchcomb, Mayor

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How to Use This Budget Document

Gahanna's budget is a financial plan for the monetary, human and capital resources available to the City. Through these resources, services are provided to meet the needs of Gahanna residents, businesses and stakeholders. It includes both estimates of resources available, including revenues and fund balances, and appropriations, which are the authority to spend money for specific purposes. The budget is prepared by the Administration and adopted by the City Council after extensive public input.

The document begins with the budget message from the Mayor. The message summarizes the contents of the budget and provides an explanation of the rationale used by the Administration during the budget development process. The Mayor also outlines the Administration's goals and challenges for the upcoming year.

The budget document is divided into ten major sections which provide information about the city, both financial and operational, from a variety of perspectives and degree of detail:

Gahanna Overview

This section of the document contains useful, quick reference information about the City and the organization "Gahanna at a Glance," description of the city's Government structure, the City's mission, vision and Critical Success Factors, a City-wide organization chart and a personnel detail analysis.

Financial Policies

This section details the City's financial management policies, accounting and fund structures, budget process and timeline and linkages to other strategic planning processes.

Appropriations Summary

The Appropriations Summary provides summary-level detail of the planned fund balances, revenue and expenses for all of the City's funds as well as a functional summary of City departments and the funds used to support their operations.

General Fund

The General Fund provides the majority of resources for most of the services that cities typically offer, including public safety, maintenance, and general government functions required to support direct services to the community. The General Fund section of the budget document provides an overview of planned General Fund revenues and expenses as well as detailed departmental descriptions and budget summaries for each of the City's departments. These detailed descriptions include departmental organizational charts, historical, current and planned spending and staffing data, descriptions of departmental activities and objectives and detailed explanations of any changes to planned spending.

Special Revenue

The Special Revenue section lists the City's special revenue funds and provides a detailed explanation of the purpose, planned revenues and planned expenses for each of the special revenue funds with planned activity in 2013.

Capital Improvements

The Capital Improvements section provides background on the City's Capital Needs Assessment process, a summary of planned projects for 2013 and detailed project information sheets which include in-depth information on each of the proposed projects.

Debt Service

This section provides detail of the City's outstanding debt, debt service and debt limitation levels and the anticipated revenues and expenses to the debt service fund.

Proprietary Funds

This section includes detailed descriptions of the activities, planned revenues and expenses the City's two proprietary fund types: enterprise funds and internal service funds. Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprise. In Gahanna, this includes the City's water, sanitary sewer and stormwater utilities. Internal service funds are used to account for the financing of goods or services provided by one department to other departments of a City on a cost-reimbursement basis. Gahanna operates one internal service fund, for its self-insured workers' compensation program.

Agency Funds

Agency funds are maintained by the City in a fiduciary capacity on behalf of an outside third party. This section provides a description of each of the City's agency funds and their planned revenue and expenses.

Appendices

This budget document includes four appendices:

Appendix A- Line-Item Detail: provides two years of prior history, current year and planned 2013 expenditures for each of the City's line-item accounts.

Appendix B- Appropriations Ordinance: contains the actual ordinance proposed to be passed by City Council, authorizing expenditure in the requested amounts for the City's departments and funds.

Appendix C- Debt & Investment Policies: includes the City's debt policy (once completed and approved by City Council) and investment policy.

Appendix D- Glossary of Terms: provides definitions of terms and acronyms used in Gahanna's financial statements and budget document.

Gahanna at a Glance

Form of Government

Strong Mayor-Council:

Popularly Elected Mayor serves as Chief Executive Officer of the City

Seven-member Council (four Council members elected by ward, and three Council members elected at-large)

Demographics

Population: 33,248

Median Age: 39.4 years old

72.4% of population over 18 years,
11.8% over 65 years

Diversity

Gahanna is one of the most diverse suburban cities in Central Ohio:

- 82.1% White
- 11.2% Black
- 2.6% Hispanic
- 3.1% Asian

Households: 13,037

Median Size: 2.54 people
70.2% households are families

Median Household Income: \$70,200

Median home value: \$185,100

Land

Area in Square Miles: 12.42 square miles

Parks: 750+ Acres of parkland including over 29 parks

Economics

Municipal Income Tax Rate: 1.5%

Sales & Use Tax: 6.75%

Personal Property Tax

Gahanna-Jefferson: \$106.14/1000

Gahanna-Columbus: \$113.62/1000

Major Industries:

- Management, Professional, & Related Occupation-46.5%
- Service-10.1%
- Sales & Office-29.7%
- Construction, Extraction, & Maintenance-5.7%
- Production, Transportation & Material-8.1%

Education

Public

Gahanna Jefferson School District

- 7 Elementary Schools
- 3 Middle Schools
- 1 High School
- 1 Joint Vocational/Technical School (located outside of Gahanna)

Private

Columbus Academy

Gahanna Christian Academy

St. Matthews

Post-Secondary

Columbus State Community College

Bryman College

Mount Vernon Nazarene University

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Gahanna City Government

The City of Gahanna (“City”) is a home-rule municipality located within Franklin County in central Ohio. The City is governed by the laws of Ohio and the City Charter, its constitution, which can only be amended by a majority of the city’s voters.

The City’s elected officials are: the Mayor, the City Attorney and the seven members of the City Council. The City Charter provides the constitutional framework within which city government operates. The City’s codified ordinances contain the laws of the City.



Gahanna Mayor, Rebecca W. Stinchcomb

Mayor

The City has a strong Mayor-Council form of government. The Mayor is popularly elected by the Citizens of Gahanna and serves a four-year term. The Mayor serves as the Chief Executive Officer of the City. As the City’s chief administrator and official representative, the Mayor is responsible for the general management of the City and for seeing that all laws and ordinances are enforced. The Mayor appoints professional directors to the City’s departments, which administer the day-to-day operations of the City.

City Council

All legislative powers of the City are vested in the City Council. City Council members exercise their duties by adopting legislation in the form of ordinances or resolutions. Four Council members are elected from geographic wards and three are elected at-large, by all voters of the City. The City Council is responsible for passing an annual appropriations ordinance and authorizing the Mayor to sign contracts and agreements. City Council determines its own rules of procedure and its meetings and their proceedings are open to the public.



Gahanna City Council

Front Row (from left to right):

Council Member Beryl D. Anderson, Ward 4

Council Member Dave Samuel, At-Large

Council President Brian Larick, Ward 3

Back Row (from left to right):

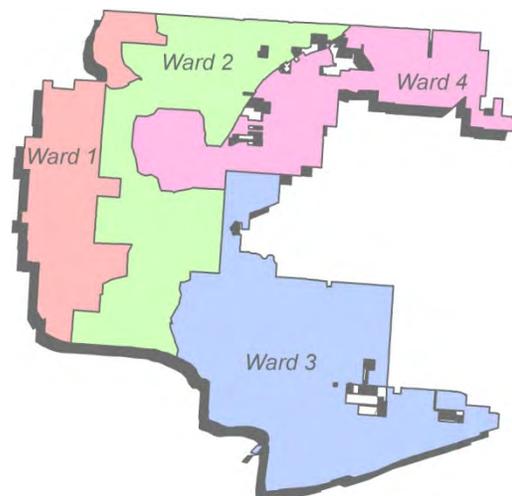
Council Vice-President Stephen A. Renner, Ward 1

Council Member Ryan P. Jolley, At-Large

Council Member Karen J. Angelou, At-Large

Council Member Brandon Wright, Ward 2

Gahanna Ward Map



Gahanna's Vision Is...

...to be an innovative model community that values its rich heritage, pursues high standards, and promotes respect among its citizens.

Gahanna's Mission Is...

...to ensure an exceptional quality of life by providing comprehensive services, financial stability, and well-planned development which preserves the natural environment, in order that city government will continue to be responsive, accessible and accountable to our diverse and growing community of citizens.



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Critical Success Factors

In its strategic planning process, Gahanna’s leadership has identified five Critical Success Factors associated with the mission and vision of the City. These Critical Success Factors are used to articulate those things that must go well in order for the City to achieve its mission and vision. These Critical Success Factors provide the framework for specific initiatives articulated in the City’s strategic planning.



Citizen Centricity

Gahanna is committed to keeping the health, safety and welfare of our citizenry as the focal point of all policy decisions. Gahanna will always strive to be responsive, transparent and accountable to the community.

Smart Growth

Gahanna is committed to effectively managing its growth and assets.

Economic Success

Gahanna is committed to ensuring financial sustainability through smart revenue generation, business growth and prudent short and long term financial management.

Effective Communication

Gahanna is committed to communicating critical information to our citizens, stakeholders and employees while also listening to their wants, needs and feedback.

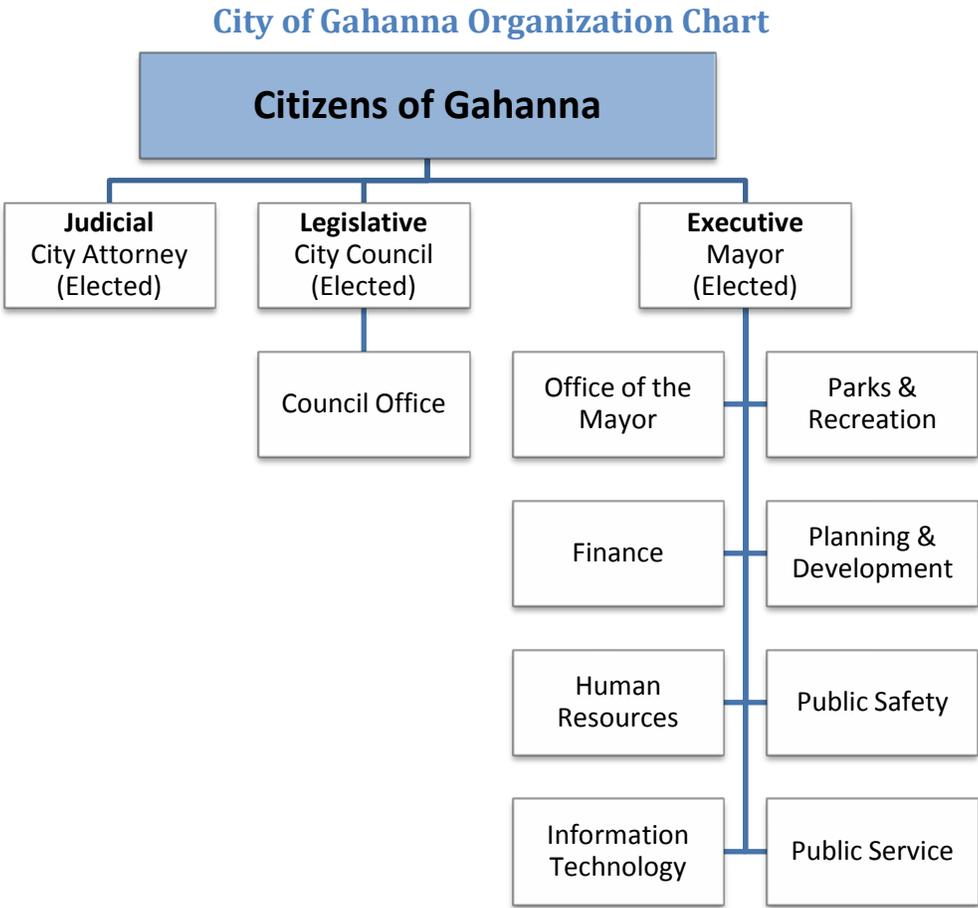
Innovation

Gahanna is committed to continually reinventing the way we do business to be relevant, effective and efficient.

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City Organizational Structure

The City’s organizational structure has been designed to support quality services to the citizens and taxpayers of the community. The day-to-day operations of the City are overseen by the Mayor and appointed department directors. The City is staffed by 148 full-time employees and a workforce of more than 140 part-time and seasonal staff.



Given the nature of the services provided by the City, personnel costs are a primary driver of the City’s budget each year. Staffing levels in each department are monitored closely for budgetary impacts throughout the year. Additionally, any time a position is vacated through retirement or attrition, a thorough analysis of the best and most cost-efficient way to provide that particular service or function is completed.

City of Gahanna Personnel Detail

Total Personnel by Department		2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference
	Council, Boards & Commissions	26	26	26	26	0
	City Attorney	1.3	1.3	1.3	2.1	0.8
	Council Office	4.7	4.7	4.7	6.15	1.45
	Office of the Mayor	9	9	10	10	0
	Finance	8	5	4.75	5	0.25
	Human Resources	3	3	3	3	0
	Information Technology	6	6	6	7	1
	Parks & Recreation	147	117	152	152	0
	Planning & Development	12	11	11	10	(1)
	Public Safety	77	75	77	77	0
	Public Service	37	34	34	35	1
	Total	331.0	292	329.75	333.25	3.5

Employment Status		2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference
	Boards & Commissions	37	37	37	36	(1)
	Full-Time	153	146	147.75	148.25	1
	Part-Time	141	109	145	57	(88)
	Seasonal*	0	0	0	92	92
Total Positions	331.0	292	329.75	333.25	3.5	

Total Personnel by Classification		2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference
	City Council	7	7	7	7	0
	Boards & Commissions	30	30	30	29	(1)
	City Attorney	1	1	1	1	0
	Mayor	1	1	1	1	0
	Director	10	10	10	10.25	0.25
	Deputy Director	6	6	4.75	5	0.25
	Superintendents	6	5	5	5	0
	Supervisors	7	7	7	7	0
	Full-Time Admin Salary	10	9	9	9	0
	Full-Time Admin Hourly	18	16	17	17	0
	Full-Time Steelworkers	29	28	28	28	0
	Lieutenants/Sergeants	10	10	10	10	0
	Officers	46	43	45	45	0
	Dispatchers	9	10	10	10	0
	Part-Time	141	109	145	57	(88)
Seasonal	0	0	0	92	92	
Total Positions	331.0	292	329.75	333.25	3.50	

*Prior to 2013, Seasonal employees were included in the Part-Time employee category

Financial Management Policies

Operating Budget Policies

- The City will pay for current expenditures with current revenues and fund balances. The City will avoid budgetary processes that balance current expenditures at the expense of future years.
- The budget will provide for the appropriate maintenance and repair of capital assets, and provide for their replacement when needed.
- The City will develop its annual budget in a manner that encourages early involvement with the public and City Council.
- The City will maintain a system of budgetary control to ensure adherence with the approved budget.
- Real-time financial data, including actual performance compared to budget and prior periods, will be available on-line for review by departments. Department heads are responsible for managing their budgets within the total appropriation for their departments.

Reserve Policy

- The City will maintain a mandatory General Fund reserve of 25% of planned revenue, pursuant to Council Motion Resolution MR-0075-2003.
- Fund balance in excess of the mandatory General Fund reserve will be utilized strategically at the direction of Council to provide for current and future City needs.

Capital Improvement Planning

- The City will develop a five-year Capital Improvements Plan on an annual basis.
- Capital expenses within the City's annual budget will be determined using the Capital Improvements Plan as a guide.

Debt Management Policies

- The City will utilize long-term debt judiciously, and only for long-term capital requirements.
- The City will develop and adopt a debt policy that outlines the appropriate uses and terms of debt.
- The City will provide full disclosure on financial reports and official statements.

Revenue Policies

- The City will estimate annual revenues conservatively, objectively and in an analytical manner.
- The City will encourage diversification of its revenues; in order to minimize the impact of short-run fluctuations in any one revenue source.

- Potential grant revenue will be reviewed carefully for matching requirements. If local matching funds cannot be justified, some grants may not be accepted.

Purchasing Policies

- Purchasing will be accomplished in accordance with all applicable federal, state and local requirements.
- The values of impartiality, economy, competitiveness and fairness will be applied consistently in all purchasing decisions.

Investment Policy

- The City will invest its public funds in a manner that provides maximum safety and preservation of principal, while meeting all liquidity and operating demands, at reasonable market interest rates available.
- Funds will be invested in accordance with Ohio Revised Code and the City's formal investment policy as adopted by City Council.

Accounting, Auditing and Financial Reporting

- The City will maintain a cash-basis system of accounting for all operations and funds.
- The City will maintain its accounting records in accordance with state and federal standards.
- The Auditor of State or an authorized Independent Public Accountant will perform annual audits of the City's financial statements and compliance.

Accounting and Fund Structure

Basis of Accounting

For budgetary purposes, the City of Gahanna operates on a cash basis. This means that revenues are recognized only when cash is received, and expenditures are recognized when paid.

On an annual basis, the City converts its cash-based financial records in accordance with the guidance of the Government Accounting Standards Board (GASB) Statement number 34, which requires that entities produce both government-wide full-accrual basis statements as well as governmental fund-level modified-accrual basis statements. Proprietary funds are accounted for on a full-accrual basis. These statements are included in the City's annual financial reports, and are audited appropriately.

Fund Accounting

A fund is a separate, self-balancing set of accounts used to account for resources that are segregated for specific purpose in accordance with special regulations, restrictions or limitations.

The separation of the City's activities into funds allows the City to maintain the appropriate (required) controls over expenditures for each activity and to report on specific activities to interested citizens. All funds are classified into one of three fund types. These fund types and the components of each are:

Governmental Funds

General Fund – The General Fund is the primary operating fund of the City and is used to account for all financial resources except those required to be accounted for in another fund. Principal sources of revenue consists of income tax receipts, property taxes, licenses and permits, grants, charges for services, intergovernmental revenue, and interest earnings. Major expenditures are for personnel costs, materials and supplies, purchased services, capital outlay and transfers to other funds. The General Fund is used to finance the administrative, public safety, parks, recreation, community development, infrastructure and technology functions of the City.

Special Revenue Funds – Multiple special revenue funds are in place to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects. The City's special revenue funds include the Street Maintenance and Repair Fund, into which the City's share of motor vehicle registration fees and gasoline taxes are deposited, as well as the State Highway Fund, into which a portion of the County's motor vehicle registration fees and gasoline taxes are deposited to provide for the maintenance of State Highways within City limits. The City's Tax Increment Financing (TIF) fund is also considered a special revenue fund.

Capital Improvement Funds –The City's capital improvement funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital

outlays, including the acquisition or construction of capital facilities and other capital assets. Outflows financed by proprietary funds and assets held in trust are excluded.

Debt Service Fund – The City’s General Bond Retirement Fund is used to account for the accumulation of resources for and payment of general obligation long-term debt principal, interest and related costs.

Proprietary Funds

Enterprise Funds – Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis will be recovered primarily through user charges. The City operates the following proprietary funds:

- **Water Fund:** The Water Fund is a proprietary fund that accounts for activities associated with the City’s water supply. The City of Gahanna utilizes the City of Columbus water system, which provides supply, purification and distribution services. Gahanna is responsible for the construction and maintenance of the water lines. Water Fund revenues come from user charges related to consumption and tap-in fees. Expenses are driven by the charges Columbus levies on Gahanna for the water, as well as the ongoing maintenance of the system
- **Sewer Fund:** The Sewer Fund is a proprietary fund that accounts for the activities associated with the City’s sanitary sewers. The City is connected to the City of Columbus sanitary sewer system, which provides sewage treatment services. Gahanna is responsible for the construction and maintenance of the sanitary sewer lines. Revenues are derived from user charges related to usage and tap-in fees. Expenses are driven by the charges Columbus levies on Gahanna for use of the sewer system and maintenance of the sanitary sewer system.
- **Water and Sewer Capital Improvement Funds:** A portion of water and sewer user charges are allocated to the Water and Sewer Capital Improvement Funds in order to provide for the long-term capital improvements required to maintain and expand these two systems.
- **Stormwater Fund:** The Stormwater Fund is a proprietary fund that accounts for the activities associated with managing runoff in a manner that is consistent with the EPA’s National Pollutant Discharge Elimination System (NPDES) standards. Citizens are charged a stormwater management fee in conjunction with their water and sewer bills to accommodate these expenses.

Internal Service Funds-Internal service funds are used to account for the financing of goods or services provided by one department to other departments of the City on a cost-reimbursement

basis. The City maintains one internal service fund—a workers' compensation self-insurance fund. Citywide program expenditures are incurred in the funds and the City's departments contribute to the internal service fund for these costs.

Fiduciary Funds

Agency Funds – These funds are used for resources received and held by the City in a fiduciary capacity from an outside party. Disbursements from these funds are made in accordance with the trust or other agreements or conditions of the trust for the particular source of funds.

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Budget Process

Tax Budget

State statute requires the City to adopt an annual cash basis tax budget. The tax budget is adopted by City Council after a public engagement process by July 15 of each year. This budget is submitted to the Franklin County Budget Commission which uses this budget to substantiate the need to levy the full amount of authorized property tax rates for the City and review the City's revenue estimates. The Budget Commission certifies the rates to the City and City Council is required to pass a resolution adopting the property tax rates prior to October 1.

As a part of its certification, the County issues an official certificate of estimated resources to the City, which states the projected revenue of each fund for the upcoming year. On or about January 1, the certificate of estimated resources is amended to include unencumbered fund balance at December 31 and updated revenue estimates. The purpose of the certificate of estimated resources is to identify a limit for the City's appropriations, so that total expenditures from any fund during the year do not exceed the amount stated in the certificate of estimated resources.

Appropriations

The City of Gahanna is required by Ohio Rev. Code 5705 to adopt an appropriation ordinance on or about the first day of each fiscal year. This appropriation ordinance controls expenditures at the fund and department level (the legal level of control). The appropriations may be amended or supplemented during the year as required, by action of Council. The appropriations ordinance sets spending limitations within each fund and department by category: salaries & benefits, operating expenditures, capital outlay and transfers. City Council, in the appropriations ordinance, gives the Finance Director the authority to make transfers up to \$3,000 between appropriation line items within any department and fund. Any requests for transfers in excess of \$3,000 must be approved by Council.

Unencumbered appropriations lapse at year-end and are returned to fund balance. Encumbrances outstanding at year-end are carefully reviewed and carried forward into the following year when needed. The prior year appropriations corresponding to these encumbrances are also carried forward in order to provide budgetary authority for these expenses.

Proposed Timeline for the 2013 Appropriations

November 2	Proposed 2013 Tax Budget distributed to City Council
November 13	Appropriations Presentation provided to City Council by Administration
November 20-21	Public Forum
November 26 & December 10	Council Q & A and Appropriations discussion
January 2	Council vote on Appropriations ordinance

2013 Appropriations Planning

Multiple information gathering and planning processes have taken place concurrently within the City in 2012 to aid in priority setting and financial decision-making. These include public and Council input opportunities in the Tax Budget process, the Parks Master Planning project, a market salary survey, biennial resident survey and a comprehensive five-year capital needs assessment.



All Funds Summary

The City of Gahanna provides a full range of municipal government services to a population of more than 33,000 citizens. The services include:

- Community and Economic Development
- Municipal Court services
- Parks and Recreation
- Public Safety
- Public Service and Engineering
- Internal Support and Administration

Additionally, the City owns and operates enterprise activities including:

- Water
- Sanitary Sewer
- Stormwater

Overview of 2013 Budgets for All Funds

This overview includes a financial summary of all of the City's funds, which are utilized to perform all of the services and functions listed above as well as a detailed fund balance and appropriations summary which outlines planned revenue, expense and fund balances for each of the City's funds.

The budget document includes detailed narrative descriptions of the City's major funds, including the following:

- General Fund
- Tax Increment Financing Fund
- Capital Improvement Fund
- Debt Service Fund
- Enterprise Funds

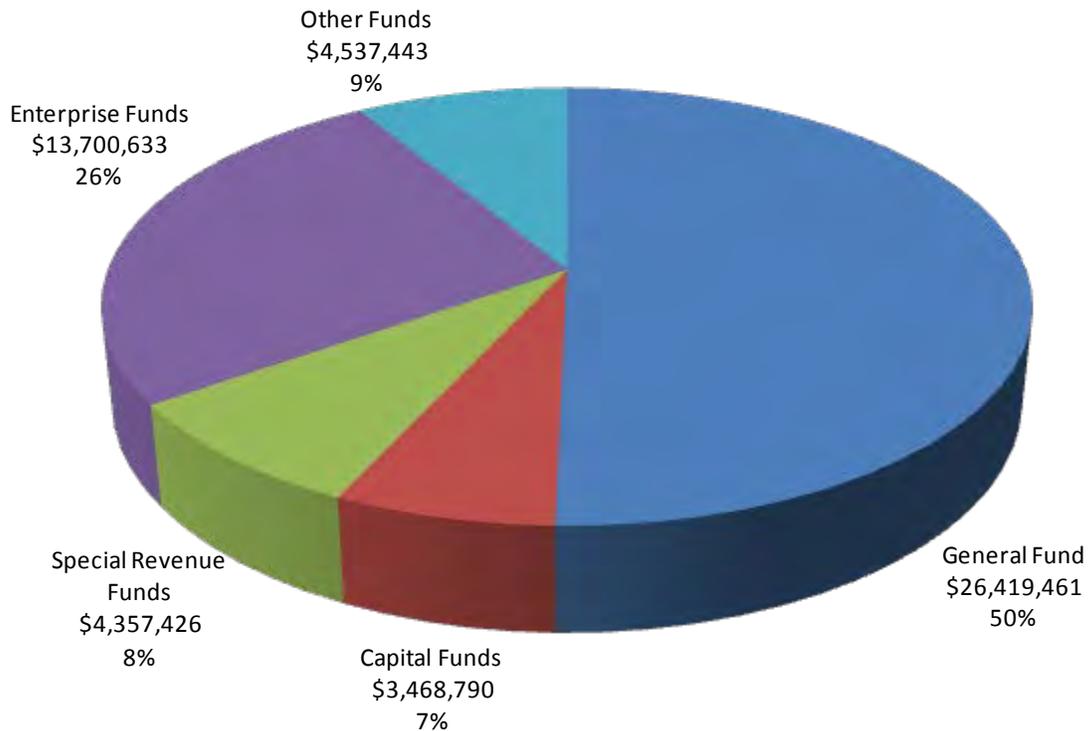
The revenue and expense detail for the remaining funds is included in the line-item detail reports found in the 2013 Appropriations Request and Line Item Detail sections.

2013 All Funds Expenditures

The table below summarizes all City funds and the 2013 planned expenditures.

Fund	Amount
General Fund	26,419,461
Capital Funds	3,468,790
Special Revenue Funds	4,357,426
Enterprise Funds	13,700,633
Stormwater	1,014,035
Water	5,801,424
Water Capital Improvement	247,283
Sewer	6,199,271
Sewer Capital Improvement	438,620
Other Funds	4,537,443
All Funds Total	52,483,753

All Funds Total \$52,483,753



Fund Balance and Appropriation Summary

Fund	2012 Beginning Fund Balance	Revenue 2012 Est.	Expenditures 2012 Est.*	Est. Funds Available to Appropriate 1/1/13	Revenue 2013 Budget	Expenditures 2013 Budget	Est. Funds Available to Appropriate 1/1/14
GOVERNMENTAL FUNDS							
GENERAL FUNDS							
General Fund	15,267,635	23,900,000	25,621,650	13,545,985	23,360,540	26,419,461	10,487,064
Reserve for Sick/Vacation	1,269,826	0	150,000	1,119,826	0	150,000	969,826
SPECIAL REVENUE FUNDS							
Street	207,913	1,576,500	1,400,000	384,413	1,573,500	1,945,184	12,729
State Highway	134,768	107,595	85,493	156,870	96,836	88,386	165,319
Tax Increment	2,590,219	1,928,295	2,146,759	2,371,755	1,283,205	1,236,237	2,418,723
Law Enforcement Trust	20,436	277,711	141,253	156,894	5,000	50,000	111,894
Enforcement & Education	37,050	3,700	0	40,750	3,700	0	44,450
Parks & Recreation Donation	2,980	0	0	2,980	0	0	2,980
Permanent Improvement	1,095,100	24,932	0	1,120,032	13,641	0	1,133,673
Court	152,255	34,000	44,400	141,855	34,000	30,400	145,455
County Permissive	57,420	0	48,000	9,420	0	0	9,420
Cul-de-Sac Maintenance	23,527	0	0	23,527	0	0	23,527
Federal Law Enf Seizure	118,583	127,155	129,950	115,788	25,000	21,000	119,788
Law Enforcement Trust	4,733	0	0	4,733	0	0	4,733
Right of Way	220,000	25,000	0	245,000	25,000	0	270,000
FEMA	15,718	0	0	15,718	0	0	15,718
Park	21,291	0	0	21,291	4,000	0	25,291
Park-In-Lieu of Fees	49,800	0	0	49,800	0	0	49,800
Court Building Fund	130,321	23,000	0	153,321	23,000	0	176,321
Police Pension	872,445	955,455	959,080	868,819	992,199	978,619	882,399
Police Duty Weapon	4,581	5,100	5,100	4,581	5,100	7,600	2,081
Public Landscape Trust	7,816	0	0	7,816	0	0	7,816
Vending Machines	2,793	50	2,000	843	50	0	893
CAPITAL FUNDS							
Capital Improvement	1,732,007	2,782,680	1,050,900	3,463,787	1,004,000	3,468,790	998,997
Park Imp & Acquisition	246	0	0	246	0	0	246
DEBT SERVICE							
General Bond Retirement	1,186,757	2,050,839	2,082,342	1,155,254	2,087,940	2,091,343	1,151,851
PROPRIETARY FUNDS							
ENTERPRISE FUNDS							
Stormwater	1,706,196	986,852	1,566,307	1,126,741	1,106,721	1,014,035	1,219,427
Water	1,182,651	5,645,950	5,885,722	942,879	5,939,335	5,801,424	1,080,790
Water System Capital Imp	1,943,254	529,610	446,972	2,025,892	560,642	247,283	2,339,251
Sewer	6,000,285	4,780,153	7,262,982	3,517,456	4,889,127	6,199,271	2,207,312
Sewer System Capital Imp	3,206,489	242,364	598,160	2,850,693	435,201	438,620	2,847,274
INTERNAL SERVICE FUNDS							
Self Insurance Workers Comp	113,275	178,287	207,300	84,262	235,917	206,500	113,679
AGENCY FUNDS							
Unclaimed Funds	30,349	0	0	30,349	0	0	30,349
Senior Escrow	6,821	100	100	6,821	100	100	6,821
Veterans Memorial	9,253	100	100	9,253	100	100	9,253
Refuse Escrow	266,670	1,930,435	1,932,000	265,105	1,944,115	2,002,000	207,220
Developers Escrow	436,230	100	100	436,230	100	100	436,230
TIZ Real Estate Escrow	63,487	160,000	125,000	98,487	87,300	87,300	98,487
ALL FUNDS TOTAL	40,191,179	48,275,963	51,891,670	36,575,472	45,735,368	52,483,753	29,827,087

*2012 appropriations adjusted for known reductions

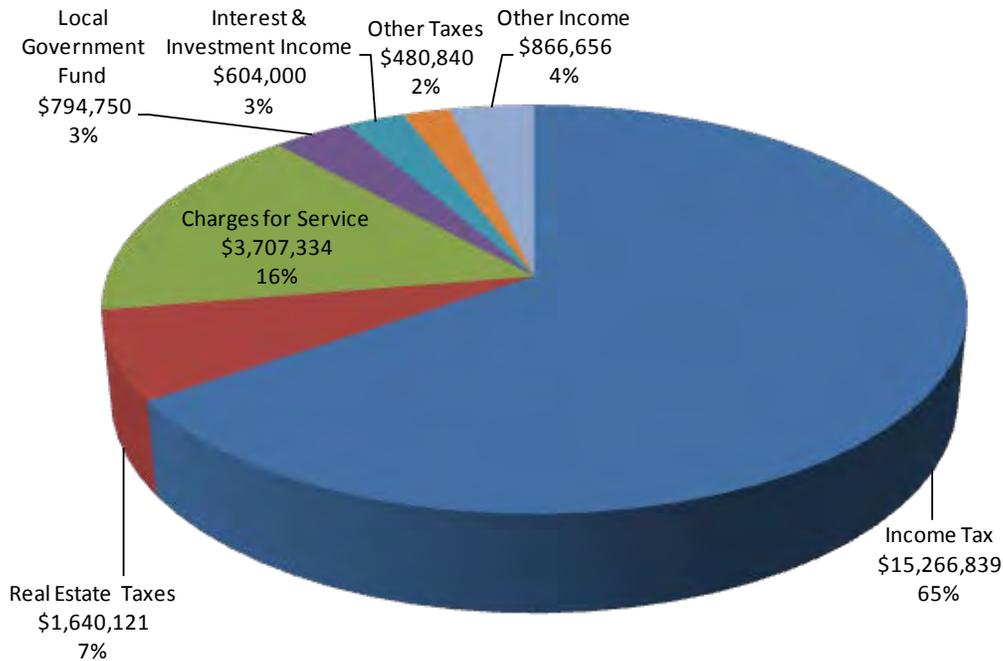
Use of Funds by Departments

Fund Title	Department of Law	City Council Office	Office of the Mayor	Human Resources	Finance	Information Technology	Parks & Recreation	Planning & Development	Public Safety	Public Service
General Fund										
Reserve for Sick/Vacation										
Street										
State Highway										
Tax Increment										
Law Enforcement Trust										
Enforcement & Education										
Parks & Recreation Donation										
Permanent Improvement										
Court										
County Permissive										
Cul-de-Sac Maintenance										
Federal Law Enf Seizure										
Law Enforcement Trust										
Right of Way										
FEMA										
Park										
Park-In-Lieu of Fees										
Court Building Fund										
Police Pension										
Police Duty Weapon										
Public Landscape Trust										
Vending Machines										
Capital Improvement										
Park Imp & Acquisition										
General Bond Retirement										
Stormwater										
Water										
Water System Capital Imp										
Sewer										
Sewer System Capital Imp										
Self Insurance Workers Comp										
Unclaimed Funds										
Senior Escrow										
Veterans Memorial										
Refuse Escrow										
Developers Escrow										
TIZ Real Estate Escrow										

General Fund Revenue Overview

General Fund Revenue Estimate.....\$23,360,540

General Fund resources in 2013 are estimated to total \$23,360,540, which is a decrease of \$539,869 or 2% over 2012 planned revenue



Other Income includes Miscellaneous Income, Grants and Transfers.

Other Taxes includes Hotel/Motel Tax, Cigarette Tax, and before 2013, the Estate Tax

	2010 Actual	2011 Actual	2012 Planned	2013 Plan	2012 to 2013 Difference
Income Tax	12,662,058	15,265,839	14,633,957	15,266,839	632,882
Real Estate Taxes	1,814,973	1,735,137	1,648,120	1,640,121	(7,999)
Administrative/Service Charges	1,442,304	1,058,518	1,029,981	1,090,799	60,818
Fines & Fees	1,019,142	1,070,614	1,105,098	1,082,150	(22,948)
Recreational Income	1,048,841	986,946	1,208,139	1,174,950	(33,189)
Licenses & Permits	312,854	352,549	464,346	359,435	(104,911)
Local Government Fund	1,389,877	1,381,552	1,041,362	794,750	(246,612)
Interest & Investment Income	753,488	668,260	509,398	604,000	94,602
Other Taxes	853,450	721,316	922,816	480,840	(441,976)
Miscellaneous Income	429,295	429,707	679,122	408,426	(270,696)
Grants	1,765,471	554,239	625,070	347,340	(277,730)
Transfers	0	871,045	33,000	110,890	77,890
Total	23,491,752	25,095,720	23,900,409	23,360,540	(539,869)

Primary General Fund Revenues

Income Tax Revenue.....\$15,266,839

Gahanna’s local income tax rate is 1.5% on income earned in Gahanna with an 83.33% credit for taxes paid to another municipality for residents who live in Gahanna but work elsewhere. Gahanna utilizes the Regional Income Tax Agency (RITA) to administer income tax collections for the City, resulting in an offsetting Finance Department operational expense of approximately 2.5% of collections to compensate RITA for this service.

Income tax revenues are the largest source of revenue for the General Fund. For 2013, Income Tax revenues are estimated to comprise 65% of the total General Fund revenue. Income tax collections are projected to increase by \$632,882 from the 2012 estimated revenues based on collection trends and known job creation successes.

Real Estate Taxes.....\$1,640,121

In 2012, the County’s routine property revaluation took effect, reducing the aggregate values of properties within the City by 6%. This revaluation has led to a reduction in annual real estate tax collections of approximately \$100,000 from recent levels.

Fees for Service.....\$3,707,334

The City charges fines and/or fees for service in a number of its operations. These include administrative/service charges to other governmental entities for services rendered, building and zoning type permits and licenses, fines and fees associated with criminal and traffic charges, and recreational income from the programs and events administered by the City’s Parks & Recreation department. City departments that charge fees for service routinely review their rate structures for fairness and appropriateness, and changes to the rates communicated to Council and the public annually.

Local Government Fund.....\$794,750

Gahanna receives Local Government Funds from the State of Ohio to support general governmental activities. The amount the City receives is based on the health of the State’s General Revenue Fund. Declines in state tax revenues during the recession led to a declining State General Revenue Fund and consequently to new legislation that has resulted in significant reductions in Local Government Fund distributions.

With its 2012-2013 Budget, the State legislature changed the calculations for distribution of these funds to help balance the State budget. As a result of these changes, the City has experienced a significant, phased decrease from this source of funding starting in 2011. Estimates for 2013 represent the final phase of the state’s funding reduction formula, which has the City receiving half of its pre-2011 share of the Local Government Fund, an annual reduction of nearly \$825,000 from historic levels.

Interest & Investment Income.....\$604,000

Prior to the recent recession, Interest and Investment Income was one of the City’s top revenue sources in the General Fund. However, Investment Income has declined significantly, by approximately \$1.2 million per year, over historic levels. This decline comes as a result of very low interest rates established

by the Federal Reserve Bank in an effort to kick start the economy. Based on the current rate environment, the City estimates that revenue in this category will remain steady for the next two to three years, with no notable increases anticipated.

Other Taxes.....\$480,840

In the City's revenue projections, the Other Taxes category includes the Hotel/Motel Tax, which is a 6% tax on lodging used to support tourism in the City, the Cigarette Tax, and prior to 2013, the Estate Tax. The 2012-2013 State Budget included a provision that eliminates the Ohio Estate Tax effective January 1, 2013. For over a century, the estate (or inheritance) tax has been a source of revenue to pay for local public services. In Gahanna, annual estate tax receipts have been an important source of revenue, bringing in approximately \$350,000 per year on average.

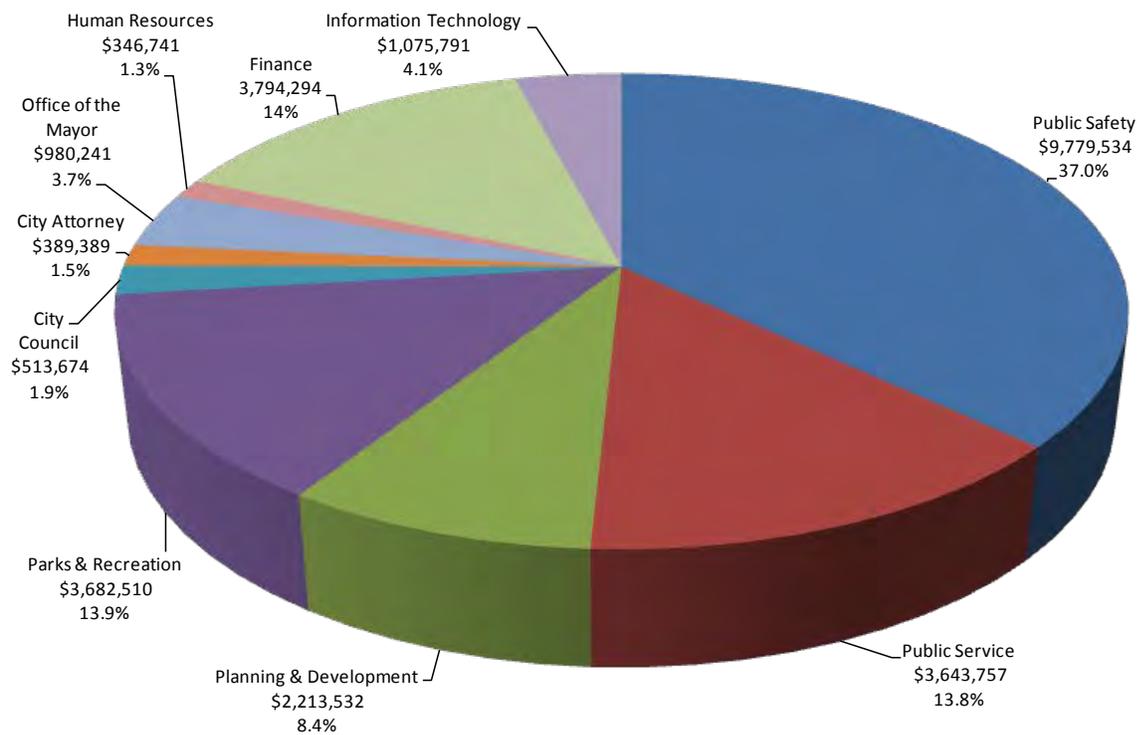
The 2013 estimate for Other Taxes includes modest increases in lodging tax projections, and a final distribution of Estate Tax funds from estates settling at the end of 2012.

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General Fund Expenditure Overview

General Fund Expenditure Appropriation.....\$26,419,461

2013 planned General Fund expenditures total \$26,419,461. This amount includes \$716,000 in direct capital outlay and a transfer of \$1,004,000 to the Capital Improvement Fund for core capital and infrastructure investment as outlined in the Capital Needs Assessment.



	2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference
Salaries & Benefits	12,690,629	13,215,968	14,341,584	14,631,828	290,244
Operating	5,533,472	5,521,272	7,451,452	8,355,573	904,121
Capital Outlay	2,882,661	1,042,770	2,663,903	716,000	(1,947,903)
Transfers	1,489,408	2,562,203	4,164,711	2,716,059	(1,448,652)
Total	22,596,171	22,342,214	28,621,650	26,419,461	(2,202,189)

General Fund Appropriations Request

The 2013 appropriations request for the General Fund was developed using the 2012 appropriated staffing and service levels as a starting point. The Administration focused on identifying the true cost of current City operations. Like most cities across the country, Gahanna made numerous significant operating and capital reductions in its General Fund to weather the recent recession. While this was a responsible and reasonable approach in the short-term, these reductions are not sustainable in the longrun. The 2013 appropriations request restores many departmental operating and maintenance accounts to the levels needed to provide current services and effectively operate and maintain the City's assets and infrastructure.

Salaries & Benefits

The 2013 appropriations request for salaries and benefits includes:

- Planned salary increases for union members consistent with current contracts (Steelworkers) or current City proposals for those currently in negotiations (FOP and OPBA).
- Merit-based salary increase pool for unclassified employees of 2.5%.
- 2013 insurance premium adjustments, which include a 0% increase in the premiums for the Central Ohio Healthcare Consortium healthcare plan and a 10% increase for the Steelworkers' health plan.
- Minimal staffing changes, limited to the Council Clerk's office and Department of Law.

Operating Expenses

The 2013 appropriations request includes a net increase of just over \$900,000 for operating expenses. The Administration identified numerous types of expenditures during the planning process that had historically been budgeted as capital expenses that should be budgeted as operating. The bulk of the net operating increase in 2013 is attributable to these reclassifications as summarized below:

Department	Net Increase	Rationale
Public Service	20,000	Building maintenance such as concrete repair and carpet replacements
Public Service	19,400	Fleet garage operating equipment
Public Safety	20,000	Building maintenance such as concrete repair and carpet replacements
Public Safety	20,000	Fixtures and equipment including locker replacements and speed measuring devices
IT	326,000	IT lifecycle replacement program
Parks & Recreation	148,500	Contract services for turf maintenance
Parks & Recreation	56,000	Operating equipment such as tool replacement, fencing and backstops
Parks & Recreation	69,600	Golf course operating equipment, tools and operating expenses
Parks & Recreation	101,000	Park facilities maintenance including equipment, playground resurfacing and signage
Parks & Recreation	119,950	Swimming pool facilities maintenance equipment and fixtures
Parks & Recreation	5,500	OHEC facility maintenance
Total	905,950	

Capital Outlay

The 2013 appropriations include funding for a portion of the capital expenses and improvements identified in the City's Capital Needs Assessment. Where possible, these projects are to be funded out of the Capital Improvement Fund. Those capital expenses that cannot be included in the Capital Improvement Fund include equipment replacements and software purchases. The details for these planned projects are included in the Capital Improvements chapter of the appropriations document.

Transfers

The 2013 appropriations include a \$1,004,000 transfer to the Capital Improvement Fund to offset the cost of capital projects associated with improvements or additions to City infrastructure. The details for these planned projects are included in the Capital Improvements chapter of the appropriations document.

Summary

In summary, expenses are expected to exceed revenue by \$3 million in 2013. This shortfall will be offset by excess reserves in the fund balance of the General Fund.

At the beginning of 2013, the fund balance of the General Fund is expected to be \$13.5 million. Once the 25% mandatory reserve of \$5.8 million is held aside, there is over \$7.7 million of excess reserves available in the fund balance. The use of \$3 million will still leave the fund balance at a healthy level.

2013 General Fund Appropriations	
Planned Revenue	\$ 23,360,540
Excess Reserves	<u>\$ 3,058,921</u>
Total Available Resources	\$ 26,419,461
Appropriations Request	\$ (26,419,461)
Balance	\$ 0

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**Shane Ewald
City Attorney**

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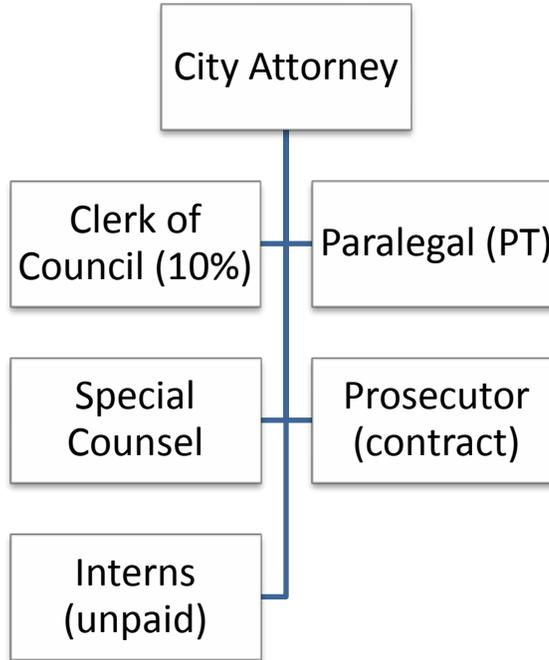
**Portion of \$ 26.4 M
General Fund Budget**

\$389,389
1%



■ Department of Law ■ All Other

Department of Law



Department of Law

The City Attorney serves as the Law Director for the City of Gahanna. This person is elected to serve a four-year term as an advisor and legal counsel for the City. The City Attorney provides advice and legal representation to the City, all elected and appointed officials and employees of the City in their official capacities.

Additionally, the City Attorney prosecutes or defends all lawsuits for and on behalf of the City. The City Attorney is the prosecuting attorney for the City and serves as legal counsel for the various boards and commissions. The City Attorney may appoint such assistants as Council may authorize.

Historically, the City Attorney has been supported administratively by the Council Clerk's office, with a portion of the Council Clerk's salary being allocated to the City Attorney's office. For 2013, the City Attorney is requesting the addition of a part-time paralegal for administrative support. The 2012 appropriated funds and the 2013 budget reflect a reasonable assumption of legal activity based upon historical data.

Appropriations and Position Summary

General Fund	Use of Funds	2010 Actual	2011 Actual	2012 Appropriated	2013 Budget	2012 to 2013 Difference	
	Salaries & Benefits	113,563	118,537	117,777	148,364	30,587	
	Operating	174,471	120,083	275,875	241,025	(34,850)	
	Operating Capital	0	0	0	0	0	
	Operating Total	288,034	238,620	393,652	389,389	(4,263)	
	Department Funded Capital Improvement						
	Departmental Total				389,389	(4,263)	
	Position Title	2010 Actual	2011 Actual	2012 Appropriated	2013 Budget	2012 to 2013 Difference	
	Clerk of Council	0.3	0.3	0.3	0.1	(0.2)	
	Total Positions	0.3	0.3	0.3	0.1	(0.2)	
	Part-Time	2010 Actual	2011 Actual	2012 Appropriated	2013 Budget	2012 to 2013 Difference	
	City Attorney	1	1	1	1	0	
	Paralegal	0	0	0	1	1	
	Total Part-Time	1	1	1	2	1	

Changes	Planned for 2013	
	Change allocation of Clerk of Council from 30% to 10%	(18,064)
	Addition of a paralegal	48,651
	Decrease to special counsel	(40,000)
	Addition of training	1,000
	Adjust operational expenses to meet current needs	4,150
	Total Change	(4,263)

2013 Appropriations Request

Funded Changes

Changes to the City Attorney's office in the 2013 Appropriations request include:

- Addition of one part-time Paralegal.
- Reduction to the allocation of Clerk of Council's salary to reflect work accomplished by paralegal.
- Reduction to special counsel line items to reflect additional workload being handled in-house.
- Increase to training and operating budgets to accommodate operational needs.

Requested but Unfunded

For the 2013 Appropriations, the Department of Law had no unfunded requests.

Major Objectives for 2013 and Beyond

The Department of Law identified the following major objectives for 2013 and beyond:

- Provide for a seamless transition on retirement of Clerk of Council.
- Create and implement permanent student internship program.
- Review and create digital common use forms and contracts.
- Completion of Policy & Procedure for electronic records.

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**City of Gahanna
2013 Proposed Appropriations**

Fund Title 101-General Fund

Department / Account Category	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
Department of Law					
101181-CITY ATTORNEY					
Salaries & Benefits	\$ 113,563	\$ 118,537	\$ 117,777	\$ 148,364	\$ 30,587
Operating	\$ 174,471	\$ 120,083	\$ 275,875	\$ 241,025	\$ (34,850)
101181-CITY ATTORNEY Total	\$ 288,034	\$ 238,620	\$ 393,652	\$ 389,389	\$ (4,263)
Department of Law Total	\$ 288,034	\$ 238,620	\$ 393,652	\$ 389,389	\$ (4,263)

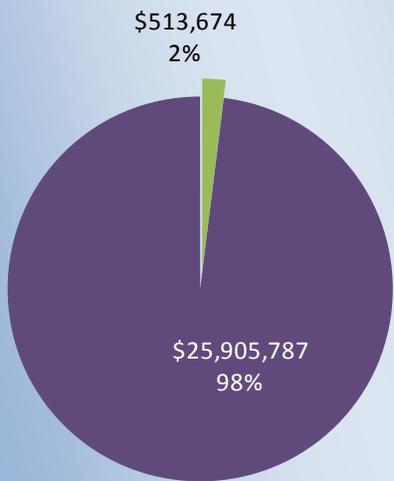
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**Isobel Sherwood, MMC
Clerk of Council**

200 S. Hamilton Rd.
Gahanna, Ohio 43230

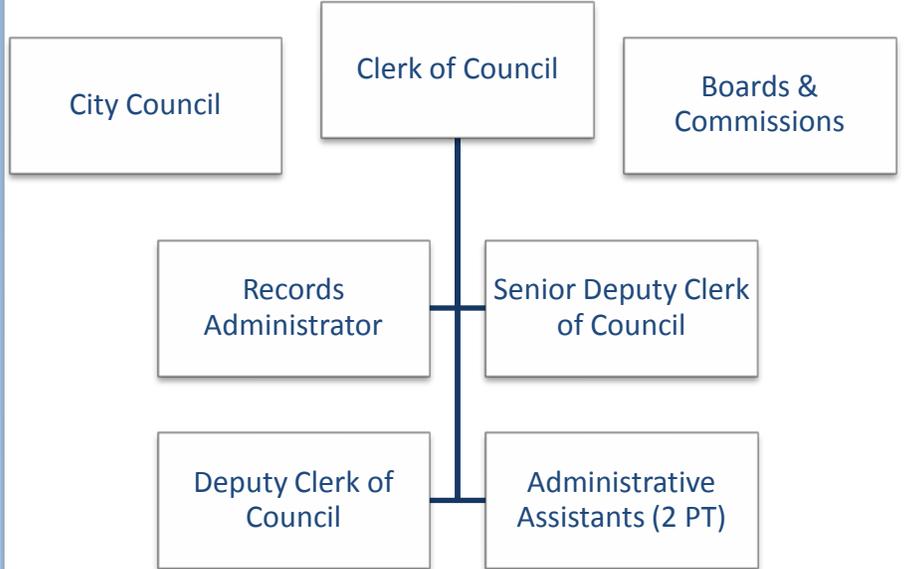
(614) 342-4090

**Portion of \$ 26.4 M
General Fund Budget**



■ Council Office ■ All Other

City Council Office



Council Office

The City Council Office, led by the Clerk of Council, supports City Council, Planning Commission, Board of Zoning & Building Appeals, Civil Service Commission, and the Records Administration functions of the City. This office also oversees the Charter Review Commission every five years.

The Clerk of Council is responsible for all functions of the office including the preparation of agendas, minutes and legislation. The Clerk of Council also oversees budgeting, strategic planning and workload management. The Clerk of Council works alongside the Council Office staff in providing coverage of as many as 14 meetings per month.

The City's records administration function resides within the Council Office with a full-time Records Administrator on staff working to coordinate departments' records retention policies and procedures as well as coordinate responses to all of the city's records requests from the public. The Council Office manages the records pertaining to the City's real estate transactions, as well as any legal matters in which the City is involved.

Every Council Office member has specific responsibilities but is cross-trained in all functions of the office. This allows for greater productivity, cost savings and efficient and timely responses to citizen requests. The department interacts with the public, news media, city employees and concerned citizens on an on-going basis.

Along with the operating expenses of the Council Office, the monthly and per-meeting salaries of several City Council boards and commissions members are included in the Council Office's Salaries & Benefits line item details.

Appropriation and Position Summary

General Fund	Use of Funds	2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference
	Salaries & Benefits	348,095	356,983	387,388	435,224	47,836
Operating	42,081	42,032	63,650	68,450	4,800	
Operating Capital	0	0	0	0	0	
Operating Total	390,176	399,015	451,038	503,674	52,636	
Department Funded Capital Improvement						
Room Divider				10,000		
Departmental Total				513,674	62,636	

Position Title	2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference
Council Members	7	7	7	7	0
Boards & Commissions Members	19	19	19	19	0
Clerk of Council	0.7	0.7	0.7	1.15	0.45
Senior Deputy Clerk of Council	1	1	1	1	0
Records Administrator	1	1	1	1	0
Total Positions	28.7	28.7	28.7	29.15	0.45
Part-Time	2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference
Administrative Assistant	2	2	2	3	1
Total Part-Time	2	2	2	3	1

Planned for 2013	
Addition of 1 full-time employee beginning September 2013 for succession planning purposes	26,240
Revised staff allocations between departments due to reorganization	20,658
Reduction in number of Civil Service Commission Meetings	(3,509)
Routine personnel increases (e.g. insurance increases, step increases)	4,447
Increase in training and professional development	5,500
Reduction to Legal Expenses	(2,000)
Operating equipment additions	1,300
Capital Improvement Project--Room Divider	10,000
Total Change	62,636

2013 Appropriations

Funded Changes

Changes to the Council Office in the 2013 Appropriations include:

- Addition of one (1) full-time employee beginning in September 2013 for succession planning purposes. This is needed to facilitate a smooth transition upon retirement of the long-standing City Council Clerk.
- Changing the allocation of the Clerk of Council's salary from 70% Council and 30% City Attorney to 90% Council and 10% City Attorney to account for shifting work distributions.
- Reduction in the number of planned Civil Service Commission meetings by 50 percent due to recent Charter Change moving some responsibilities from Civil Service to Human Resources.
- Increase to training budgets to accommodate needed certification for new Council Clerk, seminars and meetings for Council Members and records training for Records Administrator.
- Purchase new time-stamp and other needed operating equipment for Council Office.

Requested but Unfunded

For the 2013 Appropriations, the Council office had no unfunded requests.

Major Objectives for 2013 and Beyond

The Council Office identified the following major objectives for 2013 and beyond:

- Provide for a seamless transition of the retirement of Clerk of Council.
- Review and amend/update job descriptions for Council office.
- Upgrade current software to latest release, including a thorough review of new technologies.
- Review and update all records retention schedules.
- Complete Policy & Procedure manual for Council office.
- Replace worn furnishings and fixtures in Council Chambers and Committee rooms.

**City of Gahanna
2013 Proposed Appropriations**

Fund Title 101-General Fund

Department / Account Category	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
Council Office					
101111-COUNCIL					
Salaries & Benefits	\$ 201,881	\$ 205,726	\$ 208,001	\$ 286,374	\$ 78,373
Operating	\$ 26,809	\$ 32,073	\$ 43,500	\$ 48,000	\$ 4,500
Capital	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
101111-COUNCIL Total	\$ 228,691	\$ 237,799	\$ 251,501	\$ 344,374	\$ 92,873
101123-RECORDS ADMINISTRATION					
Salaries & Benefits	\$ 57,624	\$ 58,961	\$ 61,139	\$ 61,730	\$ 591
Operating	\$ 6,090	\$ 6,229	\$ 11,500	\$ 12,000	\$ 500
101123-RECORDS ADMINISTRATION Total	\$ 63,714	\$ 65,190	\$ 72,639	\$ 73,730	\$ 1,091
101171-CIVIL SERVICE					
Salaries & Benefits	\$ 54,782	\$ 56,305	\$ 60,148	\$ 21,220	\$ (38,928)
Operating	\$ 6,392	\$ 1,188	\$ 2,250	\$ 2,250	\$ -
101171-CIVIL SERVICE Total	\$ 61,175	\$ 57,493	\$ 62,398	\$ 23,470	\$ (38,928)
101342-PLANNING COMMISSION					
Salaries & Benefits	\$ 32,632	\$ 34,313	\$ 54,592	\$ 62,376	\$ 7,784
Operating	\$ 1,954	\$ 1,941	\$ 5,000	\$ 5,000	\$ -
Capital	\$ -	\$ -	\$ -	\$ -	\$ -
101342-PLANNING COMMISSION Total	\$ 34,586	\$ 36,255	\$ 59,592	\$ 67,376	\$ 7,784
101347-BOARD OF ZONING APPEAL					
Salaries & Benefits	\$ 1,176	\$ 1,677	\$ 3,508	\$ 3,524	\$ 16
Operating	\$ 836	\$ 600	\$ 1,400	\$ 1,200	\$ (200)
101347-BOARD OF ZONING APPEAL Total	\$ 2,011	\$ 2,277	\$ 4,908	\$ 4,724	\$ (185)
Council Office Total	\$ 390,176	\$ 399,015	\$ 451,038	\$ 513,674	\$ 62,636

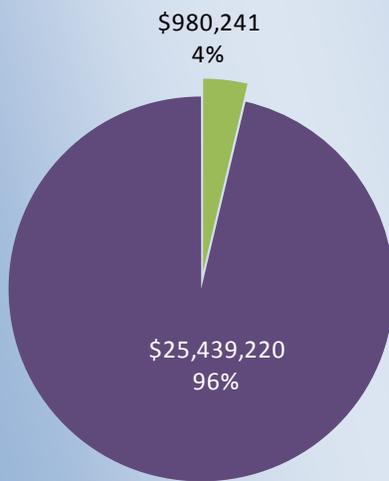
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Rebecca W. Stinchcomb
Mayor

200 S. Hamilton Rd.
Gahanna, Ohio 43230

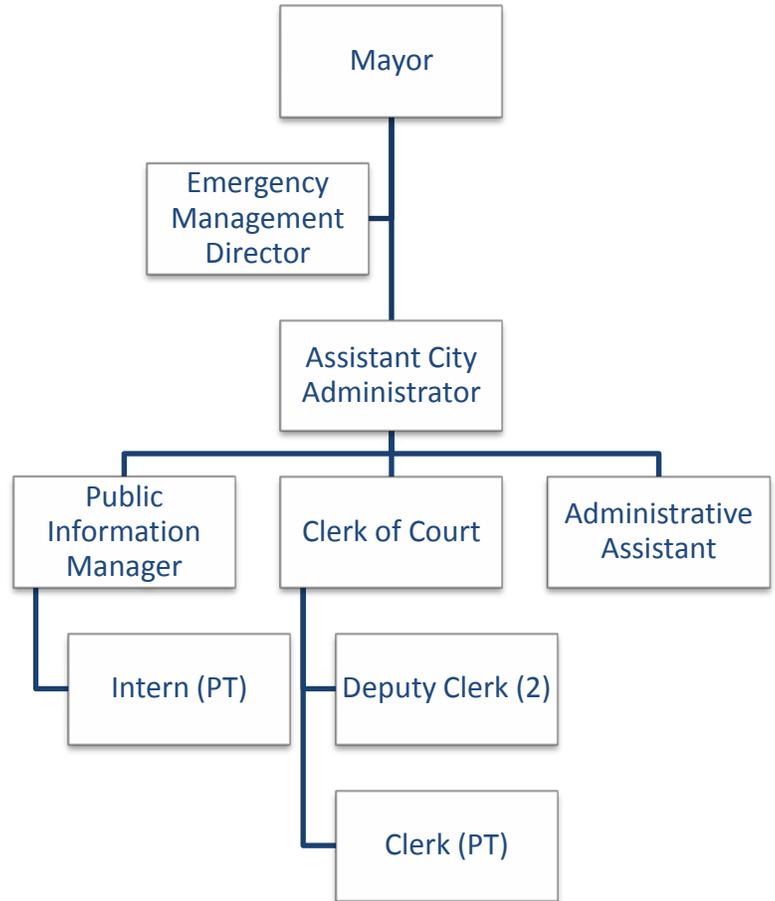
(614) 342-4045

**Portion of \$ 26.4 M
General Fund Budget**



■ Office of the Mayor ■ All Other

Office of the Mayor



Office of the Mayor

The Office of the Mayor is comprised of four divisions: Mayor's Office, Emergency Management, Public Information and the Clerk of Courts.

Mayor's Office

The Mayor's Office is responsible for setting overall City policy, strategic planning and managing the City's nine departments. The Mayor's Office staff is comprised of the Mayor, Assistant City Administrator and Administrative Assistant. The Administrative Assistant provides support to the other divisions including Court, Public Information and Emergency Management.

Emergency Management

The Emergency Management division coordinates all emergency preparedness, response, recovery and mitigation actions for disasters and emergency situations in Gahanna to include planning, training, equipping, warning the public and exercising various city activities. The Director of Emergency Management supports the Mayor as city liaison to the Franklin County Emergency Management & Homeland Security agency, as well as to the State of Ohio Emergency Management and the Federal Emergency Management Agency.

Emergency Management receives funding in addition to General Fund sources such as grant funding as well as emergency management cost sharing with other entities such as the Mifflin and Jefferson Township Fire Departments.

Public Information

The City of Gahanna Public Information Division purpose is to increase public awareness, interest, understanding of and participation in city-related issues, programs and services. All those involved with public information conduct themselves professionally utilizing best practices and in keeping with communications ethics.

Mayor's Court

Mayor's Court provides a venue for citizens to resolve misdemeanor offenses in a smaller, local, more convenient and less intimidating manner than Franklin County Municipal Court. Mayor's Court employs one Clerk of Court, two full-time Deputy Clerks and one part-time court team member to facilitate the movement of cases through the judicial process. The Magistrate and Prosecutors are contracted positions and a Police Officer from the Gahanna Division of Police serves as a bailiff on court days.

Mayor's Court receives a portion of funds collected from each citation for the Court Computer Fund and Court Building Fund which are designated for specific uses for Mayor's Court department only. Computer Fund collections are to be used for updating, maintaining and procuring court computer systems. Court Building Fund collections are to be used for major capital improvements to the Court/Safety Services building.

Appropriation and Position Summary

General Fund	Use of Funds	2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference
	Salaries & Benefits	647,579	676,470	681,725	669,794	(11,931)
	Operating	273,249	300,871	271,857	310,447	38,590
	Operating Capital	0	18,317	0	0	0
	Operating Total	920,828	995,657	953,582	980,241	26,659
	Department Funded Capital Improvement					
					-	
	Departmental Total				980,241	26,659
	Position Title	2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference
	Mayor	1	1	1	1	0
Director of Emergency Mgmt	1	1	1	1	0	
Assistant City Administrator	1	1	1	1	0	
Administrative Assistant	0	0	0	1	1	
Public Information Manager	1	1	1	1	0	
Clerk of Court	1	1	1	1	0	
Deputy Clerk of Court	2	2	2	2	0	
Total Positions	7	7	7	8	1	
Part-Time	2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference	
Deputy Clerk of Court	1	1	1	1	0	
Office Assistant	1	1	1	0	(1)	
Intern	0	0	1	1	0	
Total Part-Time	2	2	3	2	(1)	

Changes	Planned for 2013	
	Addition of a centralized professional development account for all City staff	75,000
	Routine personnel fluctuations (e.g. insurance increases, step increases)	(11,931)
	Increase Public Information Promotion budget	2,000
	Reduction to Emergency Services to reflect actual expenditures	(21,518)
	Operating expenses reduced to reflect actual expenditures	(16,892)
	Total Changes	26,659

2013 Appropriations

Funded Changes

- Clerk of Courts will be implementing a ticket import software system estimated to cost \$15,000 funded from the Court Computer Fund. The ticket import system allows for ticket data to be transferred from the Police Department to the Court electronically, eliminating duplicate data entry.

Requested but Unfunded

In the 2013 Appropriation process, the Office of the Mayor identified the following desired changes that were not included due to funding constraints:

- Updating the City's website capabilities to include implementation of an integrated newsletter system.
- Purchasing replacement emergency management supplies estimated to cost \$3,500.

Major Objectives for 2013 and Beyond

Mayor's Office

- Establish participation in the ICMA Center for Performance Measurement; a systematic way of measuring, tracking, comparing and reporting performance measures.
- Communicate and implement results of 2012 Resident Satisfaction Survey.
- Facilitate scientific and representative focus groups to ensure citizens are participating in the planning of their community's future.

Emergency Management

- Provide outdoor warning by siren for all areas in Gahanna in coordination with the City of Columbus for placement of sirens in areas surrounding Gahanna so signals can be heard in all Gahanna areas. Maintain, test and have the ability to activate all sirens.
- Renew contract with Emergency Communications Network Inc for CodeRED services. Residents may receive a free subscription to the services to receive telephone and text messages anywhere, anytime from Gahanna and the National Weather Service for emergencies/disasters.
- Refine and develop an Emergency Operations Plan and conduct training and exercises to improve capabilities to respond to an emergency as well as testing and improving the plan. This will ensure that the City of Gahanna can successfully and effectively respond to any disaster or emergency situation, natural or man-made.
- Develop a mitigation plan to enforce flood plain management and ensure flood protection measures are consistent with Gahanna development. This will identify areas where mitigation efforts can reduce the effects of disasters /emergencies.
- In 2013, the Mayor will serve as Committee chair of the Franklin County Emergency Management and Homeland Security Agency Executive Committee maintaining participation and leadership in Emergency Management Homeland Security within Franklin County. The Emergency Management Director will also attend and actively participate with the Committee to allow for the City of Gahanna to be included in Homeland Security activities of the County.
- Resolve the Improvement Action Plan (IAP) items from the October 2011 exercise that remain outstanding due to funds, facilities or policies by continuing to work with the Public Information Manager, the Service Department, Mifflin Township Fire Department and others.

Public Information

- Provide critical information to Gahanna residents, businesses and stakeholders about the City government and the community at large.
- Facilitate citizen input and feedback concerning the programs and policies of the City government to aid in the decision-making processes of the City.
- Encourage citizen involvement and participation in government and community activities.
- Reinforce the city's identity and community pride in and around the Gahanna Community.
- Promote a stronger, positive City image outside Gahanna among specific target publics that are vital to the community's economic well-being.
- Support the Administration in achieving overall goals and specific community programs.

Clerk of Courts

- Utilize electronic Ticket Import Software to improve the efficiency and accuracy of the Court's data entry process.

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**City of Gahanna
2013 Proposed Appropriations**

Fund Title 101-General Fund

Department / Account Category	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
Office of the Mayor					
101121-OFFICE OF MAYOR					
Salaries & Benefits	\$ 267,888	\$ 278,797	\$ 296,631	\$ 296,852	\$ 221
Operating	\$ 35,054	\$ 39,197	\$ 89,620	\$ 147,500	\$ 57,880
Capital	\$ -	\$ -	\$ -	\$ -	\$ -
101121-OFFICE OF MAYOR Total	\$ 302,942	\$ 317,994	\$ 386,251	\$ 444,352	\$ 58,101
101122-MAYOR MISC					
Operating	\$ 3,575	\$ 7,513	\$ -	\$ -	\$ -
101122-MAYOR MISC Total	\$ 3,575	\$ 7,513	\$ -	\$ -	\$ -
101124-PUBLIC INFORMATION					
Salaries & Benefits	\$ 75,032	\$ 78,139	\$ 89,957	\$ 97,018	\$ 7,061
Operating	\$ 5,056	\$ 2,959	\$ 26,500	\$ 28,500	\$ 2,000
101124-PUBLIC INFORMATION Total	\$ 80,088	\$ 81,098	\$ 116,457	\$ 125,518	\$ 9,061
101151-MAYOR'S COURT					
Salaries & Benefits	\$ 264,573	\$ 280,284	\$ 252,565	\$ 233,352	\$ (19,213)
Operating	\$ 191,349	\$ 190,577	\$ 86,322	\$ 86,550	\$ 228
Capital	\$ -	\$ -	\$ -	\$ -	\$ -
101151-MAYOR'S COURT Total	\$ 455,922	\$ 470,861	\$ 338,887	\$ 319,902	\$ (18,985)
101215-EMERGENCY MANAGEMENT					
Salaries & Benefits	\$ 40,086	\$ 39,250	\$ 42,572	\$ 42,572	\$ -
Operating	\$ 38,216	\$ 60,625	\$ 69,415	\$ 47,897	\$ (21,518)
Capital	\$ -	\$ 18,317	\$ -	\$ -	\$ -
101215-EMERGENCY MANAGEMENT Total	\$ 78,302	\$ 118,192	\$ 111,987	\$ 90,469	\$ (21,518)
Office of the Mayor Total	\$ 920,828	\$ 995,657	\$ 953,582	\$ 980,241	\$ 26,659

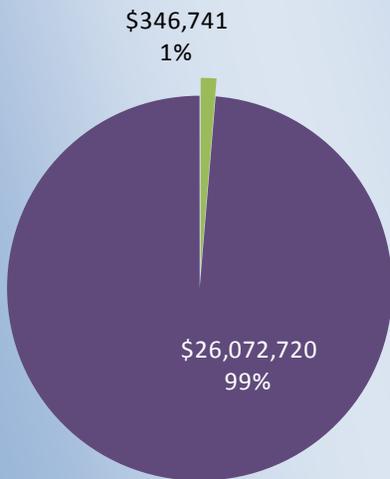
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Sue Wadley
Director

200 S. Hamilton Rd.
Gahanna, Ohio 43230

(614) 342-4457

**Portion of \$ 26.4 M
General Fund Budget**



■ Human Resources ■ All Other

Human Resources



Human Resources

The Human Resources department provides comprehensive human resources services to City departments and employees. Primary areas of emphasis include: Recruitment and Selection, Employee and Labor Relations, Employee Benefit Administration, Safety and Workers Compensation, Training and Development and Compensation and Performance Effectiveness.

The core functions of the department include:

- Developing and administering Human Resources and personnel related policies and procedures.
- Managing the employment process and personnel activities to ensure equal opportunity compliance and employee selection to place the right people in the right positions with the appropriate skills and abilities.
- Participating in Labor Relations to include negotiations, grievances and discipline.
- Administering and assisting employees with benefits program including a comprehensive wellness program.
- Managing risk management activities to include workers' compensation and safety.
- Coordinating programs for employees and management such as training, professional growth and succession/workforce planning.
- Implementing and administering compensation classification plans and performance evaluation processes.

Appropriation and Position Summary

General Fund	Use of Funds	2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference
	Salaries & Benefits	208,345	232,761	273,513	263,491	(10,022)
	Operating	38,263	46,006	98,250	83,250	(15,000)
	Operating Capital	0	0	0	0	0
	Operating Total	246,608	278,766	371,763	346,741	(25,022)
	Department Funded Capital Improvement					
					-	
	Departmental Total				346,741	(25,022)
	Position Title	2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference
	Director of Human Resources	1	1	1	1	0
Human Resources Coordinator	1	1	1	1	0	
Office Assistant	0	0	1	1	0	
Total Positions	2	2	3	3	0	

	Part-Time	2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference
	Office Assistant	1	1	0	0	0
	Total Part-Time	1	1	0	0	0

Changes	Planned for 2013	
	Routine personnel fluctuations (e.g. insurance elections, step increases)	(10,022)
	Reduction to Contract Services (Salary Study in 2012)	(15,000)
	Total Change	(25,022)

2013 Appropriations

Funded Changes

The 2013 Appropriations include a slight decrease in Salaries & Benefits funding due to a change in insurance coverage elections.

Requested but Unfunded

In the 2013 Appropriations process, the Human Resources department identified the following desired changes that were not included due to funding constraints:

- Add a part-time Human Resources Office Assistant to the Human Resources team in 2013, with the expectation to convert the position to full-time status in 2014 due to workload requirements. This position would aid in completing some recruiting and on-boarding tasks in a more comprehensive manner to continue to ensure legal compliance and best practices in the Human Resources department. These tasks include: background checks, references, criminal checks, etc. This position would also assist with the organization of civil service and personnel files as well as records retention for the department.

Major Objectives for 2013 and Beyond

The Human Resources department has identified the following long-range objectives:

- Review and revise current Human Resources policies. Organize and develop a new comprehensive Human Resources policies and employee handbook.
- Complete the negotiations of FOP and/or OPBA for 2012 and negotiate Steelworkers Collective Bargaining Agreement in 2013.
- Review and improve Employee Performance Appraisal process.
- Establish and implement an employee training program.
- Manage HR costs to ensure the best benefits for employees at minimal (or reduced cost) increases.

- Create and/or revise Human Resources department procedures to identify and implement “best practices” process improvements.
- Identify and evaluate succession and workforce planning needs, and implement appropriate programs.

**City of Gahanna
2013 Proposed Appropriations**

Fund Title 101-General Fund

Department / Account Category	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
Human Resources					
101125-HUMAN RESOURCES					
Salaries & Benefits	\$ 208,345	\$ 232,761	\$ 273,513	\$ 263,491	\$ (10,022)
Operating	\$ 38,263	\$ 46,006	\$ 98,250	\$ 83,250	\$ (15,000)
Capital	\$ -	\$ -	\$ -	\$ -	\$ -
101125-HUMAN RESOURCES Total	\$ 246,608	\$ 278,766	\$ 371,763	\$ 346,741	\$ (25,022)
Human Resources Total	\$ 246,608	\$ 278,766	\$ 371,763	\$ 346,741	\$ (25,022)

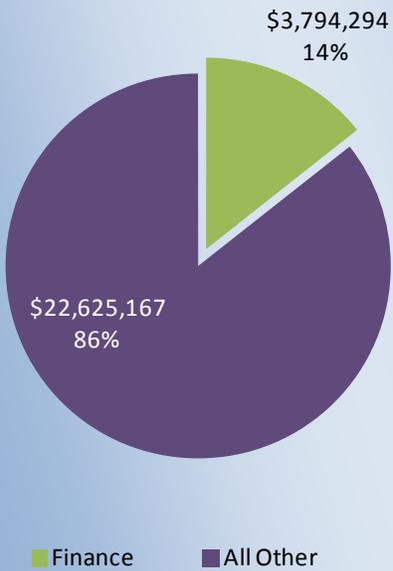
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Jennifer Teal
Director

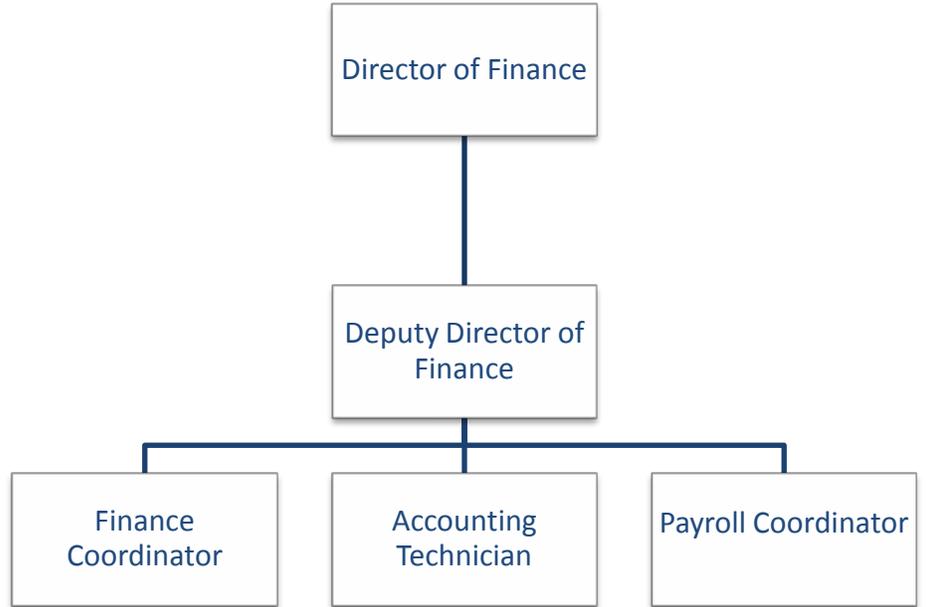
200 S. Hamilton Rd.
Gahanna, Ohio 43230

(614) 342-4060

**Portion of \$ 26.4 M
General Fund Budget**



Finance



Finance Department

The Finance Department supports the City's operations by delivering budget, accounting, and payroll services to all City departments. The department is responsible for payroll processing for more than 250 employees on a biweekly basis totaling more than \$10.5 Million annually, as well as processing more than 11,500 annual vendor payments totaling over \$25 Million per year. The Finance Department also provides general accounting services including investing and banking activity of over \$50 million in pooled cash from all City funds.

The Finance Department oversees the collection and distribution of all City revenues, including the local income tax, property tax and all other streams of income for the City. Finance staff provides financial reporting to internal and external stakeholders on a regular basis, including audited Basic Financial Statements, quarterly and annual financial reporting to Council and preparation of the annual budget and appropriations documents.

The Finance Department is also responsible for administering inter-fund transfers, debt service, revenue sharing agreements and Tax Increment Financing transactions.

Appropriation and Position Summary

General Fund	Use of Funds	2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference	
	Salaries & Benefits	414,803	427,550	528,208	567,720	39,512	
	Operating	1,156,714	1,296,620	1,342,700	1,210,257	(132,444)	
	Operating Capital	0	0	70,000	0	(70,000)	
	Transfers	892,158	1,960,701	3,499,005	2,016,317	(1,482,688)	
	Operating Total	2,463,675	3,684,871	5,439,913	3,794,294	(1,645,619)	
	Department Funded Capital Improvement						
					-		
	Departmental Total				3,794,294	(1,645,619)	
	Position Title	2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference	
	Director of Finance	1	1	1	1	0	
	Deputy Director of Finance	1	1	0.75	1	0	
Finance Coordinator	0	1	1	1	0		
Payroll Coordinator	1	1	1	1	0		
Accounting Technician	2	1	1	1	0		
Tax Administrator	1	0	0	0	0		
Total Positions	6	5	4.75	5	0		

	Part-Time	2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference
	Tax Team Member	2	0	0	0	0
	Total Part-Time	2	0	0	0	0

Changes	Planned for 2013	
	Full-year for previously vacant deputy director position	14,715
	Routine personnel fluctuations (e.g. insurance increases, step increases)	26,577
	Reductions to operating expense lines to reflect actuals	(99,237)
	Lodging Tax accounting adjustment	(30,106)
	Transition to in-house development of annual financial statements	(11,000)
	Transfers to General Bond Retirement, Stormwater & Capital Fund (fluctuate annually)	(1,482,688)
	Reduction to capital line-item (financial system upgrade in 2012)	(70,000)
	Additional State/County pass-through charges	7,900
Total Change	(1,645,619)	

2013 Appropriations

Funded Changes

The 2013 Appropriations provides:

- Full-year funding for the Deputy Director position which was only funded at 75% for 2012 due to a known vacancy. It also includes rising costs associated with personnel fluctuations such as insurance increases, changes in coverage, etc.
- Operating reductions to reflect cost-savings including bringing annual financial statement compilation in-house, reduced cost of Income Tax collection through RITA and elimination of support agreements with vendors no longer used by the Department.
- Adjustment to accounting method for handling internal recording of Ohio Herb Education Center portion of lodging tax.
- Net reduction to inter-fund transfers, primarily due to a \$1.8 million difference between the 2012 transfer to the Capital Improvement Fund of \$2.8 million and the 2013 transfer of \$1 million.

Requested but Unfunded

In the 2013 Appropriation process, the Finance Department identified the following desired changes that were not included due to funding constraints:

- Participation in Eastland Career and Technical School's work-study program to include funding for a part-time intern to assist with general administrative tasks (\$7,500). The City's Finance Department has had a long-standing relationship with Eastland Career and Technical School's Financial Services Program and the Finance Director sits on its Advisory Board. The Department

has many administrative and records management needs that could be effectively completed by a work-study intern, freeing up existing staff to complete more complicated tasks.

Major Objectives for 2013 and Beyond

The Finance Department has identified five key strategic goals for 2013 and beyond. Accomplishing these goals will improve trust and accountability within the City Administration and the public. These are:

- Providing responsible financial stewardship for the City's resources.
- Providing excellent customer service to internal and external customers, citizens and stakeholders.
- Establishing the budget as a policy document.
- Formally documenting policies and procedures.
- Exploiting available technology to become more efficient and effective financial managers.

**City of Gahanna
2013 Proposed Appropriations**

Fund Title 101-General Fund

Department / Account Category	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
Finance					
101130-FINANCE					
Salaries & Benefits	\$ 414,803	\$ 427,550	\$ 430,333	\$ 470,175	\$ 39,842
Operating	\$ 450,438	\$ 481,216	\$ 504,586	\$ 483,549	\$ (21,037)
Capital	\$ -	\$ -	\$ 70,000	\$ -	\$ (70,000)
101130-FINANCE Total	\$ 865,241	\$ 908,766	\$ 1,004,919	\$ 953,724	\$ (51,195)
101131-AUDITOR					
Operating	\$ 66,000	\$ 45,193	\$ 68,080	\$ 75,980	\$ 7,900
101131-AUDITOR Total	\$ 66,000	\$ 45,193	\$ 68,080	\$ 75,980	\$ 7,900
101132-TAX					
Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	\$ 12,423	\$ 180	\$ -	\$ -	\$ -
101132-TAX Total	\$ 12,423	\$ 180	\$ -	\$ -	\$ -
101135-MISCELLANEOUS					
Salaries & Benefits	\$ -	\$ -	\$ 97,875	\$ 97,545	\$ (330)
Operating	\$ 320,881	\$ 423,647	\$ 439,200	\$ 350,000	\$ (89,200)
Capital	\$ -	\$ -	\$ -	\$ -	\$ -
101135-MISCELLANEOUS Total	\$ 320,881	\$ 423,647	\$ 537,075	\$ 447,545	\$ (89,530)
101354-CIC					
Operating	\$ 59,489	\$ 69,252	\$ 66,166	\$ 33,281	\$ (32,885)
101354-CIC Total	\$ 59,489	\$ 69,252	\$ 66,166	\$ 33,281	\$ (32,885)
101356-CVB					
Operating	\$ 239,583	\$ 277,132	\$ 264,668	\$ 267,447	\$ 2,779
101356-CVB Total	\$ 239,583	\$ 277,132	\$ 264,668	\$ 267,447	\$ 2,779
101991-TRANSFERS					
Transfers	\$ 892,158	\$ 1,960,701	\$ 3,499,005	\$ 2,016,317	\$ (1,482,688)
101991-TRANSFERS Total	\$ 892,158	\$ 1,960,701	\$ 3,499,005	\$ 2,016,317	\$ (1,482,688)
Finance Total	\$ 2,455,775	\$ 3,684,871	\$ 5,439,913	\$ 3,794,294	\$ (1,645,619)

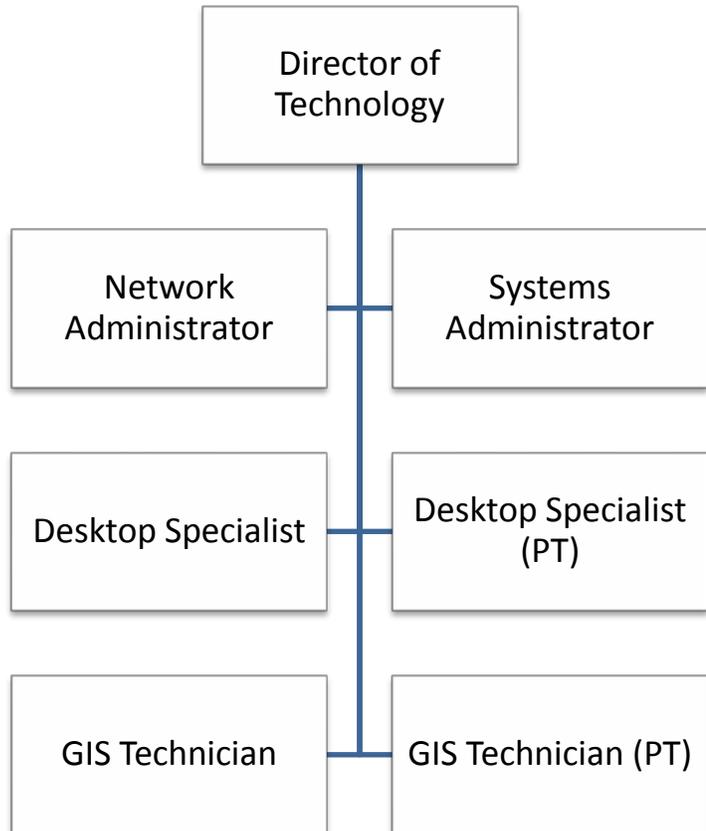
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Brandi Braun
Interim Director

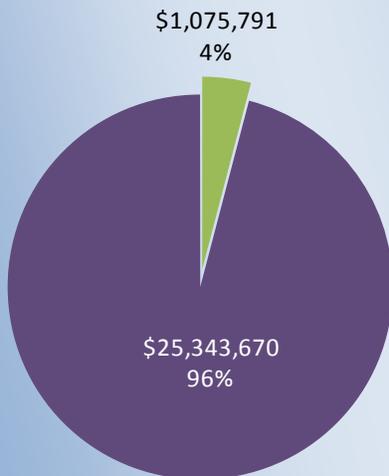
200 S. Hamilton Rd.
Gahanna, Ohio 43230

(614) 342-4470

Information Technology



**Portion of \$ 26.4 M
General Fund Budget**



■ IT ■ All Other

Information Technology

The Technology Department is made up of two separate, but collaborative divisions, Information Technology (IT) and Geographic Information Systems (GIS). The Director is responsible for both IT and GIS divisions and oversees budgeting, strategic planning, workload management and quite frequently works alongside the network, systems and desktop staff when the workloads are at a higher than normal level.

The two divisions have specific responsibilities and are also given cross-functional responsibilities by the Director to help each other on a regular basis for efficiency and cost savings. The Technology Department is responsible for all IT, GIS, telephone, radio and general technology related systems and services used by city staff.

The Technology Department is responsible for planning, developing, implementing, integrating and protecting all aspects of technology used by the city's internal staff and departments as well as resources used by the public to access important public information about the city and the services the city provides.

The entire technology team works alongside all of the city's internal and external facing departments to help create new work methods and processes utilizing technology to lower the city's operational costs, increase work process efficiencies, and find new ways to generate non-tax revenues so that residents get a very high return on their tax investment.

Interesting Facts

The following information provides an overview of the roles and responsibilities of each area and division within the Technology Department and the scope of the Gahanna enterprise. The data is very high level but reflects some of the size and importance in maintaining that enterprise.

Network	
1. Equipment	Firewalls, routers, switches and over 1200 network ports
2. Infrastructure	Fiber for internal and external networks
3. Mobile Users	60 mobile users (police are the largest)
4. Remote Sites	9 remote sites including buildings, parks, pools and other facilities
5. Disaster Recovery	DR site at the fleet facility with redundant fiber connections for diversity and resiliency

Systems	
1. Servers	95 virtual and 17 physical servers supporting over 300 users
2. Telephony	Over 300 individual telephone stations
3. Critical Systems	SCADA control and monitor systems managing critical water and sewer infrastructure plus 911 call management and safety dispatch systems
4. General Apps	General business applications that support finance and utility billing plus other general business applications
5. Intelligent Storage	Over 50 terabyte of intelligent network storage
6. Security Monitoring	Over 50 remote video streaming devices managed and monitored by local systems
7. Disaster Recovery	Comprehensive system replication and restoration plan for disaster recovery

Desktop	
1. Computers	220+ laptop and desktop client machines
2. Clients	Over 300 domain users
3. Special Applications	Special applications (mobile police applications and surveillance and monitoring applications)
4. Hardware Lifecycle	Lifecycle hardware rotation of 220+ computers
5. Disaster Recovery	DR site hardware replication for business resumption purposes
6. Emergency Operations	Support for technology used in the Emergency Operation Center (EOC)

GIS	
1. Servers	Multiple ESRI GIS servers
2. Data Layers	Over 250 layers
3. Utility Infrastructure	50+ miles of roads, 175 miles of water lines, 5300 storm basins, 1430 street lights, 7000 street trees, 900 pieces of park equipment etc.
4. Print Services	Map and non-map related print requests
5. Print Jobs	Over 190 print job requests, 300 prints, 473 labor hours (2011 data)

Appropriation and Position Summary

General Fund	Use of Funds	2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference
	Salaries & Benefits	342,780	434,003	487,153	489,813	2,660
	Operating	222,740	224,482	248,978	575,978	327,000
	Operating Capital	167,245	16,770	30,750	10,000	(20,750)
	Operating Total	732,764	675,255	766,881	1,075,791	308,910
	Department Funded Capital Improvements					
					-	-
	Departmental Total				1,075,791	308,910
	Position Title	2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference
	Director of Technology	1	1	1	1	0
System Administrator	1	1	1	1	0	
Network Administrator	1	1	1	1	0	
GIS Administrator	1	1	1	0	(1)	
GIS Technician	0	0	0	1	1	
Desktop Support Specialist	1	1	1	1	0	
Total Positions	5	5	5	5	0	
Part-Time	2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference	
GIS Technician	1	1	1	1	0	
Desktop Support Specialist	0	0	0	1	1	
Total Part-Time	1	1	1	2	1	

Changes	Planned for 2013	
	Implementation of Lifecycle Technology Refresh Program	327,000
	Convert GIS Administrator position to GIS Technician	(13,993)
	Addition of 1 part-time desktop support employee in 2013	23,388
	Routine personnel fluctuations (e.g. insurance increases, step increases)	(6,735)
	Reduction to capital line-item (disaster recovery program in 2012)	(20,750)
	Total Changes	308,910

2013 Appropriations

Funded Changes

The 2013 Appropriations include funds for a lifecycle technology refresh program. These funds will support:

- Storage Area Network (SAN) growth and lifecycle.
- Network infrastructure lifecycle replacements and single-point-of-failure elimination.
- Server lifecycle replacements.
- Desktop, laptop and mobile computer lifecycle replacements.
- Building security (electronic keycard) updates and completion.

Requested but Unfunded

For the 2013 Appropriations, the Information Technology Department had no unfunded requests.

Capital Improvements

The following technology-related capital improvements are included in the appropriations for the Capital Improvement Fund:

Capital	Capital Improvement Funded from the Capital Improvement Fund (2013 Projected Costs Only*)	
	Oklahoma Fiber Extension	60,000
	Total Funded from the Capital Improvement Fund	60,000
	*For multiple year projects the amount above represents 2013 estimated costs only	

Major Objectives for 2013 and Beyond

The Technology Department has identified the following key objectives for 2013 and beyond:

- Develop and implement a Network and System Disaster Resiliency program (eliminate single points of failure).
- Participate in the Columbus Datacenter co-location collaborative initiative.
- Resume hardware lifecycle management programs and objectives.
- Evaluate new mobile technology for the mobile workforce.
- Establish policies and worksite rules that deal with BYOD (bring your own device, i.e. tablets, Smartphones, etc.).
- Initiate a document imaging and indexing program for the records retention program.
- Successfully complete the 2013 State of Ohio finance technology audit.

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**City of Gahanna
2013 Proposed Appropriations**

Fund Title 101-General Fund

Department / Account Category	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
Information Technology					
101348-INFORMATION TECHNOLOGY					
Salaries & Benefits	\$ 239,849	\$ 325,008	\$ 362,002	\$ 386,658	\$ 24,656
Operating	\$ 176,330	\$ 181,841	\$ 203,700	\$ 529,700	\$ 326,000
Capital	\$ 116,289	\$ 16,770	\$ 30,750	\$ 10,000	\$ (20,750)
101348-INFORMATION TECHNOLOGY Total	\$ 532,468	\$ 523,619	\$ 596,452	\$ 926,358	\$ 329,906
101353-COMPUTER HARDWARE					
Capital	\$ 32,909	\$ -	\$ -	\$ -	\$ -
101353-COMPUTER HARDWARE Total	\$ 32,909	\$ -	\$ -	\$ -	\$ -
101355-GIS					
Salaries & Benefits	\$ 102,930	\$ 108,995	\$ 125,151	\$ 103,154	\$ (21,997)
Operating	\$ 46,410	\$ 42,641	\$ 45,278	\$ 46,278	\$ 1,000
Capital	\$ 18,047	\$ -	\$ -	\$ -	\$ -
101355-GIS Total	\$ 167,387	\$ 151,636	\$ 170,429	\$ 149,432	\$ (20,997)
Information Technology Total	\$ 732,764	\$ 675,255	\$ 766,881	\$ 1,075,791	\$ 308,910

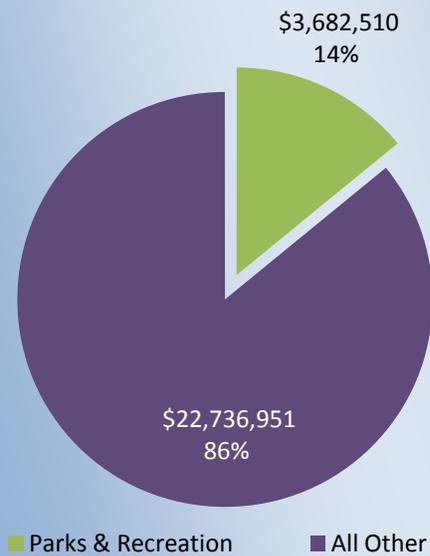
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Tony Collins
Director

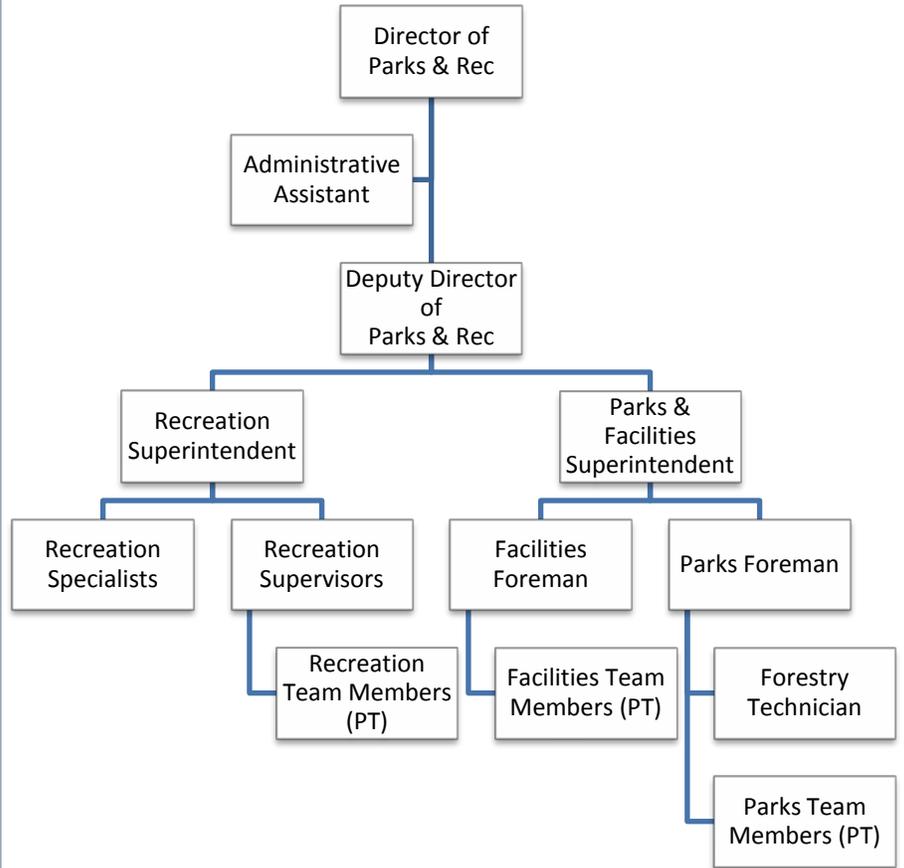
200 S. Hamilton Rd.
 Gahanna, Ohio 43230

(614) 342-4250

**Portion of \$ 26.4 M
 General Fund Budget**



Parks & Recreation



Parks & Recreation

Vision

To enhance and preserve parks and recreation services, lands, and facilities through high standards and innovation that positions Gahanna as a leading community and a great place to live, work and play.

Mission

To conserve the natural environment through parks and open space as well as provide balanced, sustainable and accessible recreation opportunities and facilities.

About the Department

Parkland and Operational Areas

Gahanna owns and maintains more than 750 diverse acres of parkland, representing the second highest acreage owned by a municipality in suburban Franklin County. These parkland and operational areas include:

Gahanna Woods A designated state nature preserve with undeveloped walking trails and natural areas

Academy Park A baseball and softball complex with walking trails, shelter/concession area, play ground, and wooded areas

Three “flag-ship” (or large) community parks, Hannah, Friendship and Woodside Green are parks with ball fields, reservable shelters, basketball/tennis courts, playgrounds, fishing ponds, a community vegetable/flower garden and more.

Shull Park & BASE Skate Park A park utilized for youth soccer, inline hockey and its recreational skate elements.

Pizurro Park Contains a dog park and access to the Big Walnut Creek

Creekside Park and Plaza Features a paddleboat marina, gardens, fountains, boardwalk and stage

Big Walnut Trail As indicated by the last master plan, a highly desired amenity requested by residents, this trail project is experiencing ongoing development to become a safe, non-motorized trail system creating connectivity for walkers, bikers, runners, skaters and explorers across Gahanna’s park areas, businesses, and neighborhoods

Headley Park The City’s outdoor major soccer facility with a playground, concession and restroom facility.

Gahanna Municipal Golf Course, Pro-Shop and Club House A highly utilized, 9-hole, USGA golf course, popular for league and weekend play. The Club House is a “rustic” facility offering basic indoor rental facilities with a refrigerator, microwave, table, chairs and fireplace.

Gahanna Senior Center & Services For the seniors in our community, the Center provides opportunities for peer interactions, community service, travel, partnerships with Gahanna Jefferson Schools and physical activity.

Gahanna Swimming Pool and Hunters Ridge Pool Originally community owned facilities, these direct-cost, self-supporting but physically aging assets are used by over 5,000 members, schools, swim and dive teams, and check-in more than 30,000 member and public visits in less than 3 months.

Ohio Herb Education Center This vision based, long-standing operation is now housed at 110 Mill Street and is the “jewel” of offerings presented by the Gahanna Convention and Visitor’s Bureau. Emergent educational programs and societies, growing seasonal events, numerous tours, and private functions are budding from the Department’s careful development of this resource.

More than 200 additional acres of preservation and conservation lands

Numerous neighborhood park areas, varying in context of both active and passive recreation and including a variety of features from ponds, playgrounds, gardens, green space, trails and woodland

Division responsibilities

The Department employs 12 full-time staff, more than 40 part-time year-round employees, and over 130 seasonal (summer) staff across three divisions: Parks and Facilities, Recreation and Administration. The seasonal employees comprise staff for the aquatics operations, day-camp counselors and the Municipal Golf Course.

Administrative Division

The Parks & Recreation Department’s Administrative Division provides policy and strategic direction in order to ensure the Department will be productive and outcome based, utilizing best practices to deliver quality parks, programs and facilities to the community in the most efficient and effective manner possible. The administrative division seeks to support the Parks & Recreation Department through a system of sustainable funding mechanisms.

Parks & Facilities Division

The Parks and Facilities Division aims to maintain attractive, clean and safe parks and recreation facilities that provide opportunities for both active and passive pursuits as well as maintain park infrastructure utilizing the City’s existing resources. The Parks and Facilities Division is responsible for the maintenance and upkeep of the 750+ acres of parkland, noted above including the associated amenities, such as, the shelters, buildings, athletic fields, golf course and aquatic facilities. Maintenance activities include mowing, turf care, horticultural maintenance, athletic field striping and maintenance, litter and recycling removal, street tree pruning and removal, public landscape flower baskets planting and maintenance and many other miscellaneous repairs. The Parks and Facilities Division have also been vital in the

Emerald Ash Borer removal. All maintenance activities are performed in adherence to best practices in natural resource management and conservation.

The division is also responsible for all construction projects and park capital improvement projects including playground installations. They complete all of the department's inspections and preventative maintenance and work closely with the Recreation Division to help meet revenue expectations through quality and timely repairs. The division is the main support resource for Creekside Park and Plaza with daily operation, maintenance, water features, repairs and special event assistance.

Recreation Division

The Recreation Division is responsible for providing opportunities for recreation, environmental education and physical activity for residents. Through stewardship focused means, entrepreneurially utilizing City and community resources, developing strong relationships with businesses, non-profits, schools and other organizations, and by constantly improving upon business operations, the division strives to obtain set cost recovery goals and create a sustainable profit model while providing high quality services and minimizing tax subsidies for operations.

Annually, Gahanna's Recreation Division sees more than 5,000 program enrollments, 29,500 event participants, and 60,000 facility visits. Generating approximately one million dollars in revenue each year, the division has annually increased its cost recovery rate and experienced a 79% cost recovery in 2011. The Department hosts numerous events and programs throughout the year, including:

- Camp Friendship, an American Camp Association accredited summer camp,
- Youth programming and sports programs
- Adult fitness and wellness programs
- Special events such as Creekside and Party in YOUR Park
- Partnership programs between the City and Gahanna Jefferson Schools
- Senior Center programming
- Educational programming at the Ohio Herb Education Center
- Golf, aquatics and paddle boat recreation opportunities

The Department also works in partnership with various government, civic and community organizations by providing support for events and programs. Partnerships exist with the Gahanna Convention & Visitors Bureau (i.e., Creekside Blues & Jazz Festival, Holiday Light Parade & Festival), Gahanna Jefferson Public Schools (i.e., numerous educational, volunteer and service programs), the Gahanna Parks and Recreation Foundation (i.e., SYC 5K and Friday After Five), Gahanna Lion's Club (i.e., Fourth of July Parade), Safe Routes to School, Safety Town, Gahanna youth sports leagues and other civic and community groups.

Funding

While the bulk of the Department's funding comes from the City's General Fund, it also generates one third of its income through the golf course, aquatics facilities, camp tuition, paddleboat rentals, specialty programming and grants.

Appropriation and Position Summary

General Fund	Use of Funds	2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference	
	Salaries & Benefits	2,051,019	2,030,696	2,132,153	2,165,467	33,314	
	Operating	683,728	627,741	854,438	1,472,043	617,605	
	Operating Capital	711,519	744,038	795,056	20,000	(775,056)	
	Operating Total	3,446,266	3,402,475	3,781,647	3,657,510	(124,137)	
	Department Funded Capital Improvement						
	HRP Pump Replacement				25,000		
	Departmental Total				3,682,510	(99,137)	
	Position Title	2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference	
	Parks & Recreation Board	7	7	7	6	-1	
	Landscape Board	4	4	4	4	0	
	Director of Parks & Recreation	1	1	1	1	0	
	Administrative Assistant	1	1	1	1	0	
	Deputy Director Parks & Recreation	1	1	1	1	0	
Recreation Superintendent	1	1	1	1	0		
Parks & Facilities Superintendent	2	1	1	1	0		
Recreation Supervisor	3	3	3	3	0		
Senior Center Supervisor	1	1	1	1	0		
Facilities Foreman	1	1	1	1	0		
Parks Foreman	1	1	1	1	0		
Forestry Technician	1	1	1	1	0		
Total Positions	24	23	23	22	-1		
Part-Time*	2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference		
Coordinator	4	3	4	4	0		
Aquatics Coordinator	1	1	1	1	0		
Golf Course Coordinator	1	1	1	1	0		
Recreation Coordinator	10	6	13	13	0		
Seniors Coordinator	1	1	1	1	0		
Assistant Aquatics Coordinator	2	5	9	9	0		
Administrative Assistant	2	2	2	2	0		
Golf Course Team Member	8	5	5	5	0		

Pool Concession Team Member	13	13	21	21	0
Recreation Team Member	21	7	9	9	0
Seniors Team Member	2	1	1	1	0
Creekside Team Member	0	0	0	1	1
Team Member	21	26	27	27	0
Lifeguard	33	21	32	32	0
Seasonal Laborer	3	1	1	1	0
Parks & Recreation Intern	1	1	2	2	0
Total Part-Time	123	94	129	130	1

**part-time staffing numbers reflect the total number of positions filled, not necessarily the total number of individuals working. In Parks & Recreation this is particularly important to point out due to the high level of turnover associated with seasonal recreation employees.*

Operating account changes for 2013	
Creekside part-time maintenance staff addition	26,659
Routine personnel fluctuations (e.g. insurance increases, step increases)	6,655
Fourth of July programming	15,620
Creekside facility maintenance & supply account creation	132,250
Increase total maintenance operating accounts to meet current maintenance requirements	390,135
Increase recreation operating accounts to meet current program requirements	29,600
Continuation of Golf Course Clubhouse maintenance begun in 2012 from CIP	50,000
Reduction to capital line-item (2013 projects included in capital improvement fund)	(775,056)
Capital Improvement Project-HRP Pump Replacement	25,000
Total Change	(99,137)

2013 Appropriations

Funded Changes

The 2013 Appropriations include the following changes from 2012:

- Addition of a part-time team member to support Creekside maintenance (\$26,659).
- Commitment to funding Fourth of July event and programs (\$35,000).
- Creation of a dedicated Creekside maintenance account (\$132,250).
- Appropriately account for parks and facility capital maintenance expenses, many of which had historically been characterized as capital outlay and subsequently reduced or eliminated to balance the budget, with additions to operating accounts (\$390,135).
- Increasing recreation operating accounts to meet current program requirements (\$29,600). This addition is projected to be covered by revenue.
- Continuation of Golf Course Clubhouse maintenance begun in the 2012 Community Investment Plan (\$50,000).

Capital Improvements

The following parks-related capital improvements are included in the appropriations for the Capital Improvement Fund:

Capital	Capital Improvement Funded from the Capital Improvement Fund (2013 Projected Costs Only)	
	Multiple Purpose Trails Including Land & Easement Acquisition	650,000
	Academy Park Field Lights (engineering planning)	4,000
	Headley Soccer Field Rebuild & Irrigation (engineering planning)	25,000
	Playground & Surfacing Replacement	21,180
	Park Asphalt Resurfacing (includes Golf Lot)	60,000
	Creekside Plaza Repair	200,000
	Creekside Island Electrical (Lighting & Security) Upgrade (engineering planning)	15,000
	Hannah Headley Maintenance Building (architectural planning)	25,000
	Total Funded from the Capital Improvement Fund	1,000,180

Requested but Unfunded

In order to provide the level of service believed to be expected and required for Gahanna's parks and recreation function, the Department of Parks and Recreation proposed the following initiatives which were ultimately not included in the 2013 Appropriations due to funding constraints:

Parks and Facilities Division

The Department proposed a full-time, reorganized structure for the Parks and Facilities division. Additional positions would provide a significant increase in maintenance standards and technical ability of the Department. Key areas provided in this plan are as follows:

- Add agronomist turf care professional and fully funded horticulture program.
- Add second Forestry Technician to head up a second arbor crew to keep up with demand and reinstate street tree program.
- Add two Facilities Crew Leaders to provide highly skilled technicians for maintenance and improvement projects.
- Add one Equipment Operator to support Facilities and Parks projects.
- Add Golf and Turf Crew Leaders to provide labor leadership for fully funded turf care program.

In addition to these positions, the Department also requested additional part-time positions at every level. Coordinators for each of the five zones in the zone based maintenance initiative, additional labor for the second arbor crew, turf grass and horticulture crew.

Recreation Division

The Department proposed adding several part-time employees in the Recreation division in order to provide the level and quality of recreation and community events that are expected of the City. These increases include:

- *Program and Special Event Support:* Two year round part-time staff were proposed to assist the Recreation Specialists. One would focus on special events and cultural programming while the other would assist with camp and family programming.
- *Front Desk Team Member:* One front desk team member was proposed to assist with the Department's daily operations. Customer service at the front desk is frequently impaired by a lack of the quantity of personnel available to support customers, or requires full-time staff to work at the desk to keep up with demand. This position would provide necessary support and improve customer service while improving efficiency by not taking full-time staff off their tasks.
- *Volunteer Coordinator:* The Department proposed to hire a part-time volunteer coordinator to work with its volunteers in all divisions of the Department. This individual would focus on recruitment and logistical support of volunteer efforts. This position would help to decrease expenses through volunteerism while helping to engage more people in the Department's friends group.
- *Ohio Herb Education Center (OHEC):* The Parks and Recreation Department proposed two part-time positions at OHEC. The first is a gardener position. This person would focus on all public herb gardens in the city to perform and coordinate maintenance and install new plants and features. The second person is a part-time program person. The Department has identified a need for more people educated with the herbal message to facilitate the quantity of group tours and garden tours, while creating additional support for open operating hours.
- *Parks and Facilities Administrative Assistant:* This position is another efficiency improvement. The Department has identified a significant administrative workload within the Parks and Facilities division that could be accomplished by a proficient, part-time individual instead of having full time field personnel or the Superintendent completing these tasks. This position would also provide for coverage at the Parks garage when all other personnel are dispersed throughout the city.

Major Objectives for 2013 and Beyond

The Department is in the process of updating the 2006 Comprehensive Master Plan in order to properly address the next 3-5 years. Until that update is complete, the Parks & Recreation department has identified the following major objectives for 2013 and beyond based on the goals and objectives set by the 2006 plan and additional input from the Board, staff and resident stakeholders:

- Allocate resources to provide for an effective turf care program for the City's sports and community parks.
- Provide funding and resources to meet park maintenance standards as defined in the 2006 Parks and Recreation Master Plan.
- Provide the necessary funding and support to our city wide arbor program to effectively maintain street trees and public land arbor needs.
- Allocate resources to provide for increased recreation program quality, improved tourism products and volunteer utilization to improve sponsorship and revenue opportunities.

- Continue revenue generation and cost recovery efforts to further improve the fiscal position of our Recreation Division to attain the 100% recovery goal.
- Allocate more resources toward long term strategic planning of new and existing parks and facilities to improve public support of the vision of these projects.

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**City of Gahanna
2013 Proposed Appropriations**

Fund Title 101-General Fund

Department / Account Category	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
Parks & Recreation					
101359-CREEKSIDE					
Salaries & Benefits	\$ -	\$ -	\$ -	\$ 29,926	\$ 29,926
Operating	\$ 7,900	\$ -	\$ -	\$ 132,250	\$ 132,250
Capital	\$ -	\$ -	\$ -	\$ -	\$ -
101359-CREEKSIDE Total	\$ 7,900	\$ -	\$ -	\$ 162,176	\$ 162,176
101431-PARKS					
Salaries & Benefits	\$ 807,937	\$ 772,374	\$ 834,339	\$ 840,809	\$ 6,470
Operating	\$ 177,380	\$ 179,316	\$ 230,100	\$ 445,450	\$ 215,350
Capital	\$ 598,301	\$ 693,582	\$ 744,655	\$ -	\$ (744,655)
101431-PARKS Total	\$ 1,583,618	\$ 1,645,272	\$ 1,809,094	\$ 1,286,259	\$ (522,835)
101432-RECREATION					
Salaries & Benefits	\$ 400,223	\$ 383,117	\$ 415,007	\$ 415,481	\$ 474
Operating	\$ 179,086	\$ 153,133	\$ 217,530	\$ 262,750	\$ 45,220
Capital	\$ 25,107	\$ 5,384	\$ -	\$ -	\$ -
101432-RECREATION Total	\$ 604,417	\$ 541,634	\$ 632,537	\$ 678,231	\$ 45,694
101433-GOLF					
Salaries & Benefits	\$ 135,194	\$ 138,775	\$ 149,676	\$ 145,842	\$ (3,834)
Operating	\$ 80,115	\$ 74,332	\$ 135,171	\$ 198,770	\$ 63,599
Capital	\$ 19,100	\$ 10,400	\$ -	\$ -	\$ -
101433-GOLF Total	\$ 234,408	\$ 223,507	\$ 284,847	\$ 344,612	\$ 59,765
101434-SENIOR SERVICES					
Salaries & Benefits	\$ 88,620	\$ 90,261	\$ 96,079	\$ 98,332	\$ 2,253
Operating	\$ 2,952	\$ 5,283	\$ 5,100	\$ 11,350	\$ 6,250
Capital	\$ 2,185	\$ -	\$ -	\$ -	\$ -
101434-SENIOR SERVICES Total	\$ 93,757	\$ 95,544	\$ 101,179	\$ 109,682	\$ 8,503
101435-PARKS & REC BOARD					
Operating	\$ 850	\$ 471	\$ 1,414	\$ -	\$ (1,414)
Capital	\$ 49	\$ -	\$ -	\$ -	\$ -
101435-PARKS & REC BOARD Total	\$ 899	\$ 471	\$ 1,414	\$ -	\$ (1,414)
101435-PARKS & REC COMMISSION					
Salaries & Benefits	\$ 9,761	\$ 10,095	\$ 9,824	\$ 8,456	\$ (1,368)
101435-PARKS & REC COMMISSION Total	\$ 9,761	\$ 10,095	\$ 9,824	\$ 8,456	\$ (1,368)
101436-LANDSCAPE BOARD					
Operating	\$ 83	\$ 20	\$ 529	\$ -	\$ (529)
Capital	\$ 50	\$ -	\$ -	\$ -	\$ -
101436-LANDSCAPE BOARD Total	\$ 133	\$ 20	\$ 529	\$ -	\$ (529)
101436-LANDSCAPE COMMISSION					
Salaries & Benefits	\$ 3,528	\$ 3,607	\$ 3,509	\$ 3,524	\$ 15
101436-LANDSCAPE COMMISSION Total	\$ 3,528	\$ 3,607	\$ 3,509	\$ 3,524	\$ 15
101437-PARK FACILITIES					
Salaries & Benefits	\$ 344,590	\$ 373,023	\$ 356,178	\$ 357,993	\$ 1,815
Operating	\$ 85,407	\$ 77,827	\$ 82,350	\$ 182,700	\$ 100,350
Capital	\$ 2,661	\$ 1,220	\$ -	\$ -	\$ -
101437-PARK FACILITIES Total	\$ 432,658	\$ 452,069	\$ 438,528	\$ 540,693	\$ 102,165
101438-HUNTERS RIDGE POOL					
Salaries & Benefits	\$ 79,418	\$ 85,349	\$ 81,315	\$ 85,799	\$ 4,484
Operating	\$ 38,956	\$ 40,359	\$ 54,602	\$ 69,010	\$ 14,408
Capital	\$ 17,221	\$ 1,355	\$ 4,725	\$ 45,000	\$ 40,275

**City of Gahanna
2013 Proposed Appropriations**

Fund Title 101-General Fund

Department / Account Category	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
101438-HUNTERS RIDGE POOL Total	\$ 135,595	\$ 127,062	\$ 140,642	\$ 199,809	\$ 59,167
101439-OHIO HERB EDUCATION CTR					
Salaries & Benefits	\$ 39,104	\$ 35,143	\$ 46,861	\$ 32,461	\$ (14,400)
Operating	\$ 41,578	\$ 21,908	\$ 28,284	\$ 43,000	\$ 14,716
Capital	\$ 3,690	\$ 8,800	\$ 20,000	\$ -	\$ (20,000)
101439-OHIO HERB EDUCATION CTR Total	\$ 84,371	\$ 65,851	\$ 95,145	\$ 75,461	\$ (19,684)
101440-GAHANNA SWIM CLUB					
Salaries & Benefits	\$ 142,644	\$ 138,954	\$ 139,365	\$ 146,844	\$ 7,479
Operating	\$ 69,422	\$ 75,093	\$ 99,358	\$ 126,763	\$ 27,405
Capital	\$ 43,155	\$ 23,298	\$ 25,676	\$ -	\$ (25,676)
101440-GAHANNA SWIM CLUB Total	\$ 255,221	\$ 237,345	\$ 264,399	\$ 273,607	\$ 9,208
Parks & Recreation Total	\$ 3,446,266	\$ 3,402,475	\$ 3,781,647	\$ 3,682,510	\$ (99,137)

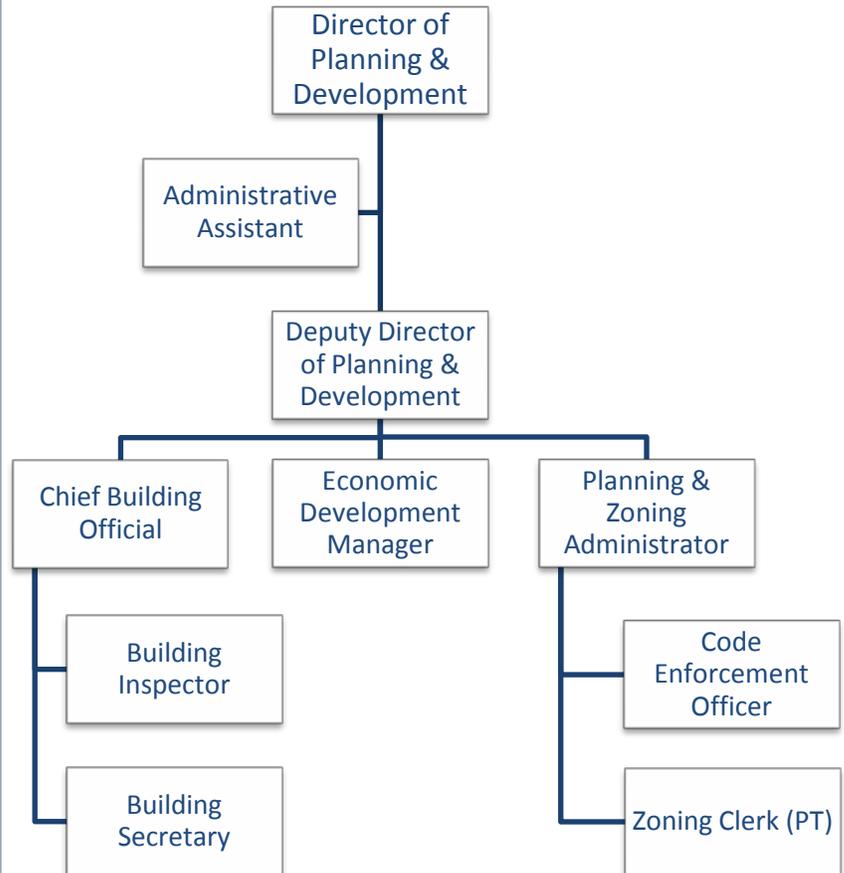
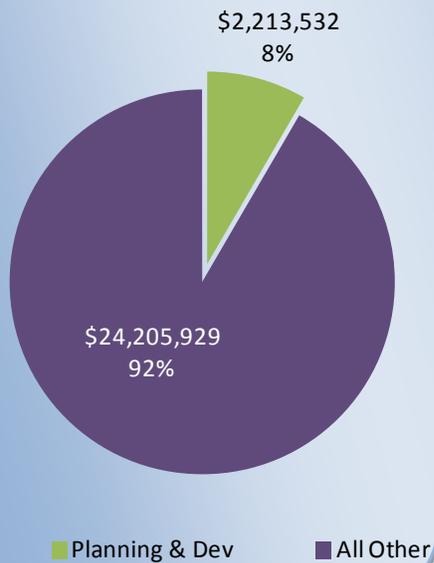
Planning & Development

Anthony Jones
Director

200 S. Hamilton Rd.
Gahanna, Ohio 43230

(614) 342-4015

**Portion of \$ 26.4 M
General Fund Budget**



Planning & Development

The Department of Planning & Development has three divisions: Economic Development, Planning & Zoning and Building. The Department as a whole is responsible for the growth and maintenance of Gahanna's built environment through economic and community development.

The Planning & Zoning Division administers and enforces standards for land use and property maintenance within the city limits and is also responsible for long-range community planning. The Building Division administers and enforces residential and commercial building design and construction. The Economic Development Division proactively works to support existing businesses and to attract new investment and job creation to our community through business visitations, community marketing and resource events.

The Department of Planning & Development is also responsible for administering the financial aspects of tax incentives for growing businesses, as well as a revenue sharing agreement with the schools related to tax abatements and tax increment financing districts. These agreements total approximately \$1.1M in 2013.

Appropriation and Position Summary

General Fund	Use of Funds	2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference	
	Salaries & Benefits	878,576	941,477	861,936	849,023	(12,913)	
	Operating	746,789	673,319	1,272,648	1,364,509	91,861	
	Operating Capital	22,148	0	0	0	0	
	Operating Total	1,647,513	1,614,795	2,134,584	2,213,532	78,948	
	Department Funded Capital Improvement						
	Departmental Total				2,213,532	78,948	
	Position Title	2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference	
	Director of Planning & Development	1	1	1	1	0	
	Administrative Assistant	1	1	1	1	0	
	Deputy Director of Development	1	1	1	1	0	
	Community Dev Manager / Planner	1	0	0	0	0	
Building Official	1	1	1	1	0		
Economic Development Manager	1	1	1	1	0		
Planning & Zoning Administrator	1	1	1	1	0		
Building Inspector	1	1	1	1	0		
Code Enforcement Officer	1	1	1	1	0		
Secretary	1	1	1	1	0		
Total Positions	10	9	9	9	0		

		2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference
	Part-Time					
	Zoning Clerk	1	1	1	1	0
	Code Enforcement Asst	0	1	1	0	(1)
	Development Intern	1	0	0	0	0
	Total Part-Time	2	2	2	1	(1)

Changes	Planned for 2013	
	West Gahanna plan update	35,000
	Routine personnel increases (e.g. insurance increases, step increases)	12,787
	Increase in annual dues	7,000
	Decrease in school district compensation revenue sharing	(136,338)
	Increase in development tax rebates	160,499
	Total Change	78,948

2013 Appropriations

Funded Changes

No programmatic changes are included for Planning & Development in the 2013 Appropriations. Unavoidable personnel cost fluctuations are included. Additionally, the 2013 Appropriations include a reduction in funds allocated to the City's school district compensation revenue sharing agreement as a result of properties rolling off of tax abated status, and an increase in development tax rebates to businesses pursuant to incentive agreements entered into in recent years. More specifically, three of these agreements are projected to be offset by the \$396,998 in municipal withholding taxes which are scheduled to be collected from these projects.

Capital Improvements

The following capital projects related to Development are included in the appropriations for the Capital Improvement Fund:

Capital	Capital Improvement Funded from the Capital Improvement Fund (2013 Projected Costs Only*)	
	Fiber Optic Network Expansion Phase 2-4	275,000
	Office Commerce and Technology District Signage & Gateways	275,000
	Entryway Signs & Features	300,000
	Total Funded from the Capital Improvement Fund	850,000
*For multiple year projects the amount above represents 2013 estimated costs only		

Requested but Unfunded

In the 2013 Appropriation process, Planning & Development identified the following desired changes that were not included due to funding constraints:

- Increasing the part-time budget in Zoning from \$20,000 to \$32,000 in order to increase the hours worked by the part-time Zoning Clerk and Code Enforcement Assistant employees to meet the increasing demands of those positions.

Major Objectives for 2013 and Beyond

The Planning & Development department has identified the following major objectives for 2013 and beyond:

- Attract 100,000 square feet of new commercial construction within Central Park/Buckles Tract area.
- Complete the next phase of the City's Fiber Optic Expansion Plan in the Office, Commerce and Technology (OCT) District.
- Increase municipal withholding tax revenues by approximately 1% annually by increasing the City's tax base.
- Establish a performance audit system that allows the measurement of timeliness for building permit and zoning application processes.
- Retain 98% of businesses within previously tax abated properties.
- Implement economic development strategy through the Gahanna Community Investment Corporation (CIC). This will include:
 - Establishing an Entrepreneur Center at 181 Granville Street.
 - Creating an Economic Development Brand for the City of Gahanna.
 - Establishing a consistent revenue stream for the CIC from the GahannaNet Incentive which provides low-cost fiber optic connectivity to area businesses.

**City of Gahanna
2013 Proposed Appropriations**

Fund Title 101-General Fund

Department / Account Category	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
Planning & Development					
101341-ZONING					
Salaries & Benefits	\$ 193,128	\$ 193,617	\$ 198,769	\$ 204,379	\$ 5,610
Operating	\$ 5,646	\$ 5,039	\$ 7,050	\$ 7,050	\$ -
Capital	\$ -	\$ -	\$ -	\$ -	\$ -
101341-ZONING Total	\$ 198,774	\$ 198,656	\$ 205,819	\$ 211,429	\$ 5,610
101343-DEVELOPMENT					
Salaries & Benefits	\$ 446,861	\$ 506,988	\$ 412,845	\$ 414,072	\$ 1,227
Operating	\$ 149,025	\$ 173,900	\$ 143,500	\$ 185,500	\$ 42,000
Capital	\$ 22,148	\$ -	\$ -	\$ -	\$ -
101343-DEVELOPMENT Total	\$ 618,034	\$ 680,887	\$ 556,345	\$ 599,572	\$ 43,227
101344-BUILDING					
Salaries & Benefits	\$ 238,587	\$ 240,872	\$ 250,322	\$ 230,571	\$ (19,751)
Operating	\$ 33,646	\$ 35,483	\$ 42,900	\$ 68,600	\$ 25,700
Capital	\$ -	\$ -	\$ -	\$ -	\$ -
101344-BUILDING Total	\$ 272,233	\$ 276,355	\$ 293,222	\$ 299,171	\$ 5,949
101352-TAX INCENTIVES					
Operating	\$ 558,472	\$ 458,897	\$ 1,079,198	\$ 1,103,359	\$ 24,161
101352-TAX INCENTIVES Total	\$ 558,472	\$ 458,897	\$ 1,079,198	\$ 1,103,359	\$ 24,161
Planning & Development Total	\$ 1,647,513	\$ 1,614,795	\$ 2,134,584	\$ 2,213,532	\$ 78,948

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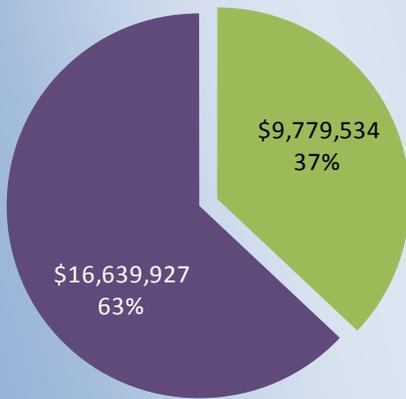
Robert Keyes
Safety Director

Dennis Murphy
Chief of Police

200 S. Hamilton Rd.
 Gahanna, Ohio 43230

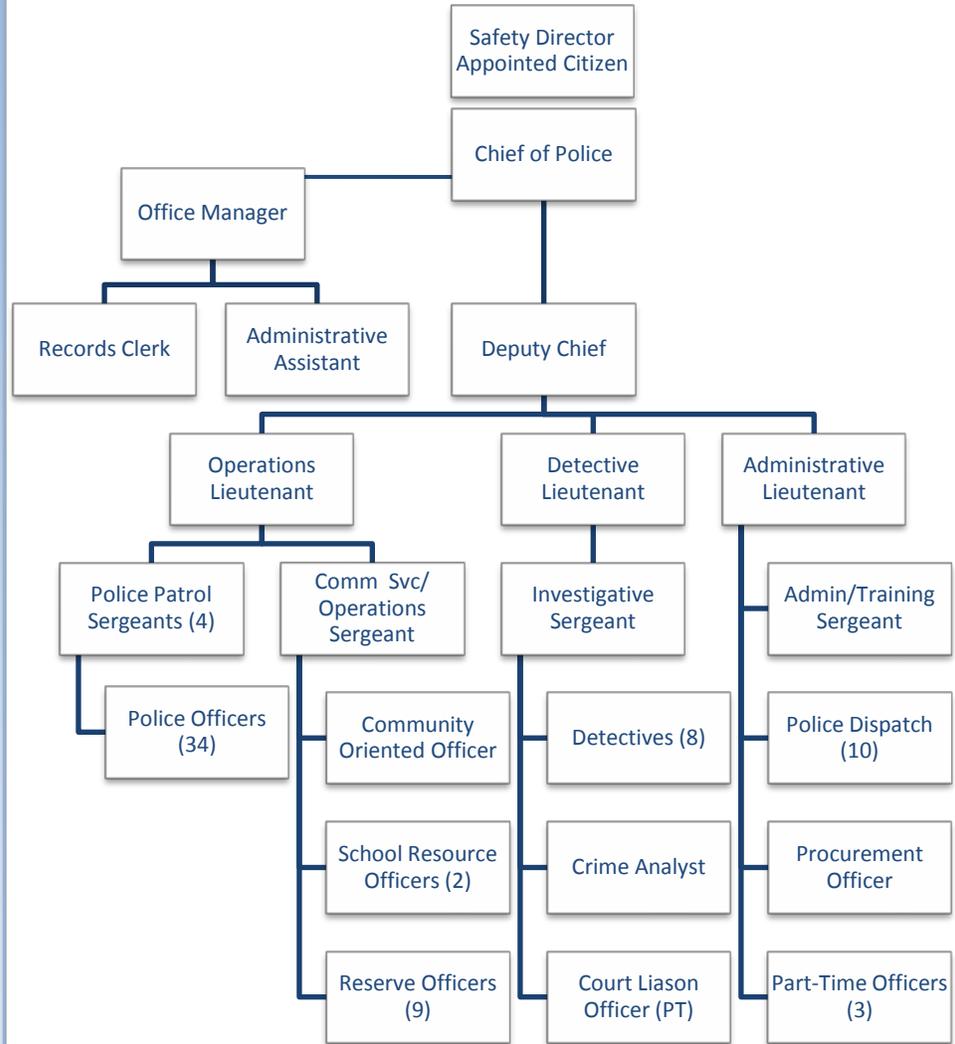
(614) 342-4240

Portion of \$ 26.4 M
General Fund Budget



Public Safety All Other

Public Safety



Public Safety

The Department of Public Safety is charged with the safety and security of the community and its residents. The Division of Police is the sole entity charged by statute with the enforcement of laws, protection of property and the public within the jurisdictional boundaries of the City of Gahanna.

Appropriation and Position Summary

General Fund	Use of Funds	2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference	
	Salaries & Benefits	6,651,428	6,999,346	7,660,985	7,882,214	221,229	
	Operating	672,566	664,963	796,958	872,578	75,620	
	Operating Capital	169,486	18,056	515,000	250,000	(265,000)	
	Transfers	597,250	601,502	665,706	699,742	34,036	
	Operating Total	8,090,730	8,283,867	9,638,649	9,704,534	65,885	
	Department Funded Capital Improvement						
	Radio Replacement Program				75,000	75,000	
	Departmental Total				9,779,534	140,885	
	Position Title	2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference	
	Director of Public Safety	1	1	1	1	0	
	Chief of Police	1	1	1	1	0	
	Deputy Chief of Police	1	1	1	1	0	
	Office Manager	1	1	1	1	0	
	Lieutenant	3	3	3	3	0	
	Sergeant	7	7	7	7	0	
	Crime Analyst	1	1	1	1	0	
	Police Officers	46	43	45	45	0	
	Dispatchers	9	10	10	10	0	
	Procurement Coordinator	1	1	1	1	0	
Records Clerk	1	1	1	1	0		
Administrative Assistant	1	1	1	1	0		
Total Positions	73	71	73	73	0		
Part-Time	2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference		
Police Officers	4	4	4	4	0		
Total Part-Time	4	4	4	4	0		

Changes	Planned for 2013	
	Routine personnel fluctuations (e.g. insurance increases, step increases)	221,229
	Operating Expense increased to match expected costs	35,620
	Increased operating expenses for capital maintenance	20,000
	Operating Equipment (includes speed measuring devices)	20,000
	Adjustment to capital funding (e.g. equipment replacement cycle)	(265,000)
	Creation of communications equipment lifecycle replacement program	75,000
	Fluctuations in transfer to police pension fund	34,036
	Total Change	140,885

Additional Funding Sources

Seized Funds

Pursuant to State and Federal guidelines, the City receives a portion of the funds seized as a result of their investigations. These funds are deposited into the Law Enforcement Trust Fund if they are the result of a state-level investigation or into the Federal Law Enforcement Seizure Fund if they are the result of a federal investigation. The expenditure of these funds must be in compliance with State and/or Federal guidelines. The Department has typically used these funds for equipment, training and vehicle purchases over and above what is included in the General Fund.

Police Duty Weapons Fund

Some weapon purchases are made using the Police Duty Weapons Fund. This fund is used to facilitate the Department's weapons buy-back program. Officers may request the purchase of duty firearms for use in their official capacity from the City. Once the firearm is obtained, the cost is directly reimbursed to the City in 26 installments and deducted from the officer's pay. This program has proved very valuable to the Division and has reduced the need for weapon purchases using General Fund dollars.

The budgets for these special revenue funds are included in the All Funds Summary.

2013 Appropriations

Funded Changes

The 2013 Appropriations includes the following operating capital changes from 2012 to 2013:

- Continuation of an ongoing Police Department Equipment Replacement program which began in 2012 as part of the Community Investment Plan. In 2012, this program was used to replace 10 marked vehicles at the end of their useful life. In 2013 and beyond, this program will be used to continue replacing police vehicles according to detailed maintenance evaluation and ranking system.



- Creation of a \$75,000/year lifecycle replacement program for critical electronic communication equipment including mobile, portable and fixed based radios and the equipment required to support them.



Requested but Unfunded

For the 2013 Appropriations, the Public Safety Department had no unfunded requests.

Capital Improvements

The following public safety projects are included in the appropriation for the Capital Improvement Fund:

Capital	Capital Improvement Funded from the Capital Improvement Fund (2013 Projected Costs Only*)	
	PD Windows & Doors (and building renovation)	40,000
	Total Funded from the Capital Improvement Fund	40,000

*For multiple year projects the amount above represents 2013 estimated costs only



Major Objectives for 2013 and Beyond

The Public Safety Department's major objectives for 2013 and beyond are to:

- Continue the path of consolidating services and partnering with other public safety agencies including the Whitehall Police Department, Metropolitan Emergency Communications Center (MECC), and the State of Ohio's Multi-Agency Radio Communications System (MARCS), and Village of Minerva Township Police Department.
- Leverage Gahanna's information technology infrastructure and resources to improve service delivery and increase officer efficiency.

- Provide for adequate life-cycle management of essential communications equipment and return to a planned rotation of other necessary electronic devices such as speed measuring devices (radar/laser) and other tools used by officers for enforcement efforts.
- Address shortcomings in facility needs to include lack of adequate lockers; detective cubicles/work areas; gaps in windows and doors leaving the facility vulnerable to weather events.
- Sufficiently plan for long-term facility needs due to aging and deteriorating headquarters conditions.

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**City of Gahanna
2013 Proposed Appropriations**

Fund Title 101-General Fund

Department / Account Category	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
Public Safety					
101211-POLICE					
Salaries & Benefits	\$ 5,614,303	\$ 5,845,939	\$ 6,402,976	\$ 6,684,373	\$ 281,397
Operating	\$ 418,249	\$ 352,386	\$ 465,995	\$ 541,615	\$ 75,620
Capital	\$ 169,486	\$ 18,056	\$ 515,000	\$ 325,000	\$ (190,000)
Transfers	\$ 597,250	\$ 601,502	\$ 665,706	\$ 699,742	\$ 34,036
101211-POLICE Total	\$ 6,799,288	\$ 6,817,884	\$ 8,049,677	\$ 8,250,730	\$ 201,053
101212-SAFETY					
Salaries & Benefits	\$ 282,102	\$ 277,382	\$ 303,179	\$ 275,843	\$ (27,336)
Operating	\$ 595	\$ 300	\$ 475	\$ 475	\$ -
101212-SAFETY Total	\$ 282,697	\$ 277,682	\$ 303,654	\$ 276,318	\$ (27,336)
101213-A & I CONTROL					
Salaries & Benefits	\$ 48,822	\$ 50,287	\$ 50,288	\$ -	\$ (50,288)
Operating	\$ -	\$ -	\$ 475	\$ 475	\$ -
101213-A & I CONTROL Total	\$ 48,822	\$ 50,287	\$ 50,763	\$ 475	\$ (50,288)
101216-PRISONERS					
Operating	\$ 57,601	\$ 95,360	\$ 110,000	\$ 110,000	\$ -
101216-PRISONERS Total	\$ 57,601	\$ 95,360	\$ 110,000	\$ 110,000	\$ -
101217-PUBLIC HEALTH					
Operating	\$ 195,382	\$ 215,060	\$ 217,100	\$ 217,100	\$ -
101217-PUBLIC HEALTH Total	\$ 195,382	\$ 215,060	\$ 217,100	\$ 217,100	\$ -
101221-COMMUNICATIONS/DISPATCH					
Salaries & Benefits	\$ 706,201	\$ 825,738	\$ 904,542	\$ 921,997	\$ 17,455
Operating	\$ 740	\$ 1,856	\$ 2,913	\$ 2,913	\$ -
Capital	\$ -	\$ -	\$ -	\$ -	\$ -
101221-COMMUNICATIONS/DISPATCH Total	\$ 706,941	\$ 827,595	\$ 907,455	\$ 924,910	\$ 17,455
Public Safety Total	\$ 8,090,730	\$ 8,283,867	\$ 9,638,649	\$ 9,779,534	\$ 140,885

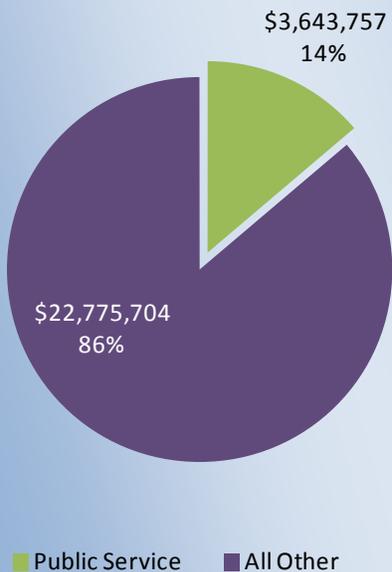
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Dottie Franey
Director

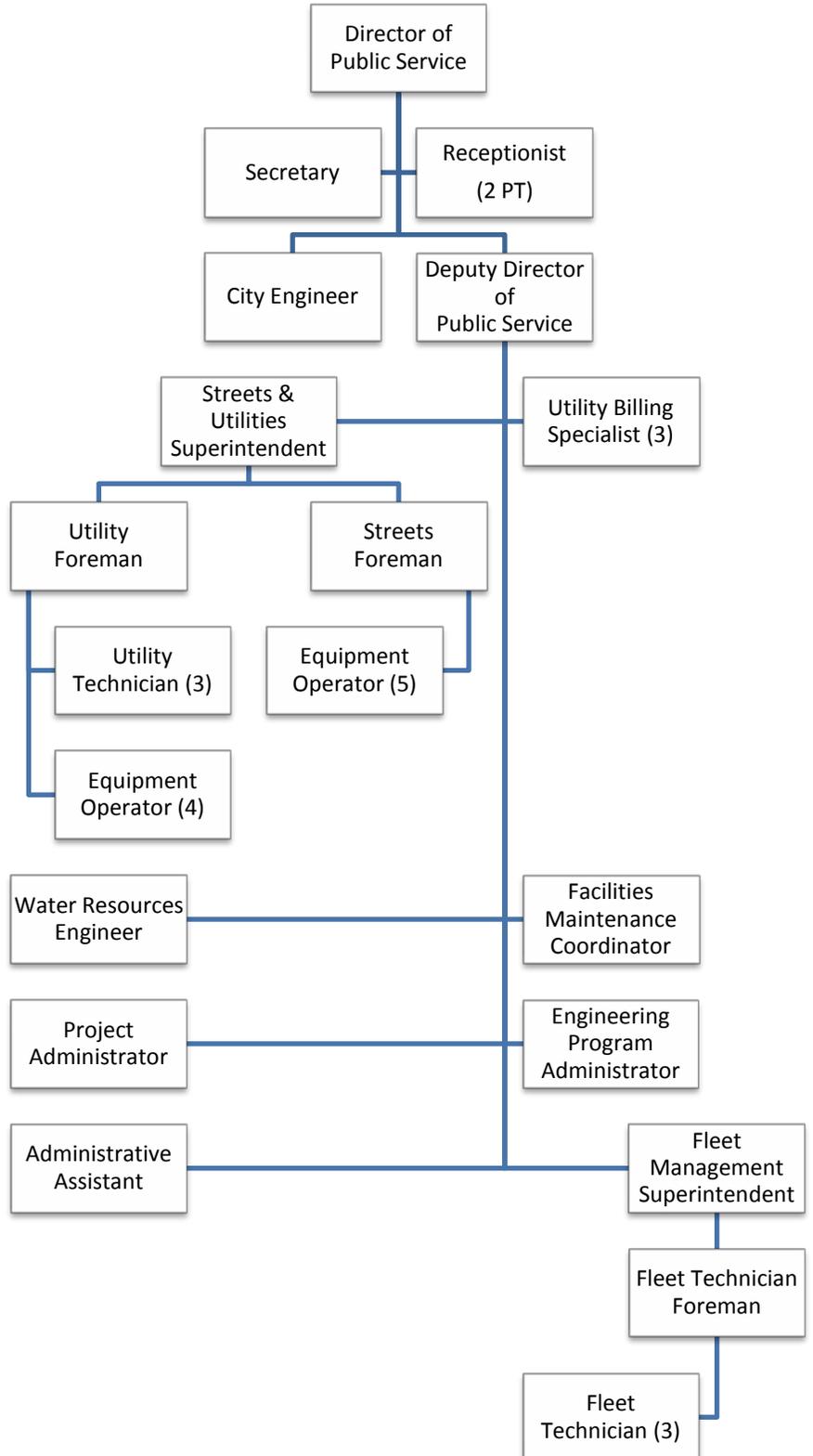
200 S. Hamilton Rd.
 Gahanna, Ohio 43230

(614) 342-4005

**Portion of \$ 26.4 M
 General Fund Budget**



Public Service



Public Service Department

The mission of the Public Service department is to continually strive to improve service to residents through open, honest communication, top-notch infrastructure, building and equipment maintenance and the refusal to allow the department to settle into complacency.

The work of the Public Service department spans across numerous functions and is funded in a multitude of ways. To align responsibilities and funding sources, the department is organized into nine divisions:

Administrative Division

The purpose of the Administrative Division is to monitor public works trends, evaluate and implement effective technology, continually improve processes, provide exceptional customer service to the Gahanna taxpayers and unwavering administrative support to all divisions of the Service Department.

Engineering Division

The purpose of the office of the City Engineer is to perform design engineering functions in the matter of construction and maintenance undertaken by the Sewers and Water Division, the Streets Division and other public works projects undertaken by the City. In addition, the City Engineer carries out such duties as may be assigned by the Mayor and extends assistance to other departments as requested. The City Engineer also reviews and approves various items as set forth in other sections of the Gahanna Codified Ordinances and the Ohio Revised Code.

Streets Division

The purpose of the Streets Division is to maintain safe, aesthetically pleasing roadway corridors. The division maintains 134 centerline miles of streets and is responsible for snow and ice removal, pothole repairs, crack sealing, berm repair, 58 street light banners, 40 flags and thousands of street signs. Additionally, the division has an oversight role for refuse pick-up, street cleaning and street light repair.

Water Division

The purpose of the Water Division is to properly distribute quality water in a manner that is consistent with the Environmental Protection Agency (EPA) standards. The division provides customer service for 10,663 accounts and maintains 174.69 miles of water lines, approximately 13,000 water meters, a one-million gallon water tank, 6 pressure reducing valves and 2 water booster pump stations.

Sanitary Division

The purpose of the Sanitary Division is to properly remove sewage from structures in a manner consistent with the Environmental Protection Agency (EPA) standards. The division provides customer service for 10,663 accounts and maintains 159.43 miles of sanitary sewer lines, 5 sanitary sewer lift stations, and performs biannual inspections on 146 private grease traps.

Storm Division

The mission of the Storm Division is to properly convey storm water from structures in a manner consistent with the EPA's National Pollutant Discharge Elimination System (NPDES) standards. The division manages Gahanna's four major watersheds and numerous drainage ditches, provides customer

service for 10,663 accounts and maintains 144.86 miles of storm sewer lines, 66 detention/retention ponds, 5,285 catch basins and 23 trash racks.

Utility Billing Division

The mission of the Utility Billing Division is to provide fair, accurate invoicing and excellent customer service. Water and sanitary sewage processing are purchased from the City of Columbus, with billing to the residents of Gahanna processed through the City of Gahanna’s Utility Billing Division. This division handles the creation and collection of approximately 49,500 water/sanitary/storm/refuse invoices annually in addition to providing customer service for issues related to utilities and refuse collection.

Fleet Management Division

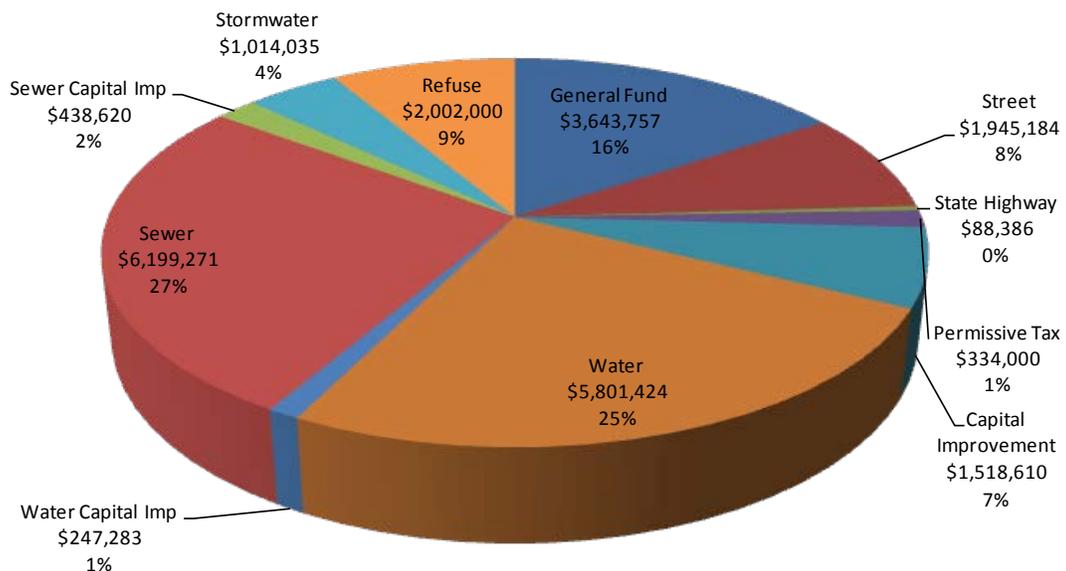
The mission of the Fleet Management Division is to procure and maintain effective, safe, reliable equipment for user groups at the lowest cost possible. Fleet primarily provides maintenance and support to Gahanna (over 400 pieces of equipment). In addition, the City contracts with two other jurisdictions: Mifflin Township (approximately 10 pieces of equipment) and Minerva Park Police Department (4 police cruisers and 1 medic). The Fleet Superintendent also provides purchasing and technical assistance for all of its user groups as required.

Building Maintenance Division

The mission of the Building Maintenance Division is to properly care for City-owned facilities. This includes maintaining the municipal complex (City Hall, Police Station and Senior Center), the Streets and Utilities Operations Complex, Creekside Parking Garage, 79 South Hamilton Road (the Lustron House), 87 South Hamilton Road (the Hamilton House) and the storage area of the Water Tower.

Additional Funding Sources

In addition to General Fund monies, the Public Service department is supported by the Streets, State Highways and Capital Improvement funds, proprietary utility funds, and state and federal grants. The chart below identifies the proportional makeup of these funds as projected for 2013.



Appropriation and Position Summary

General Fund	Use of Funds	2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference	
	Salaries & Benefits	1,144,002	1,109,028	1,210,746	1,160,720	(50,026)	
	Operating	1,530,771	1,525,158	2,226,098	2,157,037	(69,061)	
	Operating Capital	1,812,264	245,588	1,253,097	326,000	(927,097)	
	Operating Total	4,487,037	2,879,775	4,689,941	3,643,757	(1,046,184)	
	Department Funded Capital Improvement						
	Departmental Total					3,643,757	(1,046,184)
	Position Title	2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference	
	Director of Public Service	1	1	1	1	0	
	Deputy Director of Public Service	1	1	1	1	0	
	Administrative Assistant	1	0.7	0.7	0.7	0	
	City Engineer	1	1	1	1	0	
	Fleet Management Superintendent	1	1	1	1	0	
	Streets & Utilities Superintendent	0.25	0.25	0.25	0.25	0	
	Assistant City Engineer	1	0	0	0	0	
	Fleet Foreman	1	1	1	1	0	
	Facilities Maintenance Coordinator	1	1	1	1	0	
	Engineering Program Administrator	1	1	1	1	0	
Project Administrator	0	0.25	0.25	0.25	0		
Fleet Technician	3	3	3	3	0		
Secretary	1	1	1	1	0		
Receptionist	1	1	1	0	(1)		
Total Positions	14.25	13.2	13.2	12.2	(1)		
Part-Time	2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference		
Administrative Assistant	1	0	0	0	0		
Receptionist	0	0	0	2	2		
Total Part-Time	1	0	0	2	2		

Changes	Planned for 2013	
	Maintain conversion of receptionist position from FT to PT from mid-year 2012	(17,939)
	Routine personnel fluctuations (e.g. insurance coverage changes, step increases)	(1,087)
	No Early Retirement Incentive needed in 2013	(16,000)
	Elimination of the Service Department's Engineering Intern	(15,000)
	Net reduction in anticipated utility and operating costs	(69,061)
	Decrease to Equipment Replacement Program from CIP	(173,973)
	2012 One-time capital funding	(263,018)
	Asphalt Overlay Program Moved to Capital Improvement Fund	(490,106)
	Total Change	(1,046,184)

2013 Appropriations

Funded Changes

The 2013 Appropriations provides:

- Full-year in reduction of funding for the conversion of the full-time receptionist position to two part-time positions.
- Reduction due to the fact that no early retirement options are being offered in 2013.
- Full-year reduction of the vacated Engineering Intern position.
- Net reduction in anticipated utility and operating costs due to participation in the State's natural gas program, purchasing electric generation through AEP Energy and transferring some items from capital to operating.
- Decrease to Equipment Replacement Program from CIP: Original request was for \$500,000, which was reduced to \$300,000 and, finally, \$26,000 was added for a vehicle to accommodate an additional crew in the Parks Department.
- 2012 One-time capital funding (2012 Fleet above ground lift and A/C recycling unit purchases and one-time projects including Police generator transfer switch, Safe Routes to Schools and Clark State Road Resurfacing.)
- The Asphalt Overlay Program was Moved from the General Fund to the Capital Improvement Fund.

Capital Improvements

The following Service department capital improvements are included in the appropriations for the Capital Improvement Fund:

Capital	Capital Improvement Funded from the Capital Improvement Fund (2013 Projected Costs Only*)	
	Asphalt Overlay	500,000
	Carpenter/Shepard Signal Upgrade	40,000
	Hamilton Road Central ST 785	180,000
	Safe Routes to Schools (2009 Funding)	302,610
	Safe Routes to Schools (2012 Funding)	36,000
	Carpenter Road Culvert Replacement	40,000
	Detroit Street Rebuild	400,000
	Street Lights at Intersections	20,000
	Total Funded from the Capital Improvement Fund	1,518,610
*For multiple year projects the amount above represents 2013 estimated costs only		

Requested but Unfunded

The Public Service department rates the condition of Gahanna's streets annually. The rating is based upon the condition of the street, which equates to a score from 0-100 (100 being a perfect rating). Based upon their calculations, the department has identified the following street program annual needs that are unable to be funded in 2013 due to funding constraints:

- *Residential and Arterial street program:* \$1,107,000 (\$857,000 for residential, \$250,000 for arterial) is estimated to be required annually in order to maintain residential and arterial streets at a pavement rating of 75 out of 100. The 2013 Capital Improvement Plan includes \$500,000 for this program leaving an unfunded requirement for 2013 of \$607,000.
- *Reconstruction of Detroit style streets:* \$1,083,000 is estimated to be required annually through 2025 for the reconstruction of Detroit style streets that were installed over 40 years ago. Many of these streets are in poor condition and have drainage problems caused by their design. The 2013 Capital Improvement Plan includes \$400,000 for this program, leaving an unfunded requirement of \$683,000 for 2013.

Major Objectives for 2013 and Beyond

The Department of Public Service has identified the following major objectives for 2013 and beyond:

- Implement on-line bill pay for utility bills.
- Transition to monthly utility billing from quarterly.
- Evaluate City facilities and implement additional energy saving recommendations.
- Widen Hamilton Road Central (Carpenter Road to US62) and provide pedestrian connectivity.
- Implement performance measurement practices department-wide.
- Determine Gahanna's direction in alternative fuels.
- Construct new Service Operations Complex to replace the currently aging and inadequate City facility.

- Attain accreditation through American Public Works Association (APWA).
- Reconstruct all residential Detroit streets to current standards.
- Reconstruct all non-compliant ADA curb ramps to current standards.
- Replace all wooden street signs with new design.
- Provide sewer access to all un-sewered areas of the City.
- Create a volunteer program to expand a form of 'Adopt-a-Highway' to include other types of infrastructure.
- Develop sustainable infrastructure maintenance program.

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**City of Gahanna
2013 Proposed Appropriations**

Fund Title 101-General Fund

Department / Account Category	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
Public Service					
101140-PUBLIC SERVICE					
Salaries & Benefits	\$ 380,775	\$ 347,725	\$ 350,720	\$ 337,749	\$ (12,971)
Operating	\$ 286,396	\$ 529,355	\$ 724,734	\$ 631,892	\$ (92,842)
Capital	\$ 5,558	\$ 28,100	\$ -	\$ -	\$ -
101140-PUBLIC SERVICE Total	\$ 672,729	\$ 905,179	\$ 1,075,454	\$ 969,641	\$ (105,813)
101141-LANDS & BUILDING					
Salaries & Benefits	\$ 99,025	\$ 104,285	\$ 155,585	\$ 122,947	\$ (32,638)
Operating	\$ 370,576	\$ 313,688	\$ 446,811	\$ 462,581	\$ 15,770
Capital	\$ 1,074,915	\$ 6,784	\$ 66,683	\$ -	\$ (66,683)
101141-LANDS & BUILDING Total	\$ 1,544,515	\$ 424,756	\$ 669,079	\$ 585,528	\$ (83,551)
101145-ENGINEERING					
Salaries & Benefits	\$ 242,585	\$ 233,772	\$ 258,671	\$ 245,674	\$ (12,997)
Operating	\$ 83,480	\$ 73,885	\$ 77,854	\$ 70,000	\$ (7,854)
Capital	\$ 728,978	\$ 202,504	\$ 677,668	\$ -	\$ (677,668)
101145-ENGINEERING Total	\$ 1,055,043	\$ 510,161	\$ 1,014,193	\$ 315,674	\$ (698,519)
101345-REFUSE					
Operating	\$ -	\$ -	\$ 475	\$ -	\$ (475)
101345-REFUSE Total	\$ -	\$ -	\$ 475	\$ -	\$ (475)
101363-PARKING GARAGE					
Operating	\$ 130,473	\$ 76,699	\$ 109,987	\$ 109,987	\$ -
101363-PARKING GARAGE Total	\$ 130,473	\$ 76,699	\$ 109,987	\$ 109,987	\$ -
101512-FLEET MAINTENANCE					
Salaries & Benefits	\$ 132,111	\$ 132,152	\$ 151,701	\$ 153,797	\$ 2,096
Operating	\$ 624,814	\$ 511,535	\$ 828,336	\$ 850,335	\$ 21,999
Capital	\$ 2,813	\$ -	\$ 508,746	\$ 326,000	\$ (182,746)
101512-FLEET MAINTENANCE Total	\$ 759,738	\$ 643,686	\$ 1,488,783	\$ 1,330,132	\$ (158,651)
101512-GARAGE					
Salaries & Benefits	\$ 289,507	\$ 291,095	\$ 294,069	\$ 300,553	\$ 6,484
101512-GARAGE Total	\$ 289,507	\$ 291,095	\$ 294,069	\$ 300,553	\$ 6,484
101514-SERVICE GARAGE					
Operating	\$ -	\$ -	\$ 800	\$ 800	\$ -
101514-SERVICE GARAGE Total	\$ -	\$ -	\$ 800	\$ 800	\$ -
101515-JOINT FACILITY MAINTENANC					
Operating	\$ 31,545	\$ 18,373	\$ 32,601	\$ 26,942	\$ (5,659)
101515-JOINT FACILITY MAINTENANC Total	\$ 31,545	\$ 18,373	\$ 32,601	\$ 26,942	\$ (5,659)
101516-FUEL STATION					
Operating	\$ 3,488	\$ 1,625	\$ 4,500	\$ 4,500	\$ -
Capital	\$ -	\$ 8,200	\$ -	\$ -	\$ -
101516-FUEL STATION Total	\$ 3,488	\$ 9,825	\$ 4,500	\$ 4,500	\$ -
Public Service Total	\$ 4,487,037	\$ 2,879,775	\$ 4,689,941	\$ 3,643,757	\$ (1,046,184)

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Special Revenue Funds

Overview

The City maintains various special revenue funds. Special revenue funds are maintained to account for resources that are restricted or committed to expenditure for specific purposes other than debt service or capital projects. The City has established the following special revenue funds:

Special Revenue Funds	
Street	Law Enforcement Trust
State Highway	Right of Way
Tax Increment	FEMA
Law Enforcement Trust	Park
Enforcement & Education	Park-In-Lieu of Fees
Parks & Recreation Donation	Court Building Fund
Permanent Improvement	Police Pension
Court Computer Fund	Police Duty Weapon
County Permissive	Public Landscape Trust
Cul-de-Sac Maintenance	Vending Machines
Federal Law Enforcement Seizure	

Although the City has established numerous special revenue funds over time, not all of them are active at any given time. The fund descriptions provided below will focus on those special revenue funds with anticipated revenues and/or expenditures in 2013.

Street Fund

The Street Fund receives a proportionate share of the State’s Motor Vehicle Fuel Tax and the City’s Permissive Motor Vehicle License Tax revenues restricted to expenditures for constructing, improving and maintaining public roads, highways, streets and maintenance and repair of bridges under Ohio Revised Code Chapter 5735 and 4504. Anticipated revenues are based on past allocations from the State and current State financial forecasts for the Motor Vehicle Fuel Tax. Permissive Motor Vehicle License Tax revenues are based on historical trends. Estimated expenditures are based on street maintenance staffing levels, historical cost trends and street projects anticipated by the Service department. For 2013 estimated revenues are \$1,573,500 and estimated expenditures are \$1,945,184. The Street Fund is anticipated to begin 2013 with a fund balance of \$384,413, which will be adequate to cover the shortfall between planned revenues and expenses.

State Highway Fund

The State Highway Fund receives a portion of Franklin County’s proportionate share of the State’s Motor Vehicle Fuel Tax revenues and these funds are restricted to expenditures for constructing, improving and maintaining state highways and maintenance and repair of bridges within the City under Ohio Revised Code Chapter 5735. Anticipated revenues are based on past allocations from the State and

current State financial forecasts. Estimated expenditures are based on street maintenance staffing levels, historical cost trends and street projects anticipated by the Service department. For 2013 estimated revenues are \$96,836 and estimated expenditures are \$88,386.

Tax Increment Fund

The Tax Increment Fund receives payment in lieu of taxes for Tax Increment Financing (TIF) agreements established for economic development areas under Ohio Revised Code Section 5709.41. This economic development tool allows the City to redirect and segregate property tax revenues that would normally be collected from the properties for specific infrastructure or other capital improvements as they are defined within the agreement. A detailed description of this fund and its expected revenues and expenditures is provided in the Tax Increment Fund section.

Law Enforcement Trust Fund

The Law Enforcement Trust Fund receives a proportionate share of cash or proceeds resulting from the sale of contraband property seized or forfeited under the Contraband Seizure Forfeiture Act. Resources received by the fund are restricted for law enforcement purposes as defined by Ohio Revised Code Section 2981.13. Possible contraband seizures and forfeitures are not easily estimated and are derived conservatively from historical trends. For 2013 estimated revenues are \$5,000 and estimated expenditures are \$50,000. The Law Enforcement Trust Fund is anticipated to begin 2013 with a fund balance of \$156,894, which will be adequate to cover the shortfall between planned revenues and expenses.

Enforcement & Education

The Enforcement & Education Fund receives a proportionate share of fines collected for motor vehicle infractions within the City of Gahanna. Resources received by the fund are restricted for law enforcement and law enforcement educational purposes as defined by City of Gahanna Code, section 133.092. The number of motor vehicle fines which will be collected in any one year is not easily determined. Anticipated revenues and expenditures are based conservatively on historical trends. For 2013 estimated revenues are \$3,700 and estimated expenditures are \$0.

Permanent Improvement

In 1978 the City established the Industrial Zone (TIZ) by purchasing 103 acres of land in the southwest area of town to spur business development and job creation in the community. Developable lots were leased through the City's Community Urban Redevelopment Corporation to individual businesses for a term of 30 years. Lease payments received are restricted under City of Gahanna Code, section 133.04 for permanent improvements, including debt payments for such improvements and maintenance and operating costs for public property not included within the TIZ. Anticipated revenues and expenditures are based on the terms of the lease and expenditures which meet the definition of City Code, section 133.04. There are three properties with lease obligations to the City outstanding and they are expected to expire in 2013. Upon expiration of the leases and transfer of the property to the businesses, no further revenues will be received by this fund. For 2013 estimated revenues are \$13,641 and estimated expenditures are \$0.

Court Computer Fund

The Court Computer Fund receives a proportionate share of cash or proceeds from cases heard in the Municipal Mayors Court and is restricted for court computer expenditures under City of Gahanna Code, section 133.093 and Auditor of State Bulletin 97-019. Anticipated revenues and expenditures are based on historical trends and projected court computerization needs. For 2013 estimated revenues are \$34,000 and estimated expenditures are \$30,400.

Federal Law Enforcement Seizure

The Federal Law Enforcement Seizure Fund receives a proportionate share of cash or proceeds from property seized or forfeited under the United States Department of Justice Asset Forfeiture Program and is restricted for law enforcement expenditures defined under CFDA (Catalog of Federal Domestic Assistance) 16.922. Possible federal seizures and forfeitures are not easily estimated and are derived conservatively from historical trends. For 2013 estimated revenues are \$25,000 and estimated expenditures are \$21,000.

Right of Way

The Right of Way Fund receives permit fee payments from citizens or businesses to construct and/or complete minor maintenance in the rights of way, as well as, annual maintenance fee payments based on miles of right of way being utilized. Revenues received are restricted by City of Gahanna Code, section 931 for costs associated with the administration of said code. Anticipated revenues are based on historical trends and miles of right of way currently being utilized. For 2013 estimated revenues are \$25,000 and estimated expenditures are \$0.

Park

The Park Fund receives fees from developers of platted residential subdivisions prior to the issuance of building permits pursuant to City of Gahanna Code, section 1109.08(k). Payments are restricted for cost associated with improvement of recreational facilities within existing publicly owned and operated park facilities and the purchase of recreational equipment. For 2013 estimated revenues are \$4,000 and estimated expenditures are \$0.

Court Building Fund

The Court Building Fund receives a proportionate share of cash or proceeds from cases heard in the Gahanna Municipal Mayor's Court and is restricted to expenditures for acquisition of land and/or construction or renovation of a facility to house the Mayor's Court under City of Gahanna Code, section 133.099. Anticipated revenues are based on historical trends and expenditures are based on projects which fall within the definition above. For 2013 estimated revenues are \$23,000 and estimated expenditures are \$0.

Police Pension

The police pension fund receives real estate tax revenues from a .30 mill levy issued for the purpose of paying expenditures associated with the City's police pension obligation. The fund also receives transfers from the General Fund for any amounts not funded by the tax levy. Anticipated revenues and

expenditures are based on estimated police pension obligations. For 2013 estimated revenues are \$992,199 and estimated expenditures are \$978,619. The difference between revenues and expenditures in this fund is due to the timing of pension distributions and the City's bi-weekly payroll process.

Police Duty Weapon

The Police Duty Weapon Fund receives cash or proceeds from City police officer payroll deductions restricted to expenditures for police duty weapons under City of Gahanna Code, section 133.094. Anticipated revenues and expenditures are passed on through participation in the program by City police officers. For 2013 estimated revenues are \$5,100 and estimated expenditures are \$7,600. The Police Duty Weapon Fund is anticipated to begin 2013 with a fund balance of \$4,581, which will be adequate to cover the shortfall between planned revenues and expenses.

Vending Machines

The Vending Machine Fund receives a proportionate share of income from vending machine sales based on contracts entered into with the vending machine providers. Revenues received are restricted for expenditures for municipal complex miscellaneous supplies under City of Gahanna Code, section 133.02. Anticipated revenues and expenditures are based on historical trends. For 2013 estimated revenues are \$50 and estimated expenditures are \$0.

**City of Gahanna
2013 Proposed Appropriations**

Fund Type	Special Revenue				
Fund / Department / Account Category	2010-Actual	2011-Actual	2012-Total Approp	2013- Request	Variance
220-Street Fund					
Public Service					
220330-STREETS					
Salaries & Benefits	\$ 701,595	\$ 769,918	\$ 580,092	\$ 629,017	\$ 48,925
Operating	\$ 383,946	\$ 260,792	\$ 229,386	\$ 424,157	\$ 194,771
Capital	\$ 422,589	\$ 224,236	\$ 129,000	\$ 373,200	\$ 244,200
Transfers	\$ 455,871	\$ 480,933	\$ 515,828	\$ 518,810	\$ 2,982
220330-STREETS Total	\$ 1,964,001	\$ 1,735,879	\$ 1,454,306	\$ 1,945,184	\$ 490,878
Public Service Total	\$ 1,964,001	\$ 1,735,879	\$ 1,454,306	\$ 1,945,184	\$ 490,878
220-Street Fund Total	\$ 1,964,001	\$ 1,735,879	\$ 1,454,306	\$ 1,945,184	\$ 490,878
222-State Highway Fund					
Public Service					
222331-STATE HIGHWAY					
Salaries & Benefits	\$ 23,473	\$ 6,004	\$ 23,390	\$ 23,390	\$ -
Operating	\$ 54,200	\$ 51,741	\$ 38,103	\$ 44,996	\$ 6,893
Capital	\$ 7,440	\$ 18,086	\$ 24,000	\$ 20,000	\$ (4,000)
Transfers	\$ -	\$ -	\$ -	\$ -	\$ -
222331-STATE HIGHWAY Total	\$ 85,113	\$ 75,831	\$ 85,493	\$ 88,386	\$ 2,893
Public Service Total	\$ 85,113	\$ 75,831	\$ 85,493	\$ 88,386	\$ 2,893
222-State Highway Fund Total	\$ 85,113	\$ 75,831	\$ 85,493	\$ 88,386	\$ 2,893
224-Tax Increment Fund					
Finance					
224131-AUDITOR					
Operating	\$ 6,266	\$ -	\$ -	\$ -	\$ -
224131-AUDITOR Total	\$ 6,266	\$ -	\$ -	\$ -	\$ -
224211-SAFETY					
Operating	\$ 65,191	\$ 28,593	\$ -	\$ -	\$ -
Capital	\$ -	\$ -	\$ -	\$ -	\$ -
224211-SAFETY Total	\$ 65,191	\$ 28,593	\$ -	\$ -	\$ -
224311-BUILDING UTILITIES					
Operating	\$ 332,966	\$ 24,408	\$ -	\$ -	\$ -
Capital	\$ -	\$ 75,500	\$ -	\$ -	\$ -
224311-BUILDING UTILITIES Total	\$ 332,966	\$ 99,908	\$ -	\$ -	\$ -
224343-DEVELOPMENT					
Operating	\$ -	\$ -	\$ -	\$ -	\$ -
Capital	\$ -	\$ 369,898	\$ 100,526	\$ -	\$ (100,526)
Transfers	\$ 346,636	\$ 1,783,596	\$ 1,040,728	\$ -	\$ (1,040,728)
224343-DEVELOPMENT Total	\$ 346,636	\$ 2,153,494	\$ 1,141,254	\$ -	\$ (1,141,254)
224701-EASTGATE TRIANGLE TIF					
Operating	\$ -	\$ -	\$ 260,000	\$ 179,970	\$ (80,030)
224701-EASTGATE TRIANGLE TIF Total	\$ -	\$ -	\$ 260,000	\$ 179,970	\$ (80,030)
224702-EASTGATE PIZZUTTI TIF					
Operating	\$ -	\$ -	\$ 302,740	\$ 326,316	\$ 23,576
Transfers	\$ -	\$ -	\$ -	\$ 110,890	\$ 110,890
224702-EASTGATE PIZZUTTI TIF Total	\$ -	\$ -	\$ 302,740	\$ 437,206	\$ 134,466
224703-MANOR HOMES TIF					
Operating	\$ -	\$ -	\$ -	\$ 2,230	\$ 2,230
Transfers	\$ -	\$ -	\$ 240,000	\$ 218,810	\$ (21,190)

Fund / Department / Account Category	2010-Actual	2011-Actual	2012-Total Approp	2013- Request	Variance
224703-MANOR HOMES TIF Total	\$ -	\$ -	\$ 240,000	\$ 221,040	\$ (18,960)
224704-WEST GAHANNA TIF					
Operating	\$ -	\$ -	\$ 43,680	\$ 68,154	\$ 24,474
Capital	\$ -	\$ -	\$ 104,285	\$ 104,286	\$ 1
224704-WEST GAHANNA TIF Total	\$ -	\$ -	\$ 147,965	\$ 172,440	\$ 24,475
224705-CREEKSIDE TIF					
Operating	\$ -	\$ -	\$ 1,800	\$ 4,512	\$ 2,712
Transfers	\$ -	\$ -	\$ 53,000	\$ 221,070	\$ 168,070
224705-CREEKSIDE TIF Total	\$ -	\$ -	\$ 54,800	\$ 225,582	\$ 170,782
Finance Total	\$ 751,059	\$ 2,281,995	\$ 2,146,759	\$ 1,236,237	\$ (910,522)
224-Tax Increment Fund Total	\$ 751,059	\$ 2,281,995	\$ 2,146,759	\$ 1,236,237	\$ (910,522)
225-State Law Enforcement Trust Fund					
Public Safety					
225211-POLICE					
Operating	\$ -	\$ 2,801	\$ 74,753	\$ 10,000	\$ (64,753)
Capital	\$ -	\$ -	\$ 66,500	\$ 40,000	\$ (26,500)
225211-POLICE Total	\$ -	\$ 2,801	\$ 141,253	\$ 50,000	\$ (91,253)
Public Safety Total	\$ -	\$ 2,801	\$ 141,253	\$ 50,000	\$ (91,253)
225-State Law Enforcement Trust Fund Total	\$ -	\$ 2,801	\$ 141,253	\$ 50,000	\$ (91,253)
229-Court Computer Fund					
Office of the Mayor					
229151-MAYOR'S COURT					
Operating	\$ 8,660	\$ 15,657	\$ 30,400	\$ 30,400	\$ -
Capital	\$ 32,921	\$ 12,000	\$ 14,000	\$ -	\$ (14,000)
229151-MAYOR'S COURT Total	\$ 41,581	\$ 27,657	\$ 44,400	\$ 30,400	\$ (14,000)
Office of the Mayor Total	\$ 41,581	\$ 27,657	\$ 44,400	\$ 30,400	\$ (14,000)
229-Court Computer Fund Total	\$ 41,581	\$ 27,657	\$ 44,400	\$ 30,400	\$ (14,000)
231-County Permissive Tax Fund					
Public Service					
231330-STREET					
Capital	\$ 477,919	\$ 9,000	\$ 48,000	\$ -	\$ (48,000)
231330-STREET Total	\$ 477,919	\$ 9,000	\$ 48,000	\$ -	\$ (48,000)
Public Service Total	\$ 477,919	\$ 9,000	\$ 48,000	\$ -	\$ (48,000)
231-County Permissive Tax Fund Total	\$ 477,919	\$ 9,000	\$ 48,000	\$ -	\$ (48,000)
235-Federal Law Enforcement Seizure Fund					
Public Safety					
235211-LAW ENFORCEMENT SEIZURE					
Operating	\$ 181,890	\$ -	\$ 70,000	\$ 10,000	\$ (60,000)
Capital	\$ 82,556	\$ 35,158	\$ 59,950	\$ -	\$ (59,950)
235211-LAW ENFORCEMENT SEIZURE Total	\$ 264,446	\$ 35,158	\$ 129,950	\$ 10,000	\$ (119,950)
235211-POLICE					
Capital	\$ -	\$ -	\$ -	\$ 11,000	\$ 11,000
235211-POLICE Total	\$ -	\$ -	\$ -	\$ 11,000	\$ 11,000
Public Safety Total	\$ 264,446	\$ 35,158	\$ 129,950	\$ 21,000	\$ (108,950)
235-Federal Law Enforcement Seizure Fund Total	\$ 264,446	\$ 35,158	\$ 129,950	\$ 21,000	\$ (108,950)
327-Park Fund					
Parks & Recreation					
327431-PARKS					

Fund / Department / Account Category	2010-Actual	2011-Actual	2012-Total Approp	2013- Request	Variance
Capital	\$ -	\$ 10,711	\$ -	\$ -	\$ -
327431-PARKS Total	\$ -	\$ 10,711	\$ -	\$ -	\$ -
Parks & Recreation Total	\$ -	\$ 10,711	\$ -	\$ -	\$ -
327-Park Fund Total	\$ -	\$ 10,711	\$ -	\$ -	\$ -
328-Park-in-Lieu of Fees Fund					
Parks & Recreation					
328431-PARKS					
Capital	\$ -	\$ 33,640	\$ -	\$ -	\$ -
328431-PARKS Total	\$ -	\$ 33,640	\$ -	\$ -	\$ -
Parks & Recreation Total	\$ -	\$ 33,640	\$ -	\$ -	\$ -
328-Park-in-Lieu of Fees Fund Total	\$ -	\$ 33,640	\$ -	\$ -	\$ -
510-Police Pension Fund					
Public Safety					
510211-POLICE					
Salaries & Benefits	\$ -	\$ -	\$ 946,755	\$ 971,000	\$ 24,245
Operating	\$ 3,455	\$ 3,798	\$ 12,325	\$ 7,619	\$ (4,706)
510211-POLICE Total	\$ 3,455	\$ 3,798	\$ 959,080	\$ 978,619	\$ 19,539
Public Safety Total	\$ 3,455	\$ 3,798	\$ 959,080	\$ 978,619	\$ 19,539
510-Police Pension Fund Total	\$ 3,455	\$ 3,798	\$ 959,080	\$ 978,619	\$ 19,539
515-Police Duty Weapon Fund					
Public Safety					
515211-POLICE					
Operating	\$ 5,100	\$ 5,016	\$ 5,100	\$ 7,600	\$ 2,500
515211-POLICE Total	\$ 5,100	\$ 5,016	\$ 5,100	\$ 7,600	\$ 2,500
Public Safety Total	\$ 5,100	\$ 5,016	\$ 5,100	\$ 7,600	\$ 2,500
515-Police Duty Weapon Fund Total	\$ 5,100	\$ 5,016	\$ 5,100	\$ 7,600	\$ 2,500
580-Vending Machine Fund					
Office of the Mayor					
580121-OFFICE OF MAYOR					
Operating	\$ 1,791	\$ 1,511	\$ 2,000	\$ -	\$ (2,000)
580121-OFFICE OF MAYOR Total	\$ 1,791	\$ 1,511	\$ 2,000	\$ -	\$ (2,000)
Office of the Mayor Total	\$ 1,791	\$ 1,511	\$ 2,000	\$ -	\$ (2,000)
580-Vending Machine Fund Total	\$ 1,791	\$ 1,511	\$ 2,000	\$ -	\$ (2,000)
Grand Total	\$ 3,594,464	\$ 4,222,997	\$ 5,016,341	\$ 4,357,426	\$ (658,915)

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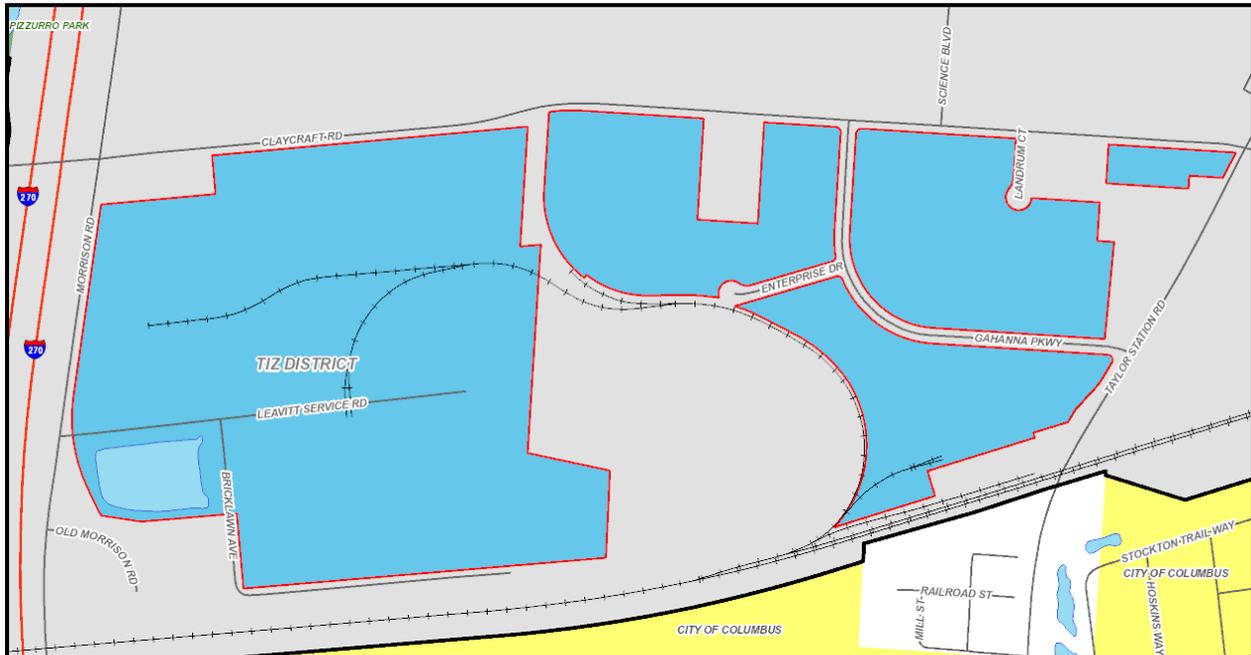
Tax Increment Financing (TIF) Fund

Background

Tax Increment Financing (TIF) is a funding mechanism and economic development tool that allows a community to finance infrastructure and other improvements in a defined area by capturing the projected increases in property tax revenue generated by the project and the improvements. Unlike a special improvement district, it is not an additional or new tax levied on the properties; rather, TIF redirects and segregates the increased property tax revenues that would normally flow to the General Fund so that it can be used for a specified purpose.

The City of Gahanna currently has one retired and six active TIF Districts which are administered through the TIF Fund. A brief description each TIF District and the associated 2013 planned revenues and expenses follow below:

Original TIZ (retired)



(TIZ properties highlighted in blue)

In 1978 the City established the Industrial Zone (TIZ) by purchasing 103 acres of land in the southwest area of town bounded by Taylor Station Road on the east, Claycraft Road on the north, Morrison Road on the west, and the Gahanna City limit on the south. This purchase was intended to spur business development and job creation in the community. Developable lots were leased through the City's Community Urban Redevelopment Corporation to individual businesses to build facilities and create jobs. Each lease had a term of 30 years which generated funds for repayment of the original purchase of land and to fund general city expenditures which otherwise would have come from the General Fund. There were no reimbursement agreements related to the Industrial Zone.

Numerous businesses successfully grew and flourished in Gahanna within the TIZ, including Donatos and Sign Vision. For 2013, there are no planned revenues or expenses for the TIZ.



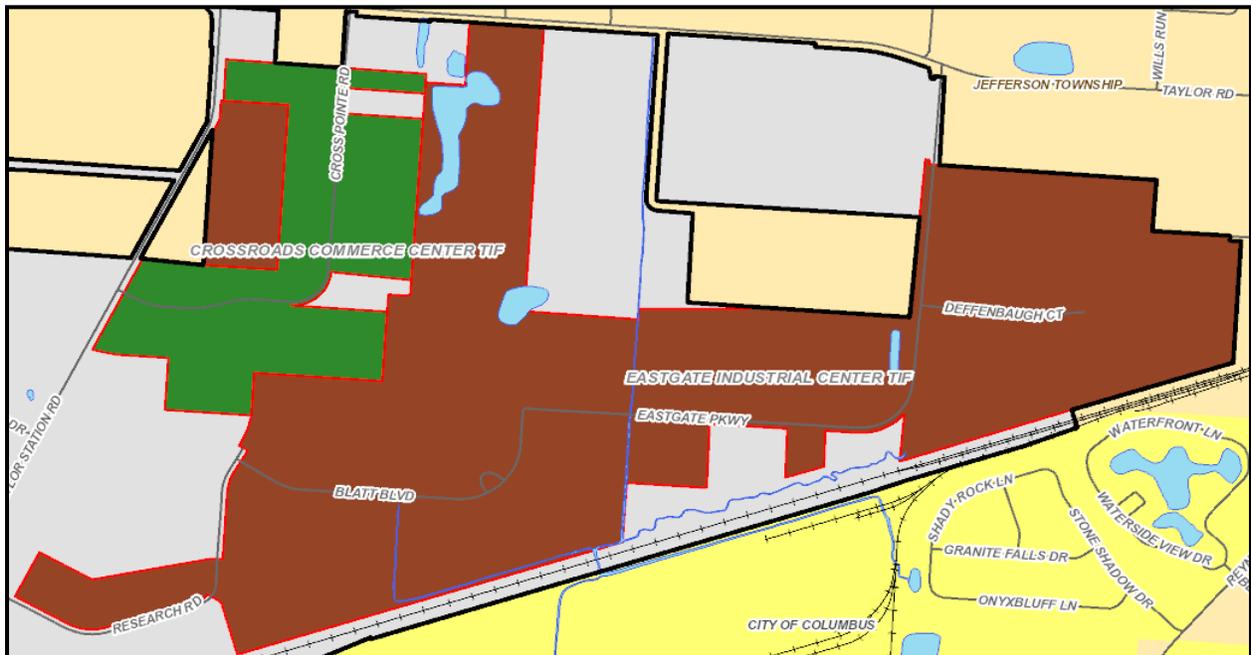
Donatos' Headquarters on Taylor Station Rd



Sign Vision on Claycraft Rd

Eastgate—Pizzutti

The Eastgate—Pizzutti TIF District was established in 2000 to assist with the development of the Eastgate Industrial Center, a 90+ acre business and industrial park located off Taylor Road, and the development of the adjacent parcels.



(Eastgate Pizzutti TIF highlighted in red)

The TIF District includes parcels along Deffenbaugh Court, Eastgate Parkway, Blatt Boulevard and Research Road in the City's Office, Commerce & Technology District. The Eastgate—Pizzutti TIF has a 30-year term with an anticipated ending in 2029.

The TIF for this project repays the City's initial investment of \$2.9 million in the construction of approximately 6,000 lineal feet of roadway including lighting; approximately 6,000 lineal feet of sanitary sewer service; approximately 7,000 lineal feet of storm sewer improvements and related storm water retention basins; and the realignment and reconstruction of the existing water main, together with all necessary appurtenances.

This TIF District is subject to the City's Comprehensive School Compensation Agreement and requires reimbursement to Gahanna-Jefferson Public Schools (GJPS) in the amount of 75% of the revenue the GJPS would have received if not for the TIF in years 1 through 10 and 100% of the revenue GJPS would have received in years 11 through 30.



Eastgate Parkway



Electric Solutions Inc. on Eastgate Pkwy

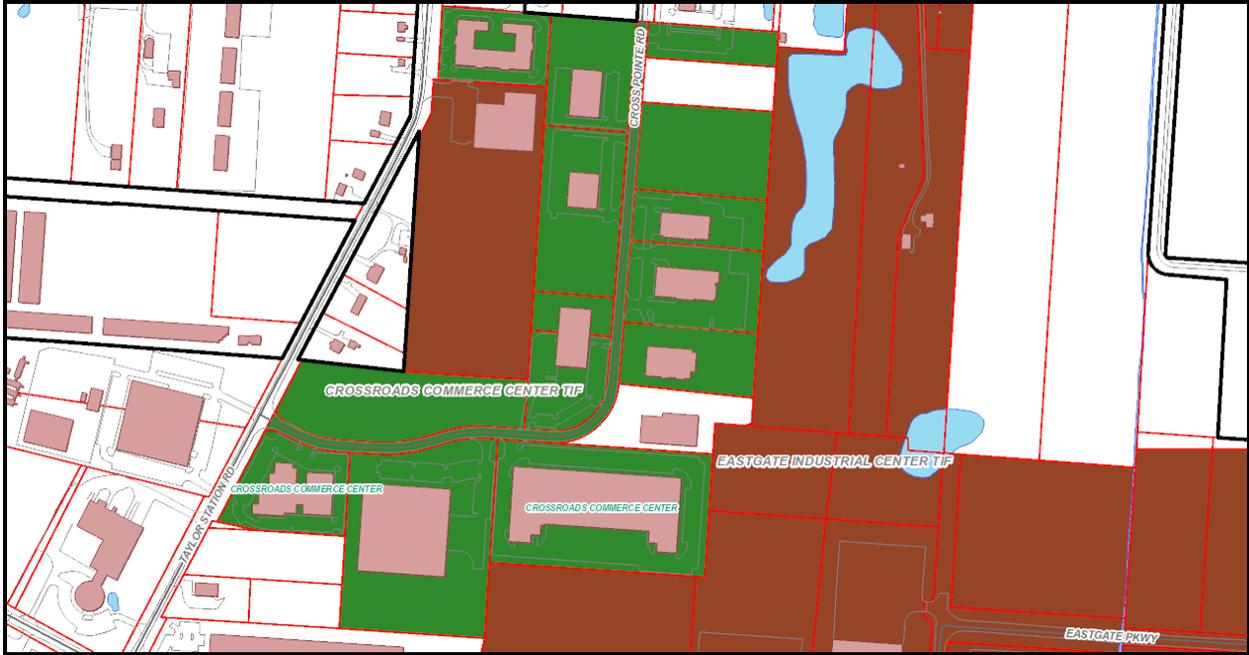
Proposed future uses of the funds generated from the Eastgate—Pizzutti TIF are for school district compensation payments, reimbursements to the General Fund for the initial investment, County Auditor deductions, and infrastructure and other improvements to the area due to additional development.

For 2013, planned revenues for the Eastgate—Pizzutti TIF are \$543,860 and planned expenses are \$437,206 which includes \$10,877 in County Auditor deductions, \$315,439 in school district compensation payments, and \$110,890 in General Fund reimbursements.

Eastgate—Crossroads

The Eastgate—Crossroads TIF District was established in 2000 to support the development of the Crossroads Commerce Center, a 49 acre office, service, and light industrial park located off Cross Pointe, Taylor and Taylor Station Roads.

The Eastgate—Crossroads TIF has a 30-year term which is scheduled to end in 2029. The funds generated in the Eastgate—Crossroads TIF repay the developer's investment in public infrastructure throughout the park.



(Eastgate Crossroads TIF highlighted in green)

The infrastructure improvements included the construction of approximately 2,700 linear feet of roadway including lighting and curbing; approximately 2,700 linear feet of sanitary sewer service; approximately 3,000 linear feet of storm sewer improvements; and improvements to the water utility distribution system and landscaping, together with all necessary appurtenances.

This TIF District is subject to the City’s Comprehensive School Compensation Agreement and requires reimbursement to Gahanna-Jefferson Public Schools in the amount of 75% in years 1 through 10 and 100% in years 11 through 30.



Crossroads Commerce Center Entrance



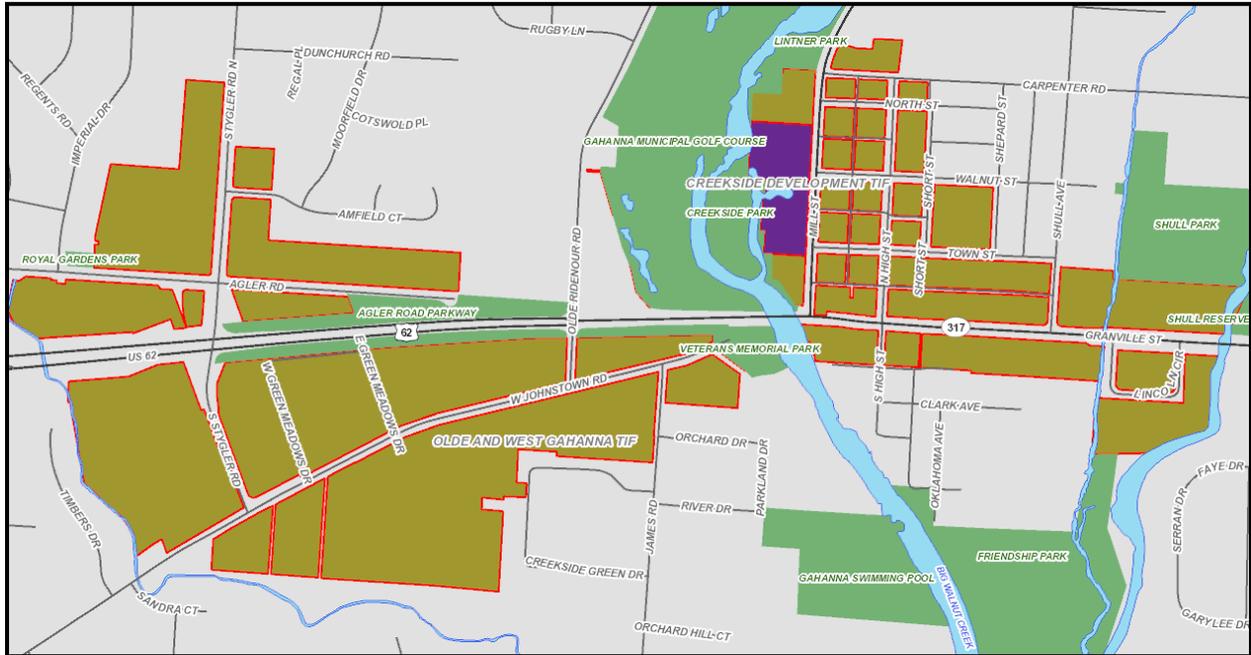
SUTUSA on Cross Pointe Road

Proposed future uses of the funds generated from the Eastgate—Crossroads TIF are for school district compensation payments, payments to the project developer and County Auditor deductions. For 2013, planned revenue for the Eastgate—Crossroads TIF are \$179,970 and planned expenditures are \$179,970.

which includes \$3,599 in County Auditor deductions, \$104,383 for school district compensation and \$71,988 for repayment to the project developer.

Olde Gahanna and West Gahanna

The Olde and West Gahanna TIF District has a 30 year term that began in 2005 and is scheduled to end in 2034. The Olde Gahanna TIF captures the incremental increases in area property tax revenues due to the public improvements related to the Creekside project. This TIF District encompasses parcels in Olde Gahanna along Granville Street and in West Gahanna along West Johnstown, Agler and Stygler Roads.



(Olde Gahanna and West Gahanna TIF highlighted in olive)

The Olde and West Gahanna TIF District is a mixed-use district including residential, commercial, and office properties. The funds generated from this TIF District are designated for investments in public infrastructure improvements that include the construction of the following improvements and all related costs:

- Surface public parking facilities
- Construction of and improvements to streetscapes, pedestrian facilities, sidewalks, fountains, and water features
- Demolition of blighted and dilapidated structures
- Relocation of electric and other utility lines
- Replacement of water and sewer lines
- Streets and alleys reconstruction, traffic calming, pavement treatments, and installation of landscaped medians

- The addition of lighting, signage, street fixtures, public art, trees, landscaping, and street furniture
- Gateway and beautification improvements

This TIF District is non-school TIF and the Gahanna-Jefferson Public Schools receive property tax revenue directly from the County Auditor. The City does have a compensation agreement with Mifflin Township for the amount of property tax revenue the township would have received if not for the TIF District.



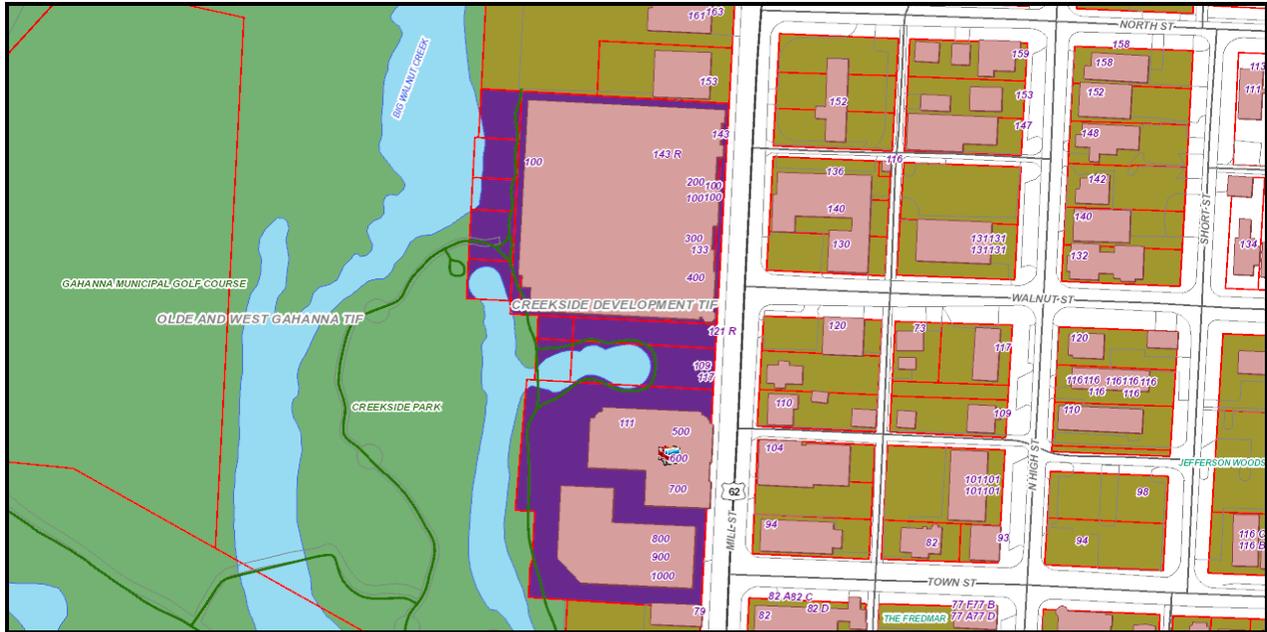
Gateway Arch over 62

Proposed future uses of the funds generated from the Olde and West Gahanna TIF are township compensation payments, installment payments to the Gahanna Community Improvement Corporation (CIC) for the purchase of 181 Granville Street, and future public infrastructure improvements.

For 2013, planned revenue for the Olde and West Gahanna TIF is \$213,155 and planned expenditures are \$172,440 which includes \$4,260 for County Auditor deductions, \$68,154 for township compensation and a \$104,286 installment payment toward the purchase of 181 Granville Street.

Creekside

The Creekside TIF District has a 30-year term that began in 2005 and is scheduled to end in 2034. The Creekside TIF District supported the development of the mixed-use commercial, retail, and residential Creekside project. The Creekside TIF only includes the parcels of land along Mill Street that are directly related to the Creekside development.



(Creekside TIF highlighted in purple)

The TIF was established to finance the public improvements related to Creekside project including the construction of public parking, Creekside park improvements, the replacement of water and sewer lines, the relocation of electric and other utility lines and related improvements throughout the district. Per the authorizing legislation funds may be used for public infrastructure improvements to include the construction of the following improvements and all related costs:

- Both structured and surface public parking facilities
- Construction of and improvements to Creekside Park, public plazas, riparian areas, streetscapes, pedestrian facilities, sidewalks, fountains, and water features
- Construction of bridges and low water crossings
- Demolition of blighted and dilapidated structures
- Relocation of electric and other utility lines
- Replacement of water and sewer lines
- Streets and alleys reconstruction, traffic calming, pavement treatments, and installation of landscaped medians
- The addition of lighting, signage, street fixtures, trees, landscaping, street furniture, and other decorative features
- Improvements to the right-of-way, and
- Gateway and beautification improvements



Creekside Lagoon

This TIF District is non-school TIF and the Gahanna-Jefferson Public Schools receive property tax revenue directly from the County Auditor. Proposed future uses of funds generated from the TIF will be to pay for the retirement of the debt related to the Creekside public improvements and County Auditor deductions.

For 2013, the planned revenue for the Creekside TIF is \$227,780 and planned expenses are \$4,512 for County Auditor deductions and a transfer of \$221,070 to the General Bond Retirement fund.

Manor Homes

The Manor Homes TIF District was established in 2005 and is set to expire in 2034. The Manor Homes TIF District is located off Clark State and Reynoldsburg-New Albany Roads and supported the development of the 60 single-family homes, Village at Hannah Farms subdivision.



(Manor Homes TIF highlighted in blue)

This TIF District includes parcels along Hannah Farms Court and Heritage Street.

The funds generated in the TIF repay the costs of the following public infrastructure improvements and all related costs:

- Off-site sewer line extensions and construction of pump station
- Off-site water, gas and electric line extensions
- Off-site roadway improvements
- Setback from Clark State Road
- Setback from Reynoldsburg-New Albany Road
- Purchase by the City of approximately 8.96 acres of park ground adjacent to existing Hannah Farms Park
- And such other public infrastructure improvements that benefit or serve, or once constructed will benefit or serve, the Incentive District and the Parcels.



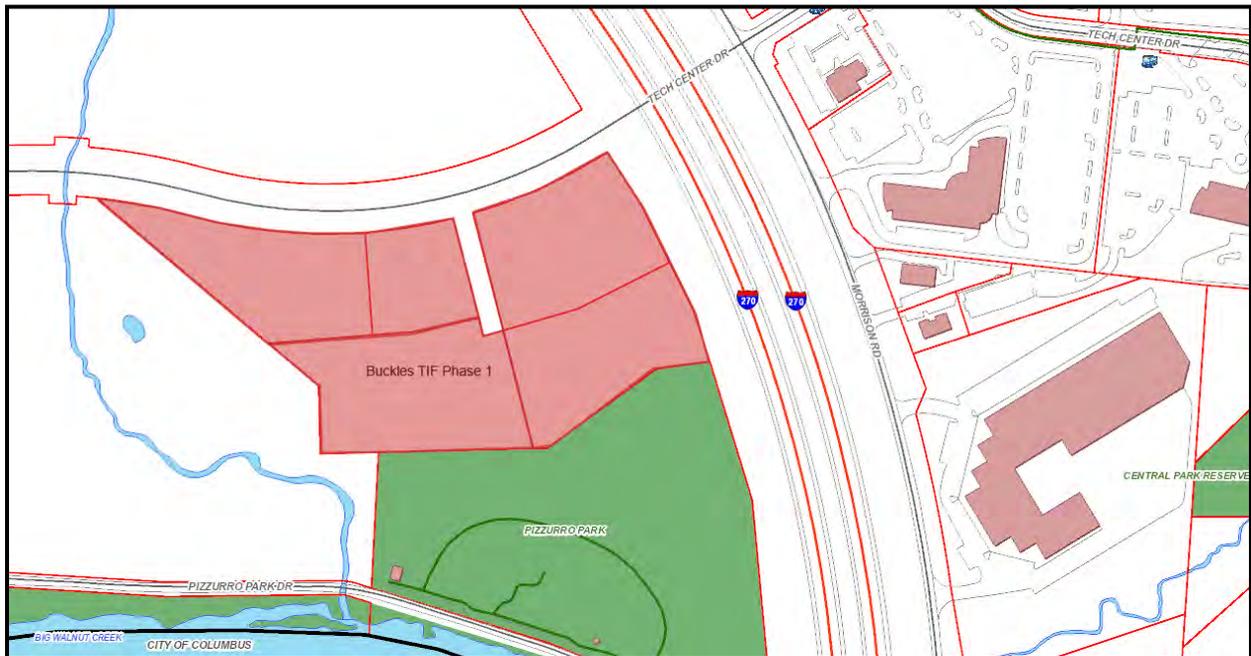
This TIF District is non-school TIF and the Gahanna-Jefferson Public Schools receives property tax revenue directly from the County Auditor. Proposed future uses of the funds generated from the TIF are repayment to the General Fund for the initial investment.

For 2013, the planned revenues for the Manor Homes TIF are \$117,930 and the planned expenses are \$221,040 which includes \$2,230 for County Auditor deductions and a transfer of \$218,810 to the

General Bond Retirement fund. The shortfall between 2013 planned revenue and expense will be made up by fund balance for the Manor Homes TIF, which has accumulated in years where the revenues received have exceeded transfers and expenditures.

Buckles Tract Phase I

In August 2011, the Gahanna City Council approved the creation of the Buckles Tract TIF District to support the development of a 12.138 acre site at the southwest corner of Tech Center Drive and I-270. The site is being developed by Trivium Development and will house the offices and diagnostic and treatment center of the Central Ohio Urology Group. Additional development is planned for the remaining acreage.



(Buckles TIF Phase I highlighted in pink)

The 30-year term for this TIF District is anticipated to begin in 2013 (the first taxable year for the new building) and end in 2041. Funds generated from the TIF will repay the cost of the following public infrastructure improvements:

- A public access road within the Parcels, improvements to the intersection of that public access road and Tech Center Drive and improvements extending water and sewer service to the Parcels;
- Park improvements to Pizzuro Park and the Parcels or property within the area bounded by Hamilton Road, Interstate 270, Big Walnut Creek and Pizzuro Park; and
- Tech Center Drive and a related waterline from and including the Tech Center Drive bridge over Interstate 270 to and including the intersection of Tech Center Drive and Hamilton Road;

This TIF District is subject to a Revenue Sharing Agreement with the Gahanna-Jefferson Public Schools which requires reimbursement to the schools in the amount of 50% of the PILOTS multiplied by the Effective School Real Property Tax Rate of the TIF area divided by the Total Effective Real Property Tax

Rate for the TIF area, until the TIF has generated \$638,000 or the cost of the public infrastructure improvements, whichever is less. Upon reaching the cost of the improvements or \$638,000 the schools will receive 100% of the PILOTS multiplied by, the Effective School Real Property Tax Rate of the TIF area divided by the Total Effective Real Property Tax Rate for the TIF area.



TechCenter Drive



Central Ohio Urology Group Under Construction

Proposed future uses of the funds generated from the Buckles Tract TIF District are for school district compensation payments and repayment to the General Fund for the initial investment in infrastructure.

Due to the timing of finalizing this TIF with Franklin County, no planned revenues or expenses are planned for 2013. The flow of funds related to this TIF is anticipated to begin in 2014.

Proposed TIF Districts

In the coming years, the City will establish additional TIF Districts which will also be administered by the TIF Fund.

Buckles Tract Phase II

Potential for an additional TIF District to support the construction of public infrastructure improvements to further business and commercial development of the Buckles Tract located between S. Hamilton Road, I-270 and Pizzuro Park Road.

Central Park of Gahanna

Potential TIF District for the public infrastructure improvements related to the commercial, business, and light industrial development and job creation in the Central Park of Gahanna. As businesses locate in Central Park public infrastructure improvements will be needed to support the end users, improve connectivity, and increase infrastructure capacity. Additional infrastructure improvements may be needed to service the publically owned property on Science Boulevard currently home to the City's Service Complex.

Summary of TIF Fund Revenues and Expenses

TIF Fund	Revenues	2010 Actual	2011 Actual	2012 Actual	2013 Plan	2012 to 2013 Difference
	TIF Revenue	2,664,575	1,030,620	1,918,583	1,283,205	(635,378)
	Use of Funds	2010 Actual	2011 Actual	2012 Appropriated	2013 Request	2012 to 2013 Difference
	Salaries & Benefits	0	0	0	0	0
	Operating	404,423	53,001	608,220	581,181	(27,039)
	Capital Outlay	0	445,398	204,811	104,286	(100,525)
	Transfers	346,636	1,783,596	1,333,728	550,770	(782,958)
	Total	751,059	2,281,995	2,146,759	1,236,237	(910,522)

**City of Gahanna
2013 Proposed Appropriations**

Fund Title 224-Tax Increment Fund

Fund / Department / Account Category	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
224131-AUDITOR					
Operating	\$ 6,266	\$ -	\$ -	\$ -	\$ -
224131-AUDITOR Total	\$ 6,266	\$ -	\$ -	\$ -	\$ -
224211-SAFETY					
Operating	\$ 65,191	\$ 28,593	\$ -	\$ -	\$ -
Capital	\$ -	\$ -	\$ -	\$ -	\$ -
224211-SAFETY Total	\$ 65,191	\$ 28,593	\$ -	\$ -	\$ -
224311-BUILDING UTILITIES					
Operating	\$ 332,966	\$ 24,408	\$ -	\$ -	\$ -
Capital	\$ -	\$ 75,500	\$ -	\$ -	\$ -
224311-BUILDING UTILITIES Total	\$ 332,966	\$ 99,908	\$ -	\$ -	\$ -
224343-DEVELOPMENT					
Operating	\$ -	\$ -	\$ -	\$ -	\$ -
Capital	\$ -	\$ 369,898	\$ 100,526	\$ -	\$ (100,526)
Transfers	\$ 346,636	\$ 1,783,596	\$ 1,040,728	\$ -	\$ (1,040,728)
224343-DEVELOPMENT Total	\$ 346,636	\$ 2,153,494	\$ 1,141,254	\$ -	\$ (1,141,254)
224701-EASTGATE TRIANGLE TIF					
Operating	\$ -	\$ -	\$ 260,000	\$ 179,970	\$ (80,030)
224701-EASTGATE TRIANGLE TIF Total	\$ -	\$ -	\$ 260,000	\$ 179,970	\$ (80,030)
224702-EASTGATE PIZZUTTI TIF					
Operating	\$ -	\$ -	\$ 302,740	\$ 326,316	\$ 23,576
Transfers	\$ -	\$ -	\$ -	\$ 110,890	\$ 110,890
224702-EASTGATE PIZZUTTI TIF Total	\$ -	\$ -	\$ 302,740	\$ 437,206	\$ 134,466
224703-MANOR HOMES TIF					
Operating	\$ -	\$ -	\$ -	\$ 2,230	\$ 2,230
Transfers	\$ -	\$ -	\$ 240,000	\$ 218,810	\$ (21,190)
224703-MANOR HOMES TIF Total	\$ -	\$ -	\$ 240,000	\$ 221,040	\$ (18,960)
224704-WEST GAHANNA TIF					
Operating	\$ -	\$ -	\$ 43,680	\$ 68,154	\$ 24,474
Capital	\$ -	\$ -	\$ 104,285	\$ 104,286	\$ 1
224704-WEST GAHANNA TIF Total	\$ -	\$ -	\$ 147,965	\$ 172,440	\$ 24,475
224705-CREEKSIDE TIF					
Operating	\$ -	\$ -	\$ 1,800	\$ 4,512	\$ 2,712
Transfers	\$ -	\$ -	\$ 53,000	\$ 221,070	\$ 168,070
224705-CREEKSIDE TIF Total	\$ -	\$ -	\$ 54,800	\$ 225,582	\$ 170,782
Grand Total	\$ 751,059	\$ 2,281,995	\$ 2,146,759	\$ 1,236,237	\$ (910,522)

Note: Prior to 2012, the account structure in the TIF fund combined all active TIFs into one grouping. In order to better report and track expenditures associated with each TIF, separate accounts were created.

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Capital Improvements

In 2012, the Administration began the process of creating a five-year forecast, which is imperative for the long-term, comprehensive planning for the City of Gahanna.

One of the fundamental pieces of any five-year plan is a capital improvement plan (CIP), which is defined by the International City and County Management Association (ICMA) as “a forecast of major capital projects and acquisitions over a selected period of time”. Further, the ICMA Guide for Capital Budgeting and Finance enumerates the purposes of a CIP: provides for the replacement and rehabilitation of capital assets, allows time to arrange financing, allows time to identify sites and purchase land, furthers economic and community development, maintains or improves bond rating and facilitates intergovernmental agreements and public-private partnerships.

Capital Needs Assessment

The first step in creating Gahanna’s five-year capital improvement plan was the creation of a five-year capital needs assessment. The five-year needs assessment was based on best practices, previous plans and surveys as well as the experience and research of the departmental professionals. The assessment represents the capital items and improvements needed over the next five years (2013 – 2017) to execute the City’s Critical Success Factors, which were identified as the “items that must happen in order to fulfill the City’s Mission and Vision.”

In order to effectively catalog the City’s capital needs, the Administration developed a prioritization system to precisely define the terms being used to identify and categorize capital projects. These terms and definitions allow City Council and the public to better understand the true needs and associated costs of maintaining the City at its current level of service and operations (Operating Expenses and Operating Capital) versus creating new projects or services (Capital Improvements).

Operating Expenses

Historically, any item in the budget that costs at least \$5,000 was identified and budgeted as a capital expense. Since the City budgets and purchases in large quantities, many items were classified as Capital due to their aggregate price, but were truly operational expenditures and should be reflected as such. Examples include mulch and fire hydrants. Beginning with the 2013 appropriations, these expenses will be included in departments’ operating line-items, not classified as capital. Consequently, the operating line-items for many departments will appear higher in 2013 than in years past. These differences will be highlighted in the individual departmental narratives.

Operating Capital

Single items that meet the City's capitalization threshold (cost at least \$5,000 and have a useful life of at least five years) are classified as capital. However, there are capital items that the City purchases which are needed to sustain current operations and are not true improvements to the City's infrastructure or assets. These items are categorized as operating capital. Examples include police cruisers and computers. This new, clearer category allows Council and the public to understand the true capital costs of sustaining the City's current level of service.

Capital Improvements

Projects or improvements that meet the City's capitalization threshold and enhance the City's infrastructure or assets are considered capital improvements. Examples include new facilities and trails. This refined definition will allow Council and the public to analyze and prioritize what new projects, services or initiatives the City should undertake.

Priority Level

Once the true General Government (Non-Proprietary Funds) Capital Improvement needs of the City were identified, each project was assigned a Priority Ranking (I, II or III). The priority ranking system was developed from best practices and is a tool used to assess and prioritize capital needs across the organization. The three priority rankings are defined below.

Priority I – Imperative (must do): Projects that cannot reasonably be postponed in order to avoid harmful or otherwise undesirable consequences

- Corrects a condition dangerous to public health or safety
- Satisfies a legal obligation (law, regulation, court order, contract)
- Alleviates an emergency service disruption or deficiency
- Prevents irreparable damage to a valuable public facility

Priority II – Essential (should do): Projects that address clearly demonstrated needs or objectives

- Rehabilitates or replaces an obsolete public facility or attachment thereto
- Stimulates economic growth and private capital investment
- Reduces future operation and maintenance costs
- Leverages available state or federal funding

Priority III – Important (could do): Projects that benefit the community but may be delayed without detrimental effects to basic services

- Provides a new or expanded level of service
- Promotes intergovernmental cooperation
- Reduces energy consumption
- Enhances cultural or natural resources

Core Services Level

The Core Service Level that relates to each General Government Capital Improvement Project was also identified. The core services designation was a system created in response to the recommendation of

the 2011 Citizens Financial Advisory Committee (CFAC). Every service provided by the City was designated as Core, Semi-Core or an Enhancement.

Core Services – Services that are fundamental to carrying out the responsibilities of a local government including those mandated by the State or Federal government and/or City Charter.

Semi-Core Services – Services that go “above and beyond” core service levels.

Non-Core & Service Enhancements – Services that are considered neither core nor semi-core; they are enhancements to the quality of life in the City.

For every operational capital item and capital improvement in the needs assessment a “project information sheet” summarizes the purpose of each capital item and indicates which Critical Success Factor it impacts, its core service level and priority ranking.

2013 Capital Improvement Funding

The 2013 Appropriations request includes a proposal to fund a number of the projects identified in the Capital Needs Assessment. Depending on the nature of the project, the funding is either identified in the General Fund directly (e.g. equipment replacement) or the Capital Improvement Fund. In early 2012, City Council authorized a \$2.8 million transfer from the General Fund to the Capital Improvement Fund to accomplish a portion of the projects planned for 2013. This appropriation request includes an additional transfer of \$1,004,000 from the General Fund to the Capital Improvement Fund for the remainder.

2013 Planned Projects

The table below summarizes the planned capital projects by funding source. This is followed by detailed project information sheets which provide in-depth information on each of the proposed projects. In the case of multi-year projects, it is important to note that only the 2013 requirements are included in this appropriations request. Future years’ requirements will be included in their corresponding year appropriations request.

Note: Projects marked with an asterisk () were included in the 2012 – 2013 Community Investment Plan.*

Category	Division	Capital Improvement	2013 Request
Capital Improvement Fund			
* Capital Operating	Parks Facilities	Playground & Surfacing Replacement	21,180
* Capital Operating	Engineering	Asphalt Overlay	500,000
* Capital Operating	Lands & Buildings	Street Lights at Intersections	20,000
Capital Operating	Parks Facilities	Park Asphalt Resurfacing (includes Golf Lot)	60,000
* Priority I	Engineering	Carpenter/Shepard Signal Upgrade	40,000
* Priority I	Engineering	Hamilton Road Central ST 785	180,000
* Priority I	Engineering	Safe Routes To Schools (2009 Funding)	302,610
* Priority I	Engineering	Safe Routes To Schools (2012 Funding)	36,000
Priority I	Parks Facilities	Creekside Plaza Repair	200,000
* Priority II	Engineering	Carpenter Rd. Culvert Replacement	40,000

Category	Division	Capital Improvement	2013 Request
* Priority II	Development	Fiber Optic Network Expansion Phase 2	275,000
* Priority II	Parks	Multiple Purpose Trails Including Land & Easement Acquisition	650,000
* Priority II	Engineering	Detroit Street Rebuild	400,000
Priority II	Police	PD Windows & Doors (and building renovation)	40,000
Priority II	Technology	Oklahoma fiber extension	60,000
Priority II	Parks	Academy Park Field Lights	4,000
Priority II	Parks Facilities	Creekside Island Electrical (Lighting & Security) Upgrade	15,000
Priority II	Parks Facilities	Hannah-Headley Maintenance Building	25,000
Priority II	Development	Entryway Signs & Features	300,000
Priority II	Development	Office Commerce and Technology District Signage & Gateways	275,000
Priority III	Parks	Headley Soccer Field Rebuild & Irrigation	25,000
Total, Capital Improvement Fund			3,468,790
General Fund			
* Capital Operating	Fleet	Police Vehicle Replacement Program	250,000
* Capital Operating	Fleet	General Fund (except Police) Equipment Replacement Program	326,000
Capital Operating	Police	Radio Replacement Program	75,000
Capital Operating	Hunters Ridge Pool	HRP Lifeguard Chairs	20,000
Capital Operating	Technology	Software upgrades add in Network & Desktop SW	10,000
Priority I	Hunters Ridge Pool	HRP Pump Replacement	25,000
Priority I	Council	Room Divider for Committee Rooms	10,000
Total, General Fund			716,000
State Highway Fund			
Priority II	State Highway	Traffic light and Pedestrian light upgrades various locations	20,000
Total, State Highway Fund			20,000
Street Fund			
Capital Operating	Streets Equipment	Streets Fund Equipment Replacement Program	183,200
Capital Operating	Streets Projects	Miscellaneous Street Improvements	90,000
Priority II	Streets Equipment	Street Sign Post Upgrade/Replacements	100,000
Total, Street Fund			373,200
TOTAL, GOVERNMENTAL FUNDS			4,577,990
Water Capital Improvement Fund			
	Water	Farmwood Place Pilot Street Infiltration – Construction	25,000
	Water	Replace Older Existing Waterlines – Location TBD – Construction	75,000
Total, Water Capital Improvement Fund			100,000
Sewer Capital Improvement Fund			
	Sewer	EJohnstown Road Sanitary Sewer –Triangle East -Design/Engineering	25,000
	Sewer	Flyght Pump for Farmwood Place	55,000
Total, Sewer Capital Improvement Fund			80,000
Stormwater Fund			
	Stormwater	Farmwood Place Pilot Street Infiltration – Construction	142,000
	Stormwater	Stormwater System Maintenance – Projects TBD – Construction	50,000
Total, Stormwater Fund			192,000
TOTAL, ENTERPRISE FUNDS			372,000
GRAND TOTAL, ALL FUNDS			4,949,990

**City of Gahanna
2013 Proposed Appropriations**

Fund Type Capital

Department / Account Category	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
325-Capital Improvement Fund					
325122-CAPITAL IMPROVEMENT					
Capital	\$ 3,571,813	\$ 1,760,443	\$ 1,050,900	\$ 3,468,790	\$ 2,417,890
325122-CAPITAL IMPROVEMENT Total	\$ 3,571,813	\$ 1,760,443	\$ 1,050,900	\$ 3,468,790	\$ 2,417,890
325-Capital Improvement Fund Total	\$ 3,571,813	\$ 1,760,443	\$ 1,050,900	\$ 3,468,790	\$ 2,417,890
Grand Total	\$ 3,571,813	\$ 1,760,443	\$ 1,050,900	\$ 3,468,790	\$ 2,417,890

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Capital Improvement Project Information



Project Name:	Playground and Surfacing Replacements	Project Type:	Improve Existing Infrastructure
Project Lead:	Tony Collins	Funding Source:	Capital Improvement Fund
Department:	Parks & Recreation	Five-Year Cost:	\$171,180
		Offsetting Revenue:	N/A

Provide a brief project description including why the project is important

The purpose of this project is to ensure the City's playgrounds are safe and up-to-date. These funds will be used to replace surfacing and playground elements that are at the end of their life cycle.

Describe and estimate ongoing operating and maintenance costs and/or savings

Priority Category:	Operating Capital	Core Designation:	Core
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Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Procurement	\$21,180	\$60,000	\$30,000	\$30,000	\$30,000	\$171,180
Cost Category						
Cost Category						
Total	\$21,180	\$60,000	\$30,000	\$30,000	\$30,000	\$171,180

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Capital Improvement Project Information



Project Name:	Asphalt Overlay	Project Type:	Capital Maintenance
Project Lead:	Mike Andrako	Funding Source:	Capital Improvement Fund
Department:	Public Service	Five-Year Cost:	\$4,928,000
		Offsetting Revenue:	n/a

Provide a brief project description including why the project is important

The purpose of this project is to prolong the life of our streets by doing an overlay of asphalt when certain criteria are met. The City uses a street rating system that is based upon a scale of 1-100. It rates on four categories: Extent of Cracking, Concrete Condition, Crack Seal Condition and Pavement Defects (e.g. potholes). All four categories contribute to the overall rating, but the "Pavement Defects" category is weighted the heaviest because it relates to ride quality and current maintenance costs.

We target paving projects for streets where the majority of the pavement is rated as a 75 or below to meet our goal of a rating of 75 or above. The funding levels as requested, meet the minimum requirements to sustain this goal for the City's streets.

Describe and estimate ongoing operating and maintenance costs and/or savings

A fully funded asphalt overlay program would reduce our current maintenance costs because we would be filling fewer potholes.

Priority Category:	Operating Capital	Core Designation:	Core
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Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Construction	\$500,000	\$1,107,000	\$1,107,000	\$1,107,000	\$1,107,000	\$4,928,000
Cost Category						
Total	\$500,000	\$1,107,000	\$1,107,000	\$1,107,000	\$1,107,000	\$4,928,000

For additional project information, visit Gahanna's website at:

http://www.gahanna.gov/departments/service/2012_Street_Program_ST994.aspx

Project Location

Locations determined based upon street rating and available funding.

Project Visual



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Capital Improvement Project Information



Project Name	Project Type:	New Infrastructure
Street Lights at Intersections	Funding Source:	Capital Improvement Fund
Project Lead:	Five-Year Cost:	\$100,000
Mike Andrako	Offsetting Revenue:	N/A
Department:		
Public Service		

Provide a brief project description including why the project is important

The purpose of this project is to provide street lights at public intersections that are currently not lit. Historically, we have appropriated \$20,000 that is made available each year to be spent on street lighting at intersections as requests are received.

Describe and estimate ongoing operating and maintenance costs and/or savings

A newly added street light would cost the city approximately \$72/year to operate.

Priority Category:	Operating Capital	Core Designation:	Core
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Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Construction	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$100,000
Cost Category						
Cost Category						
Total	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$100,000

Green Decorative



Aluminum Cobra Head



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Capital Improvement Project Information

Project Name	Project Type:	Capital Maintenance
Park and Golf Course Asphalt Resurfacing	Funding Source:	Capital Improvement Fund
Project Lead: Tony Collins	Five-Year Cost:	\$370,000
Department: Parks & Recreation	Offsetting Revenue:	N/A

Provide a brief project description including why the project is important

The purpose of this project is to create a sustainable program for the maintenance of asphalt surfaces in our park system. These funds would be utilized to resurface failing asphalt throughout the parks including the golf course. We have many parking lots, basketball courts, walkways and trails that will require resurfacing over the next five years. Some of the parks that are most in need of resurfacing include Pizzurro Park (lot and court), Headley Park Entrance, Woodside Green Park (lot and court), Skatepark and Trapp Park walkway.

Our residents have told the City, through our surveys and master plan, that they want the City to maintain what is currently offered at a higher standard. Many of our failing pavement areas need immediate attention. These funds requested would allow us to prioritize and resurface park areas year by year.

Describe and estimate ongoing operating and maintenance costs and/or savings

Priority Category: Operating Capital	Core Designation: Core
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Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Construction	\$60,000	\$60,000	\$130,000	\$60,000	\$60,000	\$370,000
Cost Category						
Cost Category						
Total	\$60,000	\$60,000	\$130,000	\$60,000	\$60,000	\$370,000

Capital Improvement Project Information



Project Name	Project Type:	Improve Existing Infrastructure
Carpenter Rd./Shepard St. Signal Upgrade	Funding Source:	Capital Improvement Fund
Project Lead:	Five-Year Cost:	\$40,000
Mike Andrako	Offsetting Revenue:	N/A
Department:		
Public Service		

Provide a brief project description including why the project is important

This project adds pedestrian signal heads to the existing traffic signal at the intersection of Shepard Street and Carpenter Road. This will provide enhanced safety for pedestrians at this intersection including students walking to Jefferson Elementary School. This is currently Gahanna's only intersection that is near a school and does not have pedestrian signals.

Describe and estimate ongoing operating and maintenance costs and/or savings

This project will have minimal ongoing maintenance.

Priority Category:	I	Core Designation:	Core
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Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Construction	\$40,000					\$40,000
Cost Category						
Cost Category						
Total	\$40,000					\$40,000

For additional project information, visit Gahanna's website at:

[http://www.gahanna.gov/departments/service/Carpenter Shepard Pedestrian Signal Upgrade.aspx](http://www.gahanna.gov/departments/service/Carpenter_Shepard_Pedestrian_Signal_Upgrade.aspx)

Project Location



Project Visual



Capital Improvement Project Information



Project Name:	Hamilton Road. Central (Carpenter Rd. to US-62) ST 785	Project Type:	Improve Existing Infrastructure
Project Lead:	Karl Wetherholt	Funding Source:	Capital Improvement Fund
Department:	Public Service	Five-Year Cost:	\$2,276,001 (Local Match) \$18,060,008 (Project Total)
		Offsetting Revenue:	\$15,784,007 Federal Grant

Provide a brief project description including why the project is important

This project completes the widening of Hamilton Road through Gahanna and has been planned since 1996 with Franklin County as a partner. In addition to the road widening, it provides pedestrian and bicycle connectivity between the north and south halves of the City. The MORPC Attributable Federal Surface Transportation Program (STP) grant will provide \$1,600,000 for right-of way and \$12,608,006 for construction. The County will provide \$1,576,001 for the construction match. A \$520,000 local obligation for right-of-way in 2014 and \$1,576,001 local obligation for construction in 2016.

(\$1,169,706 has encumbered over the past several years for this project)

Describe and estimate ongoing operating and maintenance costs and/or savings

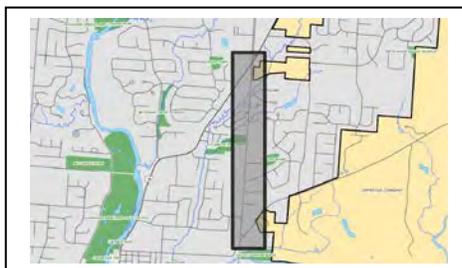
In approximately 2040 resurfacing in the amount of \$1.2 mil will be required.

Priority Category:	I	Core Designation:	Core
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Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Design/Engineering	\$180,000					\$180,000
ROW Acquisition		\$520,000				\$520,000
Construction				\$1,576,001		\$1,576,001
Total	\$180,000	\$520,000		\$1,576,001		\$2,276,001

For additional project information , visit Gahanna’s website at:
[http://www.gahanna.gov/departments/service/Hamilton Rd Central Carpenter Rd to US-62 ST785.aspx](http://www.gahanna.gov/departments/service/Hamilton_Rd_Central_Carpenter_Rd_to_US-62_ST785.aspx)

Project Location



Project Visual



Capital Improvement Project Information



Project Name	Project Type:	Improve Existing Infrastructure
Safe Routes to School (2009 Funding)	Funding Source:	Capital Improvement Fund
Project Lead: Karl Wetherholt	Five-Year Cost:	\$302,610 (Local Match) \$663,300 (Project Total)
Department: Public Service	Offsetting Revenue:	\$360,690 (Grant Amount)

Provide a brief project description including why the project is important

This project provides sidewalks and other pedestrian safety upgrades to critical routes used by students to access four of the Gahanna Jefferson schools. Improvements include sidewalks and sidewalk related upgrades on Shull Avenue and Heil Drive. Much of the funding is supplied by a Safe Routes to Schools Grant from the Ohio Department of Transportation.

This will be an ODOT bid project with local matching funds required to be sent to ODOT.

Describe and estimate ongoing operating and maintenance costs and/or savings

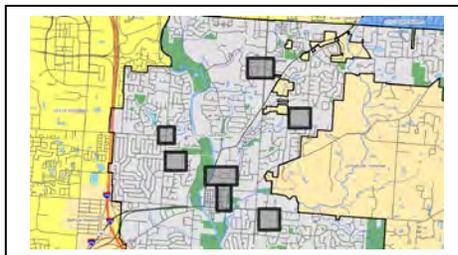
Upgrades to the signal system will require minimal additional maintenance. Curb and sidewalk on Shull Ave. and Heil Dr. has a replacement cost of \$78,000 in 30 years (\$1,181 / year @5%)

Priority Category: I	Core Designation: Core
----------------------	------------------------

Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Construction	\$302,610					\$302,610
Cost Category						
Cost Category						
Total	\$302,610					\$302,610

For additional project information , visit Gahanna’s website at:
http://www.gahanna.gov/departments/service/Safe_Routes_To_Schools_2009.aspx

Project Location



Project Visual



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Capital Improvement Project Information



Project Name	Project Type:	Improve Existing Infrastructure
Safe Routes to School (2012 Funding)	Funding Source:	Capital Improvement Fund
Project Lead:	Five-Year Cost:	\$36,000 Design(Local Reimbursed Cost)
Karl Wetherholt	Offsetting Revenue:	\$245,000 grant
Department:		
Public Service		

Provide a brief project description including why the project is important

The project installs sidewalks and Americans with Disabilities (ADA) curb ramps on Heil Drive and Laura Drive and a multipurpose path on sections of Cherry Bottom Road and East Johnstown Road. These improvements will provide a critical pedestrian link for students to access Jefferson Elementary School. The funding is supplied by a grant from the Ohio Department of Transportation (ODOT). Design costs of \$36,000 will be reimbursed. Construction costs of \$209,000 will be paid directly by ODOT.

Describe and estimate ongoing operating and maintenance costs and/or savings

Over the next 25 years, approximately \$8,000 of asphalt resurfacing will be required to maintain this improvement.

Priority Category:	I	Core Designation:	Core
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Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Design/Engineering	\$36,000					\$36,000
Cost Category						
Cost Category						
Total	\$36,000					\$36,000

For additional project information , visit Gahanna’s website at:

[http://www.gahanna.gov/departments/service/Safe Routes To Schools 2012.aspx](http://www.gahanna.gov/departments/service/Safe_Routes_To_Schools_2012.aspx)

Project Location



Project Visual (example of ADA Ramp/sidewalk to be installed)



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Capital Improvement Project Information



Project Name:	Creekside Plaza Repairs	Project Type:	Improve Existing Infrastructure
Project Lead:	Tony Collins	Funding Source:	Capital Improvement Fund
Department:	Parks and Recreation	Five-Year Cost:	\$1,000,000
		Offsetting Revenue:	N/A

Provide a brief project description including why the project is important

Repair miscellaneous items experiencing premature failure at Creekside Plaza. Examples of these types of repair include:

Sandstone Stairs – Stairs have settled and are creating a tripping hazard. They must be either reset or replaced in order to insure safety.

Plaza Drainage – The plaza drainage has failed in some areas resulting in water infiltration to garage causing issues down the road with infrastructure.

Describe and estimate ongoing operating and maintenance costs and/or savings

Repair of these items will reduce on-going maintenance, delay any possible failure, while providing a product that will meet public expectation.

Priority Category:	I	Core Designation:	Core
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Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Design/Engineering	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$100,000
Construction	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$900,000
Cost Category						
Total	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000

Project Location



Project Visual



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Capital Improvement Project Information



Project Name	Carpenter Road Culvert Replacement	Project Type:	Improve Existing Infrastructure
Project Lead:	Karl Wetherholt	Funding Source:	Capital Improvement Fund
Department:	Public Service	Five-Year Cost:	\$315,000
		Offsetting Revenue:	Potential \$160,000 OPWC grant/loan

Provide a brief project description including why the project is important

This project will replace an aging bridge with a new culvert. The existing bridge is in poor condition and the load limit has been reduced. The new culvert will include pedestrian accommodations and decorative gateway features. The City has applied for OPWC funding for this project, a portion of which may be provided in the form of a loan at 0% interest to be repaid over 20 years.

Describe and estimate ongoing operating and maintenance costs and/or savings

The project will not require substantial maintenance costs.

Priority Category:	II	Core Designation:	Core
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Project Plan

Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Design/Engineering	\$40,000					\$40,000
ROW Acquisition		\$75,000				\$75,000
Construction		\$200,000				\$200,000
Total	\$40,000	\$275,000				\$315,000

For additional project information , visit Gahanna’s website at:

http://www.gahanna.gov/departments/service/Carpenter_Rd_Culvert_Replacement.aspx

Project Location



Project Visual



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Capital Improvement Project Information



Project Name:	Fiber Optic Expansion – Phase Two	Project Type:	New Infrastructure
Project Lead:	Anthony Jones	Funding Source:	Capital Improvement Fund
Department:	Planning & Development	Five-Year Cost:	\$275,000
		Offsetting Revenue:	Eastgate TIF

Provide a brief project description including why the project is important

This project expands upon the City’s previous capital investment in our fiber optic infrastructure within the Office, Commerce and Technology District. There are four phases to the fiber optic infrastructure expansion plan. Phase one was started and finished in 2011. This project represents Phase two of that expansion plan. This project will increase the capacity of the GahannaNet Financial Incentive Program that is designed to attract and retain businesses within the City of Gahanna.

Describe and estimate ongoing operating and maintenance costs and/or savings

The public infrastructure could have associated minor maintenance costs, but the specifics are not yet determined.

Priority Category:	II	Core Designation:	Semi-Core
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Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Construction	\$275,000					\$275,000
Cost Category						
Cost Category						
Cost Category						
Total	\$275,000					\$275,000

Project Location



Project Visual

Insert photo of existing condition or rendering of improvement here

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Capital Improvement Project Information



Project Name

Multi-Purpose Trails Including Land and Easement Acquisition

Project Type: New Infrastructure

Project Lead: Tony Collins

Funding Source: Capital Improvement Fund

Department: Parks & Recreation

Five-Year Cost: \$2,050,000

Offsetting Revenue: Grants - \$500,000-\$1,000,000

Provide a brief project description including why the project is important

The purpose of this project is to create a sustainable funding source for the design and construction of the City's Multi-Purpose trails. Development of trails has consistently been indicated as a top priority of our residents. Trail improvements are planned as connecting components of our system within parks. For example, the loop trail planned for Sycamore Reserve Park will create a park for central Gahanna residents as well as connect the residents to the future Hamilton Road trail. Trail sections are also planned for standalone locations such as the future additions to the Big Walnut Trail, sections 4, 5, 8 & 9 are remaining to be constructed. These funds are planned for the purchase of any necessary easements, and property as well as the actual construction costs of the trails. Projects are prioritized by grant availability. These dollars are planned to be utilized as the local match to state and federal grants.

Describe and estimate ongoing operating and maintenance costs and/or savings

Once these corridors are obtained, there may be some interim maintenance costs associated until such time a trail is constructed. Once the trail is constructed maintenance costs will continue as with all trail corridors. As trail miles are increased, routine maintenance costs increase including, snow removal, routine clearing and routine pavement maintenance.

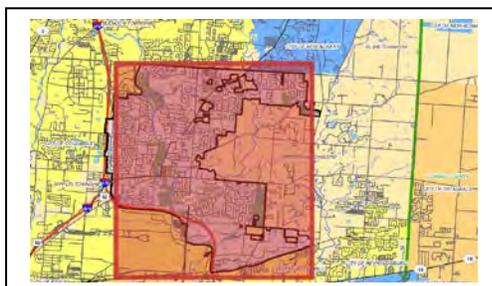
Priority Category: II

Core Designation: Core

Project Plan

Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Design/Engineering	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000
Construction	\$570,000	\$270,000	\$270,000	\$270,000	\$270,000	\$1,650,000
Land Acquisition	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
Total	\$650,000	\$350,000	\$350,000	\$350,000	\$350,000	\$2,050,000

Project Location



Project Visual



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Capital Improvement Project Information



Project Name:	Detroit Street Rebuild	Project Type:	Improve Existing Infrastructure
Project Lead:	Mike Andrako	Funding Source:	Capital Improvement Fund
Department:	Public Service	Five-Year Cost:	\$4,732,000
		Offsetting Revenue:	N/A

Provide a brief project description including why the project is important

The Detroit style street was originally all concrete pavement and was not designed for the addition of an asphalt surface. Over the decades, as funds became too limited to properly repair the concrete street, the Detroit style streets began receiving a thin asphalt overlay which created problems with drainage at drives and downspout drain holes. Since the late 1980's we have been reconstructing these streets as annual funds would allow. For the last ten years (approximately), this has translated to one street rebuild per year. Detroit style streets are rebuilt to today's street standards and include an asphalt surface, a concrete base and separate curb and gutter. We currently have approximately 12 miles of Detroit style streets remaining in the City which equates to about 11% of the entire roadway network.

While it is difficult to anticipate future ratings of the Detroit style streets due to their non-standard design, the funding levels as indicated would address all Detroit style streets in a timely manner to, hopefully, maintain favorable ratings and complete the rebuild of all Detroit style streets by 2026.

Describe and estimate ongoing operating and maintenance costs and/or savings

Once the streets have been rebuilt, operation and maintenance costs drop since we are not filling potholes, etc.

Priority Category:	II	Core Designation:	Core
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Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Construction	\$400,000	\$1,083,000	\$1,083,000	\$1,083,000	\$1,083,000	\$4,732,000
Cost Category						
Total	\$400,000	\$1,083,000	\$1,083,000	\$1,083,000	\$1,083,000	\$4,732,000

Project Visual (Sample Rebuild Projects)



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Capital Improvement Project Information



Project Name	Project Type:	Capital Maintenance
Police Department Windows & Doors (and building renovation)	Funding Source:	Capital Improvement Fund
Project Lead: Lt. Jeff Spence	Five-Year Cost:	\$40,000
Department: Police	Offsetting Revenue:	N/A

Provide a brief project description including why the project is important

The purpose of this project is to replace the windows and doors in the Police Department. The Division's facility has reached its 20 year anniversary in 2012. It was originally constructed over the existing footprint of a building in use since the early 1970's. Over the past 20 years the condition of the windows and doors at the front of the building have deteriorated to the point that there are large gaps and fall far short of offering modern security measures needed to protect the vital infrastructure housed within the police building. The entire first floor is susceptible to damage from storms and other significant weather events. In addition, due to its construction, the windows and doors do not provide adequate physical security from man-made threats such as intruders to the building, people who would want to do harm to others or provide security to employees and visitors alike.

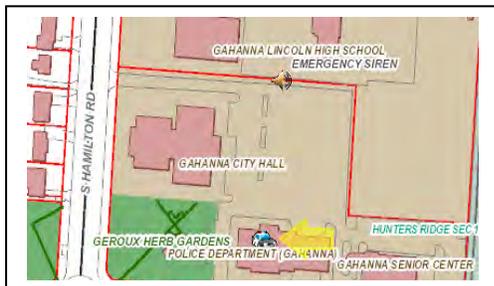
Describe and estimate ongoing operating and maintenance costs and/or savings

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Priority Category: II	Core Designation: Enhancement
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Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Window and Door Replacement	\$40,000	\$0	\$0	\$0	\$0	\$40,000
Cost Category						
Cost Category						
Total	\$40,000	\$0	\$0	\$0	\$0	\$40,000

Project Location



Project Visual



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Capital Improvement Project Information



Project Name	Fiber Extension to Parks and Service Facilities	Project Type:	New Infrastructure
Project Lead:	Technology	Funding Source:	Capital Improvement Fund
Department:	Technology	Five-Year Cost:	\$60,000
		Offsetting Revenue:	N/A

Provide a brief project description including why the project is important

This project will extend City fiber to the Parks and Service facilities located on Oklahoma Avenue. Extending fiber to the Parks and Service buildings will enable us to provide higher quality service, cut annual operational costs with commercial telephone carriers and reduce department staff overtime hours associated with maintaining the current network connection. In addition, the citywide Wi-Fi system can leverage the fiber by connecting an additional Wi-Fi base unit that will be placed on the cellular tower in the service complex yard.

Describe and estimate ongoing operating and maintenance costs and/or savings

There are no annual fees for maintenance of the fiber extension. We will see an **annual** savings of between \$8,000 and \$10,000 by eliminating the current T1 connection from AT&T plus we will be able to reduce the amount of equipment required to support the existing connection.

Priority Category:	II	Core Designation:	Semi-Core
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Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Construction	\$60,000					\$60,000
Cost Category						
Cost Category						
Cost Category						
Total	\$60,000					\$60,000

Project Location



Project Visual



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Capital Improvement Project Information



Project Name	Academy Park Field Lights	Project Type:	Replace Equipment
Project Lead:	Tony Collins	Funding Source:	Capital Improvement Fund
Department:	Parks & Recreation	Five-Year Cost:	\$244,000
		Offsetting Revenue:	N/A

Provide a brief project description including why the project is important

The City of Gahanna Department of Parks & Recreation supports a number of youth sports leagues by providing facilities for the kids to play. The Gahanna Jr. League Baseball & Softball league has over 1,400 kids enrolled in their programs and uses all 10 of the city owned and maintained baseball fields in addition to 8 the schools own and maintain. In order to accommodate the use, the league has been playing night games for many years. The lights that were originally installed have surpassed their planned life cycle. They are routinely failing. Maintenance costs have exceeded the cost benefit and the league still needs use of the fields after daylight. This project will replace the existing field lighting at Academy Park with a new lighting system. A new system will be safer, less maintenance and provide energy and cost savings well into the future. The new systems also provide features that reduce light pollution for neighbors.

Describe and estimate ongoing operating and maintenance costs and/or savings

On-going maintenance would be reduced by approximately \$5,000 per year. Energy consumption would be reduced by 30% over current consumption. There may also be offsetting revenue opportunities in the future for rentals.

Priority Category:	II	Core Designation:	Enhancement
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Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Design/Engineering	\$4,000					\$4,000
Construction		\$240,000				\$240,000
O & M			\$2,000	\$2,000	\$2,000	\$6,000
Total	\$4,000	\$240,000	\$2,000	\$2,000	\$2,000	\$250,000

Project Location



Project Visual



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Capital Improvement Project Information



Project Name	Project Type:	Improve Existing Infrastructure
Creekside Island Electrical (lighting & security) Upgrade	Funding Source:	Capital Improvement Fund
Project Lead: Tony Collins	Five-Year Cost:	\$175,000
Department: Parks & Recreation	Offsetting Revenue:	N/A

Provide a brief project description including why the project is important

This project will provide for the removal of all the temporary area lights mounted in the trees on Creekside Island and replace them with a better suited system similar to the street-type pole light. The existing lights have outlived their planned life cycle. The lights are failing and costing considerable maintenance costs. In addition, the lights have begun to negatively affect the trees they are attached to.

The City would also upgrade and further distribute the electrical outlets used for holiday displays. This project would include surveillance equipment at key points on the island to assist with security.

Describe and estimate ongoing operating and maintenance costs and/or savings

It is hoped that the new system would be designed to withstand the high water events that are routine on the island and not require the level of maintenance needed currently.

Priority Category: II	Core Designation: Core
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Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Design/Engineering	\$15,000					\$15,000
Construction		\$160,000				\$160,000
Cost Category						
Total	\$15,000	\$160,000				\$175,000

Project Location



Project Visual



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Capital Improvement Project Information



Project Name:	Hannah-Headley Maintenance Building	Project Type:	New Infrastructure
Project Lead:	Tony Collins	Funding Source:	Capital Improvement Fund
Department:	Parks & Recreation	Five-Year Cost:	\$150,000
		Offsetting Revenue:	N/A

Provide a brief project description including why the project is important

This project would construct a small maintenance barn at Hannah Park, which would provide supplies and equipment storage for the City's parks maintenance functions at Headley and Hannah Park. Once in place, the employees who work at these two parks could report directly to the site; allowing for more time to be spent on maintenance and operations work. These two sites account for over 69 acres of park that has multiple maintenance needs including turf maintenance, mowing and custodial. Currently, our staff transports our line painting equipment daily from the main operations center. Also, since a majority of these two parks is turf for soccer, it requires a large mower. Currently, the mower is stored outside with no protection from the elements and no security. This building will provide storage for this type of equipment extending the life span of the equipment and increasing operating efficiency of our staff.

Describe and estimate ongoing operating and maintenance costs and/or savings

The structure would require basic maintenance. Having staff report directly to the site would save a few hundred hours per year of travel time to the park from the main shop, which should increase work being completed in the parks. Additional savings would result as equipment life spans are extended as well.

Priority Category:	II	Core Designation:	Core
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Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Design/Engineering	\$25,000					\$25,000
Construction		\$125,000				\$125,000
Cost Category						
Total	\$25,000	\$125,000				\$150,000

Project Location



Project Visual



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Capital Improvement Project Information



Project Name	Project Type:	New Infrastructure
Gateways to Gahanna-Entryway Signage	Funding Source:	Capital Improvement Fund
Project Lead: Anthony Jones	Five-Year Cost:	\$400,000
Department: Entryway Signs	Offsetting Revenue:	TIFs

Provide a brief project description including why the project is important

The purpose of this project is to replace the City's existing wooden entry signs and establish new signage for entryways throughout Gahanna. The new signs would be designed to be more visible than the existing signs and would communicate the borders of Gahanna and could serve as directional signs for community landmarks. Potential locations include the intersection of 62 and Stylger, I-270 at S. Hamilton Road, Taylor Road and Eastgate Parkway, the intersections of Morse and N. Hamilton Roads and Morse and Cherry Bottom Roads and the intersection of Taylor Station and Havens Corner Roads.

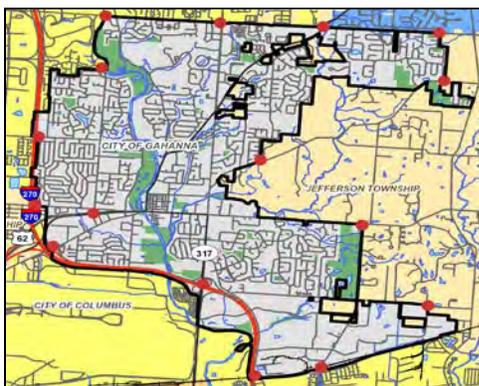
Describe and estimate ongoing operating and maintenance costs and/or savings

Once installed the signage should require little yearly maintenance but the specific costs have not yet been determined.

Departmental Priority: II	Core Designation: Semi-Core
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Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Design	\$100,000					\$100,000
Construction and Installation	\$200,000					\$200,000
Construction and Installation		\$100,000				\$100,000
Cost Category						
Total	\$300,000	\$100,000				\$400,000

Project Location



Project Visual



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Capital Improvement Project Information



Project Name	Project Type:	New Infrastructure
Office, Commerce and Technology District Signage and Gateways	Funding Source:	Capital Improvement Fund
Project Lead: Anthony Jones	Five-Year Cost:	\$275,000
Department: Planning & Development	Offsetting Revenue:	TIFs (Buckles/Central Park)

Provide a brief project description including why the project is important

This project will place permanent signage and gateway features at strategic locations within Gahanna's Office, Commerce and Technology (OCT) District. These signs will have a dramatic improvement on the aesthetic appeal of the drive sequence that businesses experience while in the OCT District. These signs provide assistance to visitors and employees in the OCT District and will help to spur private investment and job creation opportunities within the City of Gahanna.

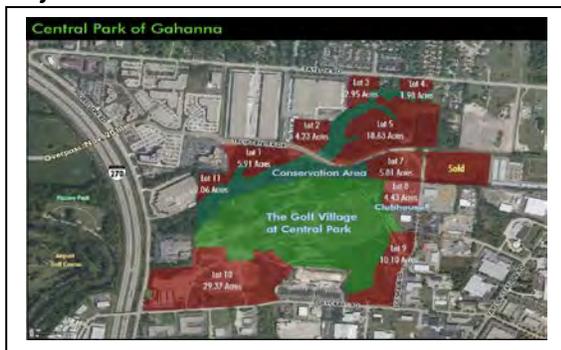
Describe and estimate ongoing operating and maintenance costs and/or savings

The public infrastructure could have associated minor maintenance costs, but the specifics are not yet determined.

Priority Category:	II	Core Designation:	Semi-Core
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Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Construction	\$275,000					\$275,000
Cost Category						
Cost Category						
Cost Category						
Total	\$275,000					\$275,000

Project Location



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Capital Improvement Project Information



Project Name:	Headley Soccer Field Rebuild and Irrigation	Project Type:	Improve Existing Infrastructure
Project Lead:	Tony Collins	Funding Source:	Capital Improvement Fund
Department:	Parks & Recreation	Five-Year Cost:	\$720,000
		Offsetting Revenue:	\$30,000/year field rental

Provide a brief project description including why the project is important

This purpose of this project is to facilitate a successful, top-grade turf care program for the soccer fields at Headley Park. Once completed the use of these fields could be escalated to meet the community demand and provide for additional tournaments, camps and programming. The carrying capacity of the fields would be increased and the field condition would be optimized. This project would also provide for safer fields once the turf is established.

This improvement includes re-grading, topsoil amendments, drainage and irrigation of all the Headley soccer fields.

Describe and estimate ongoing operating and maintenance costs and/or savings

The O&M dollars in this estimate provide for water and electricity for the irrigation system operation.

Priority Category:	III	Core Designation:	Enhancement
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Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Design/Engineering	\$25,000					\$25,000
Construction		\$395,000	\$300,000			\$695,000
O & M			\$40,000	\$40,000	\$40,000	\$120,000
Total	\$25,000	\$395,000	\$340,000	\$40,000	\$40,000	\$840,000

Project Location



Project Visual



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Capital Improvement Project Information



Project Name	Project Type:	Replace Equipment
Police Equipment Replacement Program	Funding Source:	General Fund
Project Lead: Lt. Jeff Spence	Five-Year Cost:	\$1,250,000
Department: Public Service/Police	Offsetting Revenue:	LETf Funds

Provide a brief project description including why the project is important

The purpose of this project is to create a sustainable Police Equipment Replacement Program. Maintaining and up-to-date police fleet is key for the safety and effectiveness of our police and civilian staff. In 2012 \$565,000 was provided to the Division through a supplemental appropriation to replace aging vehicles, some in excess of five years of age with over 120,000 miles. The residual impact of skipping vehicle rotations has an effect for multiple budget years. The \$250,000 in annual appropriations for the fleet plan will allow the Division to maintain its marked fleet, however, annual scenarios could arise that would lead to an increase in the annual amount requested. Specifically, 2015 could require additional funding. LETf funds will continue to be used to purchase vehicles that were previously purchased using LETf funds or grant dollars.

Describe and estimate ongoing operating and maintenance costs and/or savings

Each year that a vehicle is in service, the cost of operating and maintaining that vehicle increases exponentially. Electronic components, computers and safety equipment age and are no longer covered under warranty. Interior dimensions of vehicles change by model year making reuse of some equipment no longer practical. As vehicles age and mileage increases, the repair costs and 'downtime' rises significantly from year two to year four. In addition, downtime of front-line vehicles has a residual impact across the fleet. Continuing to use older vehicles increases safety risk no matter the level of maintenance and commitment to the vehicle's continued operation.

Priority Category:	Operating Capital	Core Designation:	Core
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Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Vehicle and Upfitting	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000
Revenue from vehicle auctions	Variable	Variable	Variable	Variable	Variable	Variable
Total	\$250,000	\$250,000	\$250,000*	\$250,000	\$250,000	\$1,250,000

Project Location



Project Visual



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Capital Improvement Project Information



Project Name	Project Type:	Replace Equipment
General Fund (Except Police) Equipment Replacement Program	Funding Source:	General Fund
Project Lead: Rick Creps	Five-Year Cost:	\$1,326,000
Department: Public Service	Offsetting Revenue:	N/A

Provide a brief project description including why the project is important

The purpose of this request is to continue a sustainable general fund equipment replacement program. Performing the core duties of the City requires many pieces of equipment. The City has developed a rating system for its equipment so that we can hone in the exact pieces of general fund equipment (e.g. Parks, Fleet and Administration's vehicles) that need replaced throughout the City. The equipment replacement program offers a pool of money to be used as effectively as possible as needs arise.

Describe and estimate ongoing operating and maintenance costs and/or savings

In 2011 the total Fuel, Parts, Labor and Sublet expenses for the administrative fleet totaled \$21,657. It is estimated that on-going maintenance would be approximately the same amount as 2011.

Priority Category: Operating Capital	Core Designation: Core
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Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Procurement	\$326,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,326,000
Cost Category						
Cost Category						
Total	\$326,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,326,000

Project Visual (examples of vehicles)



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Capital Improvement Project Information



Project Name	Project Type:	Replace Equipment
Police Radio Replacement Program	Funding Source:	General Fund
Project Lead: Lt. Jeff Spence	Five-Year Cost:	\$375,000
Department: Police	Offsetting Revenue:	Federal Urban Area Security Initiative (UASI) grants

Provide a brief project description including why the project is important

The purpose of this project is to create a sustainable radio replacement program for the Police Department. In 2009 the Division of Police received over \$650,000 in federal grants (funding for these grants have been significantly reduced since 2009 as part of federal budget cuts) to upgrade its radio communications technology. The Division purchased 120 mobile, portable and fixed based radios as part of this project. This equipment has a finite life expectancy and planned replacement must occur. Prior to the radio system conversion, the Division maintained a standing capital replacement line item for radios. The Division has not requested replacement radios since 2009 as the equipment is still within its life cycle. Prior to the transition to the new radio platform, the Division typically requested 10-20 radio replacements each year. However, as the equipment purchased in 2009 ages, and as the current platform is no longer in production, planning should begin for replacement.

Describe and estimate ongoing operating and maintenance costs and/or savings

Each radio within the Division's inventory is covered under a maintenance plan at a cost of \$12.00 per unit per month. The cost of maintenance, repair parts and ongoing service for the Division's radio equipment is included within the operating budget. This contract covers most routine maintenance issues but not catastrophic failure. As the platform of radios currently in use by the Division has been replaced by a newer version, total replacement presents new concerns. All 120 radios initially provided by the Federal 2008 and 2009 Urban Area Security Initiative grants remain in service and functioning properly with the exception of one.

Priority Category:	Operating Capital	Core Designation:	Core
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Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Procurement	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000
Cost Category						
Total	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000

Project Location



Project Visual



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Capital Improvement Project Information



Project Name:	Hunters Ridge Pool Lifeguard Chairs	Project Type:	Replace Equipment
Project Lead:	Tony Collins	Funding Source:	General Fund
Department:	Parks & Recreation	Five-Year Cost:	\$20,000
		Offsetting Revenue:	Pool Revenue

Provide a brief project description including why the project is important

The purpose of this project is to replace lifeguard chairs that are severely corroded which affect their structural integrity. The chairs need to be replaced before their complete failure.

Describe and estimate ongoing operating and maintenance costs and/or savings

These chairs are scheduled to be replaced on a 5 years rotation.

Priority Category:	Operating Capital	Core Designation:	Core
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Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Procurement	\$20,000					\$20,000
Cost Category						
Cost Category						
Total	\$20,000					\$20,000

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Capital Improvement Project Information



Project Name:	Network and Desktop Management Software and Upgrades	Project Type:	IT Software
Project Lead:	Tom Kneeland	Funding Source:	General Fund
Department:	Technology	Five-Year Cost:	\$142,500
		Offsetting Revenue:	N/A

Provide a brief project description including why the project is important

The purpose of this project is to provide a software package that will allow the desktop support professionals remote access to end devices for performance monitoring, alarm acquisition, software updates and other device management functions. Adding this capability will reduce the amount of onsite physical access required to manage our network and desktop systems making our technology staff more efficient. Additionally, it will reduce the time to repair and upgrade systems. The project and funding requested will provide for important software infrastructure upgrades and replacements. Some of the key components that will be affected will be our virtual server and virtual desktop environments that support the primary business applications and services plus the virtual desktop environment that will supplant our physical desktop environment in the future.

Describe and estimate ongoing operating and maintenance costs and/or savings

This will be an ongoing expense due to software release and upgrade schedules and will vary in cost year to year. In year 2014 and 2016 there will be increased costs due to software package replacements required by vendor product replacement and discontinuance.

Areas that cost will be incurred include:

- SQL server Enterprise
- VMware
- Software development tools
- Network and desktop management tools

Priority Category:	Operating Capital	Core Designation:	Semi-Core
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Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Acquisition and Implementation	\$10,000	\$50,000	\$10,000	\$50,000	\$10,000	\$130,000
Procurement		\$7,500		\$5,000		\$12,500
Cost Category						
Total	\$10,000	\$57,500	\$10,000	\$55,000	\$10,000	\$142,500

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Capital Improvement Project Information



Project Name

Hunters Ridge Pool Pump Replacements

Project Type: Replace Equipment

Funding Source: General Fund

Project Lead: Tony Collins

Five-Year Cost: \$25,000

Department: Parks and Recreation

Offsetting Revenue: Pool Revenues

Provide a brief project description including why the project is important

Existing pumps at the Hunters Ridge Pool are reaching the end of their designed life. It is important to purchase the new pumps before the old pumps fail to avoid extended closure times and escalated repair costs.

Describe and estimate ongoing operating and maintenance costs and/or savings

These pumps have been in the Hunters Ridge Pool since its opening in 1997. A typical life cycle for a pump of this type and operation is 10-15 years. Motors in the pumps typically go every 3-5 years.

Priority Category: I

Core Designation: Core

Project Plan

Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Procurement	\$25,000					\$25,000
Cost Category						
Cost Category						
Total	\$25,000					\$25,000

Project Location



Project Visual



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Capital Improvement Project Information

Project Name:	Room Divider for Committee Rooms	Project Type:	Replace Equipment
Project Lead:	Isobel Sherwood	Funding Source:	General Fund
Department:	Council Office	Five-Year Cost:	\$10,000
		Offsetting Revenue:	N/A

Provide a brief project description including why the project is important

The current dividing wall in the Committee Rooms has been repaired many times. The track is bent and cannot be straightened any further. A part of the track to help guide the door is also missing. The brush and rubber at the bottom of the door catches and hinders movement. It is cumbersome and awkward to use this divider. It was installed when this building was built and is at the end of its useful life.

Describe and estimate ongoing operating and maintenance costs and/or savings

Maintenance costs should be negligible for approximately the first 10 years of life unless the door is abused when it is closed and opened. An inspection of the door could be done every 2 to 3 years which should help prolong the life of the unit. That cost could be absorbed in the Council office expense account.

Priority Category:	I	Core Designation:	Enhancement
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Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Procurement	\$10,000					\$10,000
Cost Category						
Cost Category						
Cost Category						
Total	\$10,000					\$10,000

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Capital Improvement Project Information



Project Name

Traffic Light and Pedestrian Light Upgrades Various Locations

Project Type: Improve Existing Infrastructure

Project Lead: Russ Sims

Funding Source: State Highway

Department: Public Service

Five-Year Cost: \$100,000

Offsetting Revenue: N/A

Provide a brief project description including why the project is important

The purpose of this project is to fund minor repairs and equipment replacements for City-maintained traffic signals on State or US Routes.

Describe and estimate ongoing operating and maintenance costs and/or savings

Once completed, repairs and equipment replacements as related to traffic signals has little or no associated operating or maintenance costs.

Priority Category: Operating Capital

Core Designation: Core

Project Plan

Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Procurement	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$100,000
Cost Category						
Cost Category						
Total	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$100,000

Project Location

Various locations but limited to State or US routes within the City.

Project Visual (Traffic Signal and Control Box Example)



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Capital Improvement Project Information



Project Name	Streets Fund Equipment Replacement Program	Project Type:	Replace Equipment
Project Lead:	Rick Creps	Funding Source:	Streets Fund, Proprietary
Department:	Public Service	Five-Year Cost:	\$893,450
		Offsetting Revenue:	N/A

Provide a brief project description including why the project is important

The purpose of this project is to create a sustainable streets equipment replacement program. Performing the core duties of the Streets Division requires many pieces of equipment. The City has developed a rating system for its equipment so that we can hone in the exact pieces of Streets equipment that need replaced thereby utilizing our funds as effectively as possible.

Describe and estimate ongoing operating and maintenance costs and/or savings

In 2011 the total Fuel, Parts, Labor and Sublet expenses for the Streets fleet totaled \$136,722. Our belief is that on-going maintenance would be approximately the same amount as 2011.

Priority Category:	Operating Capital	Core Designation:	Core
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Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Procurement	\$183,200	\$158,250	\$212,000	\$195,000	\$145,000	\$893,450
Cost Category						
Cost Category						
Total	\$183,200	\$158,250	\$212,000	\$195,000	\$145,000	\$893,450

Project Visual (samples of Streets equipment)

Brine Truck



Snow Plow



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Capital Improvement Project Information



Project Name:	Miscellaneous Street Improvements	Project Type:	Improve Existing Infrastructure
Project Lead:	Russ Sims	Funding Source:	Streets Fund
Department:	Public Service	Five-Year Cost:	\$450,000
		Offsetting Revenue:	N/A

Provide a brief project description including why the project is important

The purpose of this project is fund minor street repairs needed due to routine operations and maintenance of the City's street related infrastructure. These repairs include items such as curb, gutter, sidewalks, curb ramp, striping, guardrail.

Describe and estimate ongoing operating and maintenance costs and/or savings

Infrastructure replaced has little to no related ongoing maintenance cost.

Priority Category:	Operating Capital	Core Designation:	Core
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Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Construction	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$450,000
Cost Category						
Cost Category						
Total	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$450,000

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Capital Improvement Project Information



Project Name

Street Sign Post Upgrade/Replacements

Project Type: Improve Existing Infrastructure

Project Lead: Russ Sims

Funding Source: Streets Fund

Department: Public Service

Five-Year Cost: \$350,000

Offsetting Revenue: N/A

Provide a brief project description including why the project is important

The purpose of this project is to replace the City's old wooden street signs with updated metal and reflective street signs that are mounted on traditional posts. The wooden signs are difficult to read and costly to maintain. Approximately 40% of the City's street signs have been replaced to date.

Describe and estimate ongoing operating and maintenance costs and/or savings

The signs and posts, once installed, require little yearly maintenance. We have included \$25,000 per year for the ongoing maintenance costs.

Priority Category: II

Core Designation: Semi-Core

Project Plan

Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Construction	\$100,000	\$100,000	\$100,000	\$25,000	\$25,000	\$350,000
Cost Category						
Cost Category						
Cost Category						
Total	\$100,000	\$100,000	\$100,000	\$25,000	\$25,000	\$350,000

Current Street Signs



New Street Signs



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Capital Improvement Project Information



Project Name	Farmwood Place. Pilot Street Infiltration – Water Component	Project Type:	Improve Existing Infrastructure
Project Lead:	Jeff Feltz	Funding Source:	Water System Capital Improvement Fund, Enterprise
Department:	Public Service	Five-Year Cost:	\$25,000
		Offsetting Revenue:	N/A

Provide a brief project description including why the project is important

The purpose of this project is to fund the water-related improvements needed as part of the Farmwood Place including upgrading the existing 2 inch water and the installation of a new hydrant at the end of the cul-de-sac.

The entire project consists of removing the pavement in the cul-de-sac bulb of Farmwood Place and installing a 3 ½ foot deep gravel filter bed. The curb will be replaced and a 30 inch wide porous paver gutter that will be placed around the cul-de-sac perimeter. This porous gutter will provide the means for stormwater runoff to enter the gravel filter bed. The remainder of the cul-de-sac bulb will be repaved with asphalt. In addition to the paving operation, the existing 2 inch water line will be upgraded and a new hydrant installed at the end of the cul-de-sac

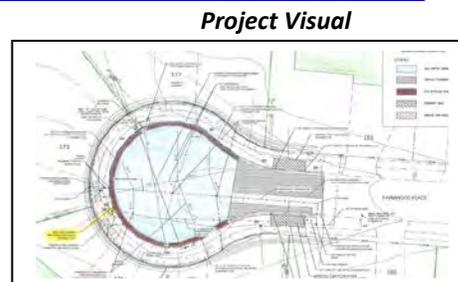
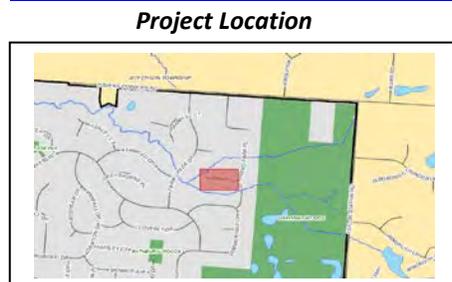
Describe and estimate ongoing operating and maintenance costs and/or savings

Minimal operation and maintenance costs such as hydrant flushing and valve operating, which we are already performing.

Priority Category:		Core Designation:	Semi-Core
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Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Construction	\$25,000					\$25,000
Cost Category						
Total	\$25,000					\$25,000

For additional project information , visit Gahanna’s website at:
[http://www.gahanna.gov/departments/service/Farmwood PI Pilot Street Infiltration Project.aspx](http://www.gahanna.gov/departments/service/Farmwood_PI_Pilot_Street_Infiltration_Project.aspx)



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Capital Improvement Project Information



Project Name	Project Type:	New Infrastructure
Replace Older Existing Waterlines	Funding Source:	Water System Capital Improvement Fund, Enterprise
Project Lead:	Five-Year Cost:	\$375,000
Jeff Feltz	Offsetting Revenue:	N/A
Department:		
Public Service		

Provide a brief project description including why the project is important

Every year \$75,000 will be budgeted to replace older, deteriorating waterline infrastructure around the City. Specific projects will be identified each year as the need for replacement arises. Areas of targeted replacement include Olde Gahanna (existing 4 inch lines), Claycraft Road (high pressure tower feed line), and many old asbestos concrete lines.

Describe and estimate ongoing operating and maintenance costs and/or savings

Minimal operation and maintenance costs once installed. Line and hydrant flushing, valve exercising, which are currently being performed.

Priority Category:	Core Designation:	Core
--------------------	-------------------	------

Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Construction	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000
Cost Category						
Cost Category						
Total	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000

Project Location

Various locations throughout the City.

Project Visual (sample project)



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Capital Improvement Project Information



Project Name

East Johnstown Road Sanitary Sewer – Triangle East
(4590 E. Johnstown Road to Pamela Drive)

Project Type: New Infrastructure

Funding Source: Sanitary System Capital Improvement Fund, Enterprise

Project Lead: Jeff Feltz

Five-Year Cost: \$300,000

Department: Public Service

Offsetting Revenue: N/A

Provide a brief project description including why the project is important

The purpose of this project is to design and construct the East Johnstown Road Sanitary Sewer, which will provide sanitary sewer service to a section of the City currently without sewer. It should be noted that the majority of the areas without sewers addressed by this project is in Jefferson Township. This new sewer district would provide sanitary sewer service to approximately 25 parcels currently using onsite treatment systems. The Franklin County Board of Health and Ohio EPA strongly recommend providing gravity sewer to areas with onsite systems. A project in this area is especially important due to the low water quality rating of the existing streams into which the onsite systems discharge.

Describe and estimate ongoing operating and maintenance costs and/or savings

There would be minimal operation and maintenance costs once this project was completed. Standard manhole inspection, camera, and clean every 5 to 7 years.

Priority Category:

Core Designation: Core

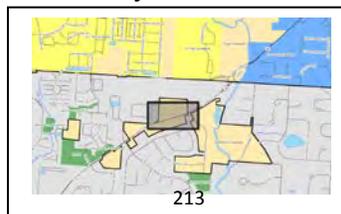
Project Plan

Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Design/Engineering			\$25,000	\$275,000		\$300,000
Cost Category						
Cost Category						
Total			\$25,000	\$275,000		\$300,000

For additional project information, visit Gahanna's website at:

http://www.gahanna.gov/departments/service/East_Johnstown_Sewer_4590_E_Johnstown_Rd_To_Pamela_Dr.aspx

Project Location



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Capital Improvement Project Information



Project Name	Project Type:	New Equipment
Flyght Backup Pump and Generator for Farm Creek Lift Station	Funding Source:	Sanitary System Capital Improvement, Enterprise
Project Lead:	Five-Year Cost:	\$55,000
Russ Sims	Offsetting Revenue:	N/A
Department:		
Public Service		

Provide a brief project description including why the project is important

The purpose of this project is to provide support for the Farm Creek sanitary sewer lift station which handles the highest volume when compared to other lift stations in the City. The backup pump and generator will keep this lift station online and running without manual intervention in the case of a power outage or main pump failure.

Describe and estimate ongoing operating and maintenance costs and/or savings

Minor operating and maintenance costs for annual pump maintenance. Cost will increase as pump ages due to repairs, increased maintenance, part replacements, etc.

Priority Category:	Core Designation:	Core
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Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Procurement	\$55,000					\$55,000
Cost Category						
Cost Category						
Total	\$55,000					\$55,000

Project Visual

Project Location



Pump Being Purchased



To be installed at Farm Creek Lift Station



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Capital Improvement Project Information



Project Name	Project Type:	Improve Existing Infrastructure
Farmwood Place Pilot Street Infiltration	Funding Source:	Stormwater Funds, Enterprise
Project Lead:	Five-Year Cost:	\$142,000
Karl Wetherholt	Offsetting Revenue:	N/A
Department:		
PublicService		

Provide a brief project description including why the project is important

The purpose of this project is to construct an innovative pilot stormwater runoff project. The project consists of removing the pavement in the cul-de-sac bulb of Farmwood Place and installing a 3 ½ foot deep gravel filter bed. The curb will be replaced and a 30 inch wide porous paver gutter that will be placed around the cul-de-sac perimeter. This porous gutter will provide the means for stormwater runoff to enter the gravel filter bed. The remainder of the cul-de-sac bulb will be repaved with asphalt. In addition to the paving operation, the existing 2 inch water line will be upgraded and a new hydrant installed at the end of the cul-de-sac

Describe and estimate ongoing operating and maintenance costs and/or savings

Minimal operation and maintenance costs such as re-sanding the pavers will be performed on an as needed basis.

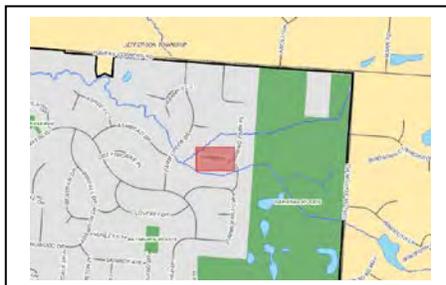
Priority Category:	Core Designation:	Semi-Core
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Project Plan						
Project Costs	2013 Approp	2014 estimate	2015 estimate	2016 estimate	2017 estimate	Total
Construction	\$142,000					\$142,000
Cost Category						
Cost Category						
Total	\$142,000					\$142,000

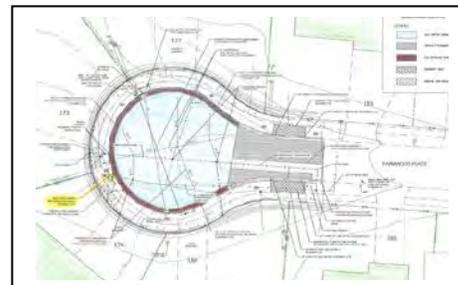
For additional project information , visit Gahanna’s website at:

http://www.gahanna.gov/departments/service/Farmwood_PI_Pilot_Street_Infiltration_Project.aspx

Project Location



Project Visual



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Debt Service Fund

The City maintains a single fund for debt service, identified as the General Bond Retirement fund. This fund is used to accumulate resources to pay the City's various types of debt principal and interest. Historically, the City has issued debt sparingly, preferring to finance capital investments with cash whenever possible, which has kept the City's debt obligations well within the legal debt margin.

Outstanding Debt

Issuance/Project	Source of Repayment	Initial Amount Funded	2013 Beginning Principal	2013 Total Debt Service	2013 Ending Principal
Ohio Public Works Commission					
Hamilton Road	Street Fund	957,137	526,425	95,714	430,712
Sanitary Sewer	Sewer Fund	181,202	6,228	6,337	0
62/Stygler	Street Fund	735,124	698,368	36,756	661,612
US 62 Improvements	Street Fund	1,036,320	932,688	51,816	880,872
State Infrastructure Bank					
Tech Center Drive SIB Loan	General Fund	2,000	2,000	31,426	1,267
Huntington 2005 General Obligation Bonds					
Creekside	Gen Fund/TIF	10,700,000	8,656,560	759,438	8,308,230
Morrison	Street Fund	2,648,700	2,007,220	176,061	1,926,483
Morrison	Stormwater	351,300	266,220	23,351	255,512
US Bank 2007 General Obligation Bonds					
Central Corridor Park	General Fund	500,000	410,435	38,538	391,149
Recreational Trails	General Fund	500,000	410,435	38,538	391,149
Hannah Park Completion	General Fund	2,500,000	2,052,174	192,688	1,955,745
Bedford Stormwater Remediation	Stormwater	1,200,000	985,043	94,238	937,043
Gahanna Hts Stormwater Remediation	Stormwater	500,000	410,435	39,266	390,435
Rice Avenue Basin & Foxwood Park	Stormwater	300,000	246,261	23,559	234,261
Prince of Wales & Chapelfield Rebuilds	Street Fund	550,000	451,478	42,514	430,015
Tech Center Dr & Science Blvd	Street Fund	1,500,000	1,231,304	115,948	1,172,768
Broadband Strategic Plan	General Fund	1,345,360	1,104,365	104,147	1,051,869
Broadband Strategic Plan	WSCI	352,320	289,209	27,283	275,457
Broadband Strategic Plan	SSCI	352,320	289,209	27,283	275,457
Manor Homes Public Infrastructure	Gen Fund/TIF	1,900,000	1,559,652	157,313	1,479,652
Total		28,111,783	22,535,709	2,082,212	21,449,688

Debt Service

The bulk of the City's outstanding debt is associated with bond issuances from 2005 and 2007. The 2005 issuance has a variable interest rate between 3.25% and 5% over its 25 year term. The 2007 issuance has a variable rate between 4.25% and 5% over its twenty year term. Given that both issuances are relatively recent, the proportion of interest and principal that makes up the City's debt service payments is relatively balanced. Of the City's total 2013 debt service payments of \$2,082,212, just under half, or \$996,190, will be interest. As the bonds reach maturity, the portion the City pays towards interest will decrease.

Debt Limitation

Ohio Revised Code provides that the net debt of a municipal corporation, whether or not approved by the electors, shall not exceed 10.5% of the assessed value of all property in the municipal corporation as listed and assessed for taxation. In addition, the unvoted net debt of municipal corporations cannot exceed 5.5% of total assessed value of property.

For 2011-2012, Gahanna's total assessed property valuation is \$904,630,390. The City's total debt limit (10.5%) is \$94,986,191 and unvoted debt limit (5.5%) is \$49,754,671. Currently, the City has \$22,541,830 of total debt which is well within both the voted and unvoted limitation levels.

2013 Planned Revenue and Expenses

	2010	2011 Actual	2012 Plan	2013 Plan	2012 to 2013
	Actual				Difference
Revenue					
Real Estate Taxes	290,161	286,867	280,621	286,233	5,612
Transfers from General Fund	892,158	946,656	716,325	601,700	(114,625)
Transfers from Streets	455,871	480,933	515,828	518,810	2,982
Transfers from Stormwater	179,601	176,246	178,447	180,414	1,967
Transfers from WSCI	27,171	27,520	26,972	27,283	311
Transfers from SSCI	39,845	40,194	39,646	33,620	(6,026)
Transfers from TIF Fund	67,069	53,000	293,000	439,880	146,880
Total Revenue	1,951,876	2,011,416	2,050,839	2,087,940	37,101
Expense					
Auditor Deductions & Refunds	3,340	3,671	13,141	9,131	(4,010)
Debt Service	1,918,063	2,011,416	2,069,202	2,082,212	13,010
Total Expense	1,921,403	2,015,087	2,082,343	2,091,343	9,000
Estimated Fund Balance	1,190,428	1,186,757	1,155,254	1,151,851	(3,403)

City of Gahanna
2013 Proposed Appropriations

Fund Type Debt Service

Department / Account Category	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
431-General Bond Retirement Fund					
Operating	\$ 3,340	\$ 3,671	\$ 13,140	\$ 9,131	\$ (4,009)
Transfers	\$ 1,918,063	\$ 2,011,416	\$ 2,069,202	\$ 2,082,212	\$ 13,010
431-General Bond Retirement Fund Total	\$ 1,921,403	\$ 2,015,088	\$ 2,082,342	\$ 2,091,343	\$ 9,001
Grand Total	\$ 1,921,403	\$ 2,015,088	\$ 2,082,342	\$ 2,091,343	\$ 9,001

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Enterprise Funds

Overview

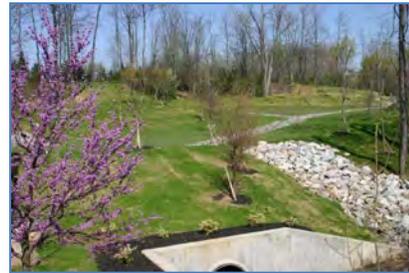
Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis will be recovered primarily through user charges.

The City of Gahanna manages five enterprise funds related to the operations and capital infrastructure of its water, sanitary sewer and stormwater utilities. The responsibility for managing these utilities and funds lies with the Department of Public Service.

The City installs and maintains water meters (a total of 10,480 water meters and 2,419 sewer deduct meters currently in operation) and fire hydrants (approximately 1,800) and maintains the sanitary and storm sewer systems. The City now maintains a total 150.8 miles of sanitary sewer lines, 170.4 miles of water lines and approximately 136.6 miles of storm sewer lines. Water and sanitary sewer treatment services are purchased from the City of Columbus, with billing to the residents' of Gahanna processed through Gahanna's Utility Billing office.

Stormwater Fund

The Stormwater Fund accounts for the activities associated with managing stormwater runoff in a manner that is consistent with the United States Environmental Protection Agency (EPA) National Pollutant Discharge Elimination System (NPDES) standards. Citizens are charged a stormwater management fee in conjunction with their water and sewer bills to accommodate these expenses. All single-family residential properties are charged a flat, quarterly rate and commercial properties are charged based upon the amount of impervious surface on the property.



Water Fund

The Water Fund accounts for activities associated with managing the City's water supply. The City of Gahanna utilizes the City of Columbus' water treatment system, which provides supply and purification services. Gahanna is responsible for the construction and maintenance of Gahanna's water lines. Water



Fund revenues come from user charges related to consumption and tap-in fees. Expenses are driven by the charges Columbus levies on Gahanna for the water, as well as the ongoing



maintenance of the system.

Sewer Fund

The Sewer Fund accounts for the activities associated with managing the City’s sanitary sewers. The City is connected to the City of Columbus sanitary sewer system, which provides sewage treatment services. Revenues are derived from user charges related to usage and tap-in fees. Expenses are driven by the charges Columbus levies on Gahanna for use of the sewer system and maintenance of the sanitary sewer system.



Water and Sewer Capital Improvement Funds

A portion of water and sewer user fees are allocated to the Water and Sewer Capital Improvement Funds in order to provide for the long-term capital improvements required to maintain and expand these two systems.



Revenue

These enterprise funds are operated in a manner similar to private businesses, where the cost of providing services are recovered by user charges. Each year, the Director of Public Service develops a fee structure that is adequate to fund current operations and capital needs, as well as maintain an appropriate reserve level. These fees are adopted by City Council annually.

Revenue for the City’s enterprise funds is driven by user fees, as detailed below.

Per 1,000 Gallons	Rate Type	2010	2011	2012	2013
	Water	5.56	5.84	6.42	6.68
	Sewer	5.03	5.03	5.03	5.18
	Water Capital Improvement	0.54	0.59	0.59	0.59
	Sewer Capital Improvement	0.70	0.35	0.35	0.35
	Total per Thousand Gallons	11.83	11.81	12.39	12.80

The City also collects fees to connect properties to the City’s Water and Sewer systems. These connection charges are variable depending on a property’s front line footage, tapping requirements, system capacity, and meter service and inspection requirements.

Quarterly Fees	Columbus Consent Order Surcharge*	6.99	7.62	7.62	7.62
	Storm Water (per ERU)**	11.45	12.00	12.00	13.00
	Quarterly refuse pickup ***	50.22	50.97	51.72	52.17

*The City of Columbus is in a Consent Order with the Environmental Protection Agency (EPA) that requires Columbus to separate its combined sanitary and storm sewers. Columbus processes sanitary sewer effluent for a number of suburban communities – including Gahanna. Columbus has determined that the communities that it serves (outside of Columbus) utilize approximately 10% of Columbus’ sewer lines; therefore, those combined communities should bear 10% of the project costs required under the Consent Order. The revenue generated from this fee is passed through to the City of Columbus.

**Storm water runs off of hard (impervious) surfaces like roofs, driveways, etc. and travels through Gahanna’s storm sewers. The Storm Water Utility is a dedicated funding source used to maintain Gahanna’s storm sewer system. One Equivalent Residential Unit (ERU) represents the impervious area of a typical home in Gahanna; therefore, single family homes are charged one ERU per quarter. Commercial buildings, schools, etc. are charged for the number of ERUs that represent their impervious area.

***The City provides curbside collection through a contract hauler including weekly recycling, yard waste and refuse collections. Residents are billed for refuse pickup on their quarterly water/sewer bill. The revenue is held in escrow by the City and paid to the contractor monthly.

Revenue Summary

Enterprise Revenues	Fund	2010	2011	2012 Plan	2013 Plan	2012 to 2013
		Actual	Actual			Difference
	Stormwater	1,004,572	1,001,231	986,852	1,078,121	91,269
	Water	4,957,950	5,242,478	5,645,950	5,905,836	259,886
	Water System Capital Improvement	475,037	597,410	529,610	510,642	(18,968)
	Sewer	5,396,735	4,700,271	4,780,153	4,177,717	(602,436)
	Sewer System Capital Improvement	546,049	468,811	242,364	350,201	107,837
	Total, All Enterprise Funds	12,380,344	12,010,200	12,184,929	12,022,517	(162,412)

Appropriations and Position Summary

Enterprise Funds	Use of Funds	2010 Actual	2011 Actual	2012 Appropriated	2013 Budget	2012 to 2013 Difference
	Salaries & Benefits	1,287,960	1,232,659	1,340,929	1,346,245	5,316
	Operating	8,900,974	7,180,344	11,805,527	10,975,936	(829,591)
	Capital Outlay	1,784,130	1,853,277	1,497,555	372,000	(1,125,555)
	Transfers	1,019,954	1,048,285	1,116,132	1,006,452	(109,680)
	Total	12,993,018	11,314,565	15,760,143	13,700,633	(2,059,510)
	Position Title	2010 Actual	2011 Actual	2012 Appropriated	2013 Budget	2012 to 2013 Difference
	Streets & Utilities Superintendent	0.5	0.5	0.5	0.5	0
	Administrative Assistant	0.0	0.3	0.3	0.3	0
	Utility Foreman	1	1	1	1	0
	Project Administrator	0	0.75	0.75	0.75	0
	Equipment Operator	1	2	2	2	0
	Utility Technician	5	5	5	5	0
	Water Resource Engineer	1	1	1	1	0
	Utility Billing Specialist	4	3	3	3	0
Total Positions	12.5	13.55	13.55	13.55	0	
Part-Time	2010 Actual	2011 Actual	2012 Appropriated	2013 Budget	2012 to 2013 Difference	
Engineer Intern	1	1	1	1	0	
Total Part-Time	1	1	1	1	0	
Changes	Planned for 2013					
	Routine personnel fluctuations (e.g. insurance coverage changes, step increases)					5,316
	Reduced Capital-moved capital maintenance to operating					(435,000)
	2012 One-time capital funding					(765,555)
	Water capital equipment					75,000
	Revenue-based fluctuation to transfers to General Fund					(109,680)
	Increase to Operating-moved capital maintenance from capital					435,000
	Reduction to stormwater engineering and operational expenses					(70,000)
	Reduction to sewer regulatory charges					(75,000)
	Reduce Water Meter purchases					(100,000)
	Reduced sewer rental, capacity, surcharge and backup charges					(442,159)
	Reduced Sewer contract services from 2012					(598,700)
	Net Increase to other operational expenses					21,268
	Total Change					(2,059,510)

2013 Appropriations

Funded Changes

The 2013 Appropriations provides:

- The following items account for the Reduction to Capital and Increase to Operating:
 - Storm - \$50,000 for Minor Storm Rehab from a capital account to an operating account
 - Water - \$120,000 for SCADA Upgrades, Water Loss Assessment, Annual Gate Valve Program and the Fire Hydrant Replacement Program from a capital account to an operating account
 - Sanitary - \$265,000 for SCADA Upgrades, Sanitary Sewer Study, Sewer Lining and Manhole Rehab and Minor Sanitary Sewer Extension/Repair Projects from capital to an operating account
- The 2012 One-Time Capital Funding amount reflects the net difference between the 2012 capital projects (which do not relate to the 2013 appropriations), the items that have been moved from capital to operational accounts and the 2013 capital projects. The following is a brief accounting of the major items.
 - Storm – 2012 projects = \$672,560
 - Storm – 2013 projects = \$142,000 Farmwood Place Pilot Street Infiltration Project and \$50,000 Storm water System Maintenance
 - Water – 2012 projects = \$360,000
 - Water – 2013 projects = \$25,000 Farmwood Place Pilot Street Infiltration Water Component
 - Sanitary – 2012 projects = \$374,000
 - Sanitary – 2013 projects = \$25,000 Price Road Sanitary Sewer Design and \$55,000 Flygt Pump for Farmcreek Lift Station
- Water Capital Equipment \$75,000 for replacement of older existing water lines was simply moved from one capital account to another.
- Revenue-based fluctuation to transfers to General Fund – The enterprise funds contribute 6.5% of anticipated revenue to the General Fund. Columbus originally thought they would need to increase water by 7.5% and sanitary by 7%. In fact, they only raised water by 4% and sanitary by 1%; therefore, we were able to reduce our 2013 rate increases, which reduces our anticipated revenue, which reduces our contribution to the General Fund.
- Reduce Water Meter Purchases – Our stock of water meters is currently sufficient for 2013, which allows us to reduce the amount in this account by \$100,000.
- Reduced sewer rental, capacity, surcharge and backup charges –
 - Columbus anticipated increasing sanitary sewer charges by 7% but was able to keep the increase to 1%, which reduced our anticipated expenses by \$260,000.
 - In 2012, Gahanna had extensive cleanup from vandalism to a sanitary line, which required a \$30,000 supplemental appropriation.
 - In 2012, Gahanna sewer a previously unsewered area, which required an unusually large amount of capacity fees to be paid to Columbus. Therefore, the 2013 appropriation amount is \$123,659 less.
- Reduced sewer contract services – The 2012 account included funds for our CMOM projects that are not needed in 2013.

2013 Appropriations

The 2013 Appropriations for the Enterprise Funds will provide for the ongoing operations and maintenance of the City's Water, Sewer and Stormwater systems. Additionally, in accordance with the City's recent Capital Needs Assessment, these appropriations will support capital infrastructure improvements as detailed below:

Funded Projects

Enterprise Funded Capital	Enterprise Capital Improvements (2013 Projected Costs Only*)	
	Water	
	Farmwood Place Pilot Street Infiltration – Construction	25,000
	Replace Older Existing Waterlines – Location TBD – Construction	<u>75,000</u>
	Water Total	100,000
	Sewer	
	Price Road Sewer Construction	25,000
	Flyght Pump for Farmwood Place	<u>55,000</u>
	Sewer Total	80,000
	Stormwater	
	Farmwood Place Pilot Street Infiltration – Construction	142,000
	Stormwater System Maintenance – Projects TBD – Construction	<u>50,000</u>
	Stormwater Total	192,000
	Total Capital Projects	372,000
	*For multiple year projects the amount above represents 2013 estimated costs only	

Major Objectives for 2013 and Beyond

The Department of Public Service has identified the following major objectives related to Enterprise Fund supported activities for 2013 and beyond:

- Implement on-line bill pay for utility bills.
- Transition to monthly utility billing from quarterly.
- Eliminate inappropriate non-revenue water use.
- Provide sewer access to all un-sewered areas of the City.
- Implement performance measurement practices department-wide.

**City of Gahanna
2013 Proposed Appropriations**

Fund Type		Enterprise				
Fund / Department / Account Category	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance	
631-Stormwater Fund						
631350-STORMWATER						
Salaries & Benefits	\$ 265,816	\$ 263,083	\$ 377,112	\$ 327,973	\$ (49,139)	
Operating	\$ 99,594	\$ 108,782	\$ 250,272	\$ 230,672	\$ (19,600)	
Capital	\$ 77,593	\$ 402,293	\$ 672,560	\$ 192,000	\$ (480,560)	
Transfers	\$ 253,970	\$ 253,447	\$ 266,363	\$ 263,390	\$ (2,973)	
631350-STORMWATER Total	\$ 696,973	\$ 1,027,606	\$ 1,566,307	\$ 1,014,035	\$ (552,272)	
631-Stormwater Fund Total	\$ 696,973	\$ 1,027,606	\$ 1,566,307	\$ 1,014,035	\$ (552,272)	
651-Water Fund						
651350-WATER						
Salaries & Benefits	\$ 511,070	\$ 484,598	\$ 485,507	\$ 508,670	\$ 23,163	
Operating	\$ 3,842,868	\$ 3,222,996	\$ 4,981,430	\$ 4,895,045	\$ (86,385)	
Capital	\$ 50,773	\$ 5,351	\$ 15,070	\$ -	\$ (15,070)	
Transfers	\$ 347,559	\$ 370,225	\$ 403,715	\$ 397,709	\$ (6,006)	
651350-WATER Total	\$ 4,752,269	\$ 4,083,170	\$ 5,885,722	\$ 5,801,424	\$ (84,298)	
651-Water Fund Total	\$ 4,752,269	\$ 4,083,170	\$ 5,885,722	\$ 5,801,424	\$ (84,298)	
652-Water System Capital Improvement Fund						
652351-WATER CAPITAL IMPROVEMENT						
Capital	\$ 1,246,081	\$ 435,410	\$ 420,000	\$ 100,000	\$ (320,000)	
Transfers	\$ 27,171	\$ 27,520	\$ 26,972	\$ 27,283	\$ 311	
652351-WATER CAPITAL IMPROVEMENT Total	\$ 1,273,252	\$ 462,930	\$ 446,972	\$ 127,283	\$ (319,689)	
652351-WSCI						
Operating	\$ -	\$ -	\$ -	\$ 120,000	\$ 120,000	
652351-WSCI Total	\$ -	\$ -	\$ -	\$ 120,000	\$ 120,000	
652-Water System Capital Improvement Fund Total	\$ 1,273,252	\$ 462,930	\$ 446,972	\$ 247,283	\$ (199,689)	
661-Sewer Fund						
661360-SEWER						
Salaries & Benefits	\$ 511,075	\$ 484,978	\$ 478,310	\$ 509,602	\$ 31,292	
Operating	\$ 4,925,025	\$ 3,739,996	\$ 6,390,166	\$ 5,405,219	\$ (984,947)	
Capital	\$ 41,947	\$ 5,349	\$ 15,070	\$ -	\$ (15,070)	
Transfers	\$ 351,409	\$ 356,899	\$ 379,436	\$ 284,450	\$ (94,986)	
661360-SEWER Total	\$ 5,829,456	\$ 4,587,222	\$ 7,262,982	\$ 6,199,271	\$ (1,063,711)	
661-Sewer Fund Total	\$ 5,829,456	\$ 4,587,222	\$ 7,262,982	\$ 6,199,271	\$ (1,063,711)	
662-Sewer System Capital Improvement Fund						
662361-SEWER CAPITAL IMPROVEMENT						
Operating	\$ 33,487	\$ 108,570	\$ 183,659	\$ 325,000	\$ 141,341	
Capital	\$ 367,736	\$ 1,004,874	\$ 374,855	\$ 80,000	\$ (294,855)	
Transfers	\$ 39,845	\$ 40,194	\$ 39,646	\$ 33,620	\$ (6,026)	
662361-SEWER CAPITAL IMPROVEMENT Total	\$ 441,068	\$ 1,153,638	\$ 598,160	\$ 438,620	\$ (159,540)	
662-Sewer System Capital Improvement Fund Total	\$ 441,068	\$ 1,153,638	\$ 598,160	\$ 438,620	\$ (159,540)	
Grand Total	\$ 12,993,018	\$ 11,314,565	\$ 15,760,143	\$ 13,700,633	\$ (2,059,510)	

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Internal Service Fund

Internal service funds are used to account for the financing of goods or services provided by one department to other departments of a City on a cost-reimbursement basis. The City maintains one internal service fund—a workers’ compensation self-insurance fund.

Workers Compensation Self-Insurance Fund

In March 2011, the City transitioned from traditional workers’ compensation coverage through the state Bureau of Workers Compensation (BWC) to being self-insured. Self-insurance is an alternative rating plan offered by the BWC for large employers who want to take on the responsibility of paying all compensation and medical payments for their injured workers. Self-insured employers administer their own workers’ compensation program and can realize potential savings in comparison to traditional premiums.

Rather than paying non-refundable monthly premiums to the BWC based on a calculation of potential future claims, the City only pays out the actual cost of claims incurred by employees. The City administers an internal service fund to administer the program. Each pay period, a workers’ compensation fringe deduction (2.0% of gross pay in 2013) is calculated for all paid employees. This amount is recorded as an expense to the funds and departments that fund the employee wages and recorded as revenue to the workers’ compensation self-insurance fund.

These funds are used to build up a reserve for future claims and pay the actual claims and administrative expenses associated with the program.

2013 Planned Revenue and Expenses

Workers' Compensation	Fund	2010 Actual	2011 Actual*	2012 Plan	2013 Plan	2012 to 2013 Difference
	Revenue		n/a	141,318	178,287	235,917
Expense						
Claims		n/a	4,229	59,500	60,000	500
Administrative Expenses		n/a	23,814	147,800	146,500	(1,300)
Total Expense		n/a	28,043	207,300	206,500	(800)
Estimated Fund Balance			113,275	84,262	113,679	29,417

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**City of Gahanna
2013 Proposed Appropriations**

Fund Type Internal Service

Department / Account Category	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
900-Workers Compensation Self Insurance Fund					
Human Resources					
900125-WORKERS COMP SELF INS					
Operating	\$ -	\$ 28,043	\$ 207,300	\$ 206,500	\$ (800)
900125-WORKERS COMP SELF INS Total	\$ -	\$ 28,043	\$ 207,300	\$ 206,500	\$ (800)
Human Resources Total	\$ -	\$ 28,043	\$ 207,300	\$ 206,500	\$ (800)
900-Workers Compensation Self Insurance Fund Total	\$ -	\$ 28,043	\$ 207,300	\$ 206,500	\$ (800)
Grand Total	\$ -	\$ 28,043	\$ 207,300	\$ 206,500	\$ (800)

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Agency Funds

Overview

The City maintains six agency funds. Agency funds are maintained by the City in a fiduciary capacity on behalf of an outside third party. The funds consist of unclaimed funds, senior escrow, Veterans Memorial, refuse escrow, developers escrow and the TIZ real estate escrow.

Unclaimed Funds

The Unclaimed Funds Fund accounts for cash due to citizens or other outside parties. It is funded by checks issued by the City which remain outstanding beyond 180 days. The City is required by State law to hold these funds until claimed by the appropriate party. There is no way to estimate the number of stale dated checks the City will incur in any one year or which parties may claim the funds held by the City. As a result, there are no anticipated revenues or expenditures for 2013.

Senior Escrow

The Senior Escrow Fund accounts for payments and donations made by citizens or other third parties expended by the Senior Center for activities or programs such as, memorial plaques, craft supplies, new appliances or other items for use by the members of the Senior Center. Donations, as well as purchases to be made from donations, fluctuate widely and are not easily estimated. As a result, anticipated revenues and expenditures for the Senior Escrow Fund for 2013 are set with a placeholder amount of \$100 each.

Veterans Memorial

The Veterans Memorial Fund accounts for donations made by citizens or other third parties to purchase engraved bricks to be placed at the Veterans Memorial Park to honor veterans. Donations may also be made to maintain or improve the memorial. Donations, as well as purchases to be made from donations, are not easily estimated. As a result, anticipated revenues and expenditures for the Veterans Memorial Fund are set with a placeholder amount of \$100 each.

Refuse Escrow

The City belongs to a refuse consortium agreement with other Central Ohio municipalities to provide refuse collection services to its citizens. The cost of the refuse service is collected from the citizens as a component of their water/sewage utility bill. Amounts received from the collection of utility bills are held in the refuse escrow until payment is due to the service provider. Anticipated revenues for the Refuse Escrow Fund are based on the applicable rate established by the City's Department of Public Service to cover the costs of the service and number of residents/businesses receiving the service. Expenditures are based on consortium rates agreed to by consortium members and anticipated amount of waste to be collected. For 2013 estimated revenues are \$1,944,115 and estimated expenditures are \$2,002,000. The difference between revenue and expense is attributable to the timing of receipts from citizen utility payments and the City's payments to the vendor. The refuse escrow fund typically carries a fund balance of approximately \$200,000 to cover these timing variations.

Developers Escrow

The Developers Escrow Fund accounts for payments made by real estate developers to be held by the City Engineer to cover the cost of inspections and potential site work related to private real estate development projects in the City. Cash received by the City for these purposes is held in the escrow fund until actual inspection and/or site work is completed. The number of projects and cost sharing amounts vary widely year to year. As a result, anticipated revenues and expenditures for 2013 are set with a placeholder amount of \$100 each.

TIZ Real Estate Escrow

In 1978 the City established the Industrial Zone (TIZ) by purchasing 103 acres of land in the southwest area of town to spur business development and job creation in the community. Developable lots were leased through the City's Community Urban Redevelopment Corporation to individual businesses for a term of 30 years. The City retains ownership of the property until the lease is paid in full and the property is transferred to the business, as a result, the City is responsible for payment of the property taxes. The City invoices the lease holders for the costs of the property taxes. Payments made by the businesses are placed in the TIZ Real Estate Escrow Fund until the taxes are due. There are only three properties that have not transferred ownership and that is expected to occur in 2013. Once all properties have been transferred the TIZ Real Estate Escrow Fund will be eliminated. For 2013 estimated revenues and expenditures are \$87,300.

**City of Gahanna
2013 Proposed Appropriations**

Fund Type	Agency				
Department / Account Category	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
835-Senior Escrow Fund					
835434-SENIOR SERVICES					
Operating	\$ 100	\$ 100	\$ 100	\$ 100	\$ -
835434-SENIOR SERVICES Total	\$ 100	\$ 100	\$ 100	\$ 100	\$ -
835-Senior Escrow Fund Total	\$ 100	\$ 100	\$ 100	\$ 100	\$ -
837-Veterans Memorial Fund					
837431-PARKS					
Operating	\$ (1,088)	\$ 100	\$ 100	\$ 100	\$ -
837431-PARKS Total	\$ (1,088)	\$ 100	\$ 100	\$ 100	\$ -
837-Veterans Memorial Fund Total	\$ (1,088)	\$ 100	\$ 100	\$ 100	\$ -
850-Refuse Escrow Fund					
850345-REFUSE					
Operating	\$ 1,858,824	\$ 1,899,745	\$ 1,932,000	\$ 2,002,000	\$ 70,000
850345-REFUSE Total	\$ 1,858,824	\$ 1,899,745	\$ 1,932,000	\$ 2,002,000	\$ 70,000
850-Refuse Escrow Fund Total	\$ 1,858,824	\$ 1,899,745	\$ 1,932,000	\$ 2,002,000	\$ 70,000
860-Developers Escrow Fund					
860343-DEVELOPMENT					
Operating	\$ 100	\$ 100	\$ 100	\$ 100	\$ -
860343-DEVELOPMENT Total	\$ 100	\$ 100	\$ 100	\$ 100	\$ -
860-Developers Escrow Fund Total	\$ 100	\$ 100	\$ 100	\$ 100	\$ -
870-TIZ Real Estate Escrow Fund					
870135-MISCELLANEOUS					
Operating	\$ 1,150,887	\$ 106,832	\$ 125,000	\$ 87,300	\$ (37,700)
870135-MISCELLANEOUS Total	\$ 1,150,887	\$ 106,832	\$ 125,000	\$ 87,300	\$ (37,700)
870-TIZ Real Estate Escrow Fund Total	\$ 1,150,887	\$ 106,832	\$ 125,000	\$ 87,300	\$ (37,700)
Grand Total	\$ 3,008,824	\$ 2,006,878	\$ 2,057,300	\$ 2,089,600	\$ 32,300

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**City of Gahanna
2013 Planned Revenue**

Fund / Category / Account	2010-Actual	2011-Actual	2012-Estimate	2013-Plan
101-GENERAL FUND				
ADMINISTRATIVE/SERVICE CHARGES				
4272-911 CHARGES	\$ -	\$ 12,750	\$ 9,667	\$ 13,000
4273-DEER HUNTING PERMITS	\$ -	\$ -	\$ 1,930	\$ 2,000
4307-MIFFLIN GARAGE CHARGE	\$ 231,851	\$ 18,619	\$ 2,525	\$ 25,000
4308-JEFFERSON GARAGE CHARGES	\$ 114,304	\$ -	\$ -	\$ -
4311-SRO CHARGES	\$ 167,292	\$ 61,879	\$ 122,000	\$ 125,050
4312-IT CHARGES FOR SERVICE	\$ -	\$ 461	\$ -	\$ 9,500
4313-SVC DEPT MINERVA PARK CHG	\$ -	\$ 6,121	\$ 9,166	\$ 7,000
4314-FIBER BOND REPAYMENT	\$ -	\$ -	\$ 2,624	\$ 11,375
4315-FIBER MAINTENANCE FEES	\$ -	\$ -	\$ 1,264	\$ 2,786
4407-PARKING GARAGE INCOME	\$ -	\$ -	\$ 6,813	\$ 5,000
4600-REFUSE INCOME	\$ 155,520	\$ 154,363	\$ 67,225	\$ 70,654
4932-TRANSFER FROM STREETS	\$ -	\$ -	\$ -	\$ -
4934-TRANSFER-GARAGE CHARGES	\$ 68,000	\$ 76,221	\$ 68,000	\$ 68,000
4935-TRANSFER-ADMIN CHARGES	\$ 705,337	\$ 728,104	\$ 738,767	\$ 751,434
ADMINISTRATIVE/SERVICE CHARGES Total	\$ 1,442,304	\$ 1,058,518	\$ 1,029,981	\$ 1,090,799
BOND PROCEEDS & INTEREST				
4613-BOND PROCEEDS	\$ -	\$ -	\$ -	\$ -
4614-BOND PROCEED INTEREST INC	\$ 1,971	\$ 142	\$ 12	\$ -
BOND PROCEEDS & INTEREST Total	\$ 1,971	\$ 142	\$ 12	\$ -
FINES & FEES				
4181-CABLE FRANCHISE FEES	\$ 500,475	\$ 527,252	\$ 540,075	\$ 550,000
4251-PWSF FEES	\$ 847	\$ -	\$ 2,000	\$ 500
4252-SITE PLAN INSPECTION FEES	\$ -	\$ -	\$ -	\$ -
4254-ARCHITECTS FEES	\$ -	\$ -	\$ -	\$ -
4255-PLAT FEES	\$ 1,725	\$ 6,075	\$ 5,267	\$ 4,000
4256-ZONING FEES	\$ 5,355	\$ 6,740	\$ 8,513	\$ 5,200
4257-ENGINEERING FEES	\$ 3,520	\$ 13,733	\$ 9,563	\$ 13,000
4258-CIVIL SERVICE FEES	\$ 3,621	\$ 2,050	\$ -	\$ -
4259-CODE BOOKS	\$ 35	\$ 25	\$ 33	\$ -
4260-CERT OF APPROP PERMIT FEE	\$ 2,619	\$ 3,987	\$ 4,266	\$ 2,500
4264-FLOOD PLAIN USE/LOT SPLIT	\$ 100	\$ -	\$ -	\$ 100
4265-ZONING CHANGE	\$ 1,500	\$ 1,400	\$ 1,974	\$ 1,000
4266.01-BBS 3% COMM FEE	\$ 3,646	\$ 4,657	\$ 6,851	\$ 4,000
4266.02-BBS 1% RES FEE	\$ 713	\$ 728	\$ 838	\$ 800
4266-HUD INSPECTION FEES	\$ (30)	\$ -	\$ -	\$ -
4267-REPORT/DATA FEES	\$ 2,036	\$ 2,324	\$ 2,246	\$ 1,650
4268-IMMOBILIZATION FEE	\$ 3,797	\$ 4,650	\$ 2,647	\$ 3,300
4269-FINGERPRINTING FEES	\$ 10,371	\$ 11,979	\$ 9,544	\$ 10,000
4270-CITY MAPS	\$ 198	\$ 108	\$ 96	\$ -
4271-PASSPORT FEES	\$ -	\$ 2,175	\$ 5,531	\$ 5,000
4301-FRANKLIN CO MUNI COURT	\$ 18,006	\$ 18,992	\$ 22,122	\$ 21,000
4310-GAS FEES	\$ 19,544	\$ 2,427	\$ -	\$ -
4408-CRA RESERVE FUND	\$ 11,842	\$ -	\$ -	\$ -
4501-FINES,FEES,FORFEITURES	\$ 429,222	\$ 461,311	\$ 483,532	\$ 460,000
4503-SMOKING FINES	\$ -	\$ -	\$ -	\$ 100
FINES & FEES Total	\$ 1,019,142	\$ 1,070,614	\$ 1,105,098	\$ 1,082,150
GRANTS				
4300.01-OVERTIME GRANT	\$ 14,660	\$ 17,591	\$ 48,678	\$ 17,340
4300.02-SAFETY EQUIPMENT GRANT	\$ -	\$ -	\$ -	\$ -
4300-SAFETY GRANT	\$ -	\$ -	\$ -	\$ -
4309-GRANTS	\$ 1,750,811	\$ 536,648	\$ 576,392	\$ 330,000
GRANTS Total	\$ 1,765,471	\$ 554,239	\$ 625,070	\$ 347,340
INCOME TAX				
4101-INCOME TAX	\$ 13,065,521	\$ 15,680,509	\$ 15,438,543	\$ 15,729,995

Fund / Category / Account	2010-Actual	2011-Actual	2012-Estimate	2013-Plan
4801-INCOME TAX REFUNDS	\$ (403,462)	\$ (414,670)	\$ (804,586)	\$ (463,156)
INCOME TAX Total	\$ 12,662,058	\$ 15,265,839	\$ 14,633,957	\$ 15,266,839
INTEREST & INVESTMENT INCOME				
4611-INTEREST INCOME	\$ 1,086,554	\$ 833,604	\$ 573,972	\$ 604,000
4612-INVESTMENT INCOME	\$ (333,066)	\$ (165,344)	\$ (64,586)	\$ -
INTEREST & INVESTMENT INCOME Total	\$ 753,488	\$ 668,260	\$ 509,386	\$ 604,000
LICENSES & PERMITS				
4156-LIQUOR PERMITS	\$ 46,157	\$ 47,705	\$ 56,266	\$ 48,410
4210-BICYCLE LICENSE	\$ 2	\$ -	\$ -	\$ -
4211-CONTRACTORS LICENSE	\$ 18,025	\$ 17,900	\$ 18,200	\$ 17,000
4212-SIGN ERECTORS LICENSE	\$ 350	\$ 500	\$ 1,038	\$ 400
4213-STREET VENDORS LICENSE	\$ -	\$ -	\$ -	\$ -
4214-S/W INSTALLER LICENSE	\$ 1,725	\$ 2,025	\$ 900	\$ 2,025
4215-AMUSEMENT DEVICES PERMIT	\$ 17,400	\$ 15,000	\$ 17,800	\$ 15,000
4232-BUILDING PERMITS	\$ 136,156	\$ 175,864	\$ 240,122	\$ 175,000
4233-ELECTRICAL PERMITS	\$ 40,743	\$ 32,125	\$ 49,682	\$ 42,000
4234-PLUMBING PERMITS	\$ 26,091	\$ 26,225	\$ 31,785	\$ 25,000
4235-SOLICITORS PERMITS	\$ 295	\$ 600	\$ 400	\$ 500
4236-CONDITIONAL USE PERMIT	\$ 600	\$ 700	\$ 1,900	\$ 600
4237-FENCE PERMITS	\$ 2,525	\$ 1,775	\$ 2,500	\$ 2,500
4238-ALARM PERMITS	\$ 20,835	\$ 29,280	\$ 39,480	\$ 29,500
4239-VARIANCE PERMITS	\$ 1,950	\$ 2,850	\$ 4,275	\$ 1,500
4806-BUILDING REFUNDS	\$ -	\$ -	\$ -	\$ -
LICENSES & PERMITS Total	\$ 312,854	\$ 352,549	\$ 464,346	\$ 359,435
LOCAL GOVERNMENT FUND				
4151-LOCAL GOVERNMENT FUND	\$ 1,389,877	\$ 1,381,552	\$ 1,041,362	\$ 794,750
LOCAL GOVERNMENT FUND Total	\$ 1,389,877	\$ 1,381,552	\$ 1,041,362	\$ 794,750
MISCELLANEOUS INCOME				
4163-REVENUE SHARING	\$ -	\$ -	\$ -	\$ -
4182-REFUSE INCOME	\$ -	\$ -	\$ -	\$ -
4183-REFUSE PENALTY	\$ -	\$ -	\$ -	\$ -
4401-SALES/INCOME/FEES	\$ -	\$ -	\$ -	\$ -
4424-GOLF COURSE PROGRAMS	\$ -	\$ 4,748	\$ 295	\$ -
4470-CREEKSIDE REVENUE	\$ -	\$ -	\$ 247,965	\$ -
4601-PENALTY	\$ 27,764	\$ 28,929	\$ 32,073	\$ 32,000
4632-MISCELLANEOUS INCOME	\$ 228,191	\$ 100,910	\$ 66,524	\$ 100,000
4633-MISC SERVICE FEE	\$ -	\$ -	\$ -	\$ -
4634-INSURANCE SETTLEMENTS	\$ 7,531	\$ 3,812	\$ 4,582	\$ 5,000
4641-SALE OF ASSETS	\$ 43,957	\$ 22,302	\$ 57,006	\$ 20,000
4651-TAX COLLECTION FEES	\$ 5,113	\$ 826	\$ 244	\$ -
4653-TAX P&I COLLECTED	\$ 40,214	\$ 172,370	\$ 183,465	\$ 174,000
4659-TAX MISC FEES & NSF FEES	\$ 3,716	\$ 2,765	\$ 2,513	\$ 2,350
4660-TAX INCENTIVE FEES	\$ 27,453	\$ 27,224	\$ 34,074	\$ 23,076
4691-DONATIONS	\$ 60	\$ 5,000	\$ 100	\$ -
4692-P&R DONATIONS	\$ 2,500	\$ 21,510	\$ 3,387	\$ 10,000
4693-DARE DONATIONS	\$ -	\$ -	\$ -	\$ -
4912-RENT MBC	\$ 42,798	\$ 39,312	\$ 46,485	\$ 42,000
4999-AUDITOR ADJUSTMENT	\$ -	\$ -	\$ -	\$ -
MISCELLANEOUS INCOME Total	\$ 429,295	\$ 429,707	\$ 678,713	\$ 408,426
OTHER TAXES				
4115-HOTEL/MOTEL TAX	\$ 362,957	\$ 418,634	\$ 430,538	\$ 404,940
4124-INHERITANCE TAX	\$ 488,625	\$ 301,574	\$ 491,177	\$ 75,000
4152-CIGARETTE TAX	\$ 1,041	\$ 906	\$ 1,101	\$ 900
4155.01-GOLF COURSE SALES TAX	\$ 94	\$ (9)	\$ -	\$ -
4155.02-POOL SALES TAX	\$ 160	\$ 118	\$ -	\$ -
4155.03-OHEC SALES TAX	\$ 70	\$ 78	\$ -	\$ -
4155.04-GSC SALES TAX	\$ 503	\$ 16	\$ -	\$ -
4155-SALES TAX	\$ -	\$ -	\$ -	\$ -

Fund / Category / Account	2010-Actual	2011-Actual	2012-Estimate	2013-Plan
OTHER TAXES Total	\$ 853,450	\$ 721,316	\$ 922,816	\$ 480,840
REAL ESTATE TAXES				
4121-REAL ESTATE TAX	\$ 1,604,214	\$ 1,534,169	\$ 1,459,204	\$ 1,459,200
4123-PERSONAL TANGIBLE	\$ 11,144	\$ 253	\$ 113	\$ -
4153-ROLLBACK & HOMESTEAD	\$ 199,614	\$ 200,715	\$ 188,803	\$ 180,921
REAL ESTATE TAXES Total	\$ 1,814,973	\$ 1,735,137	\$ 1,648,120	\$ 1,640,121
RECREATIONAL INCOME				
4411-GC GREEN FEES	\$ 123,804	\$ 98,261	\$ 166,787	\$ 147,000
4412-GC EQUIPMENT RENTAL	\$ 55,636	\$ 45,259	\$ 64,017	\$ 57,000
4413-GC PRO SHOP	\$ 6,970	\$ 6,061	\$ 8,797	\$ 7,000
4414-GC CLUB HOUSE RENTAL	\$ 19,765	\$ 23,990	\$ 23,485	\$ 20,000
4415-GOLF COURSE MEMBERSHIPS	\$ 21,655	\$ 17,087	\$ 19,019	\$ 18,500
4416-GC LEAGUE FEES	\$ 24,522	\$ 21,963	\$ 30,994	\$ 26,000
4417-GC KITCHEN/BAR	\$ 160	\$ -		
4418-GC SNACKS- TAXABLE	\$ 29,033	\$ 21,151	\$ 32,723	\$ 30,000
4419-GC MISC	\$ 1,456	\$ 1,020	\$ 3,898	\$ 1,500
4430-RECREATION REFUNDS	\$ -	\$ -		
4431-RECREATION INCOME	\$ 270,927	\$ 255,902	\$ 304,000	\$ 310,000
4432-SENIORS INCOME	\$ 9,959	\$ 11,436	\$ 9,501	\$ 11,500
4433-NONRESIDENT SPORT FEE	\$ 42,990	\$ 14,260	\$ 19,893	\$ 26,000
4434-PARK RENTAL FEES	\$ 36,168	\$ 28,970	\$ 27,000	\$ 30,000
4451-POOL GATE RECEIPTS	\$ 24,592	\$ 26,222	\$ 27,823	\$ 29,000
4452-POOL SWIM LESSONS	\$ 11,590	\$ 11,990	\$ 16,340	\$ 13,500
4453-POOL PROGRAM REVENUE	\$ 260	\$ 425	\$ 1,212	\$ 2,000
4454-POOL FACILITY RENTAL	\$ 1,570	\$ 1,400	\$ 2,580	\$ 1,800
4455-POOL MEMBERSHIPS	\$ 184,715	\$ 210,051	\$ 238,839	\$ 210,000
4456-POOL SWIM/DIVE TEAMS	\$ 4,470	\$ 4,015	\$ 5,860	\$ 4,400
4457-POOL CONCESSIONS	\$ 9,901	\$ 11,801	\$ 13,001	\$ 13,000
4458-POOL SNACKS - NONTAXABLE	\$ 180	\$ 245		
4459-POOL MISC	\$ 209	\$ 227	\$ -	\$ 100
4460-OHIO HERB EDUCATION CTR	\$ 29,554	\$ 34,626	\$ 35,330	\$ 34,000
4461-OHEC PROGRAM REVENUE	\$ 12,792	\$ 10,879	\$ 7,856	\$ 24,000
4462-OHEC OVER/SHORT	\$ -	\$ -		
4463.01-OHEC MERCHANDISE-TAXABLE	\$ 7,352	\$ 8,031	\$ 8,996	
4463.02-OHEC MERCHANDISE-NONTAX	\$ 4,108	\$ 6,621	\$ 12,269	\$ 5,000
4463-OHEC MERCHANDISE REVENUE	\$ -	\$ -	\$ -	\$ 36,000
4464-OHEC RENTAL	\$ 75	\$ 2,050	\$ 3,793	\$ 4,000
4469-OHEC MISCELLANEOUS	\$ -	\$ -	\$ 4	
4481-GSC GATE	\$ 35,868	\$ 32,554	\$ 38,362	\$ 32,000
4482-GSC SWIM LESSONS	\$ -	\$ 1,774	\$ -	\$ 2,200
4483-GSC PROGRAM	\$ 12,105	\$ 11,966	\$ 10,722	\$ 10,000
4484-GSC FACILITY	\$ 3,345	\$ 2,685	\$ 3,555	\$ 3,300
4485-GSC MEMBERSHIPS	\$ 3,420	\$ 3,850	\$ 3,930	\$ 4,000
4486-GSC SWIM/DIVE	\$ -	\$ -		
4487-GSC CONCESSIONS	\$ 27,942	\$ 28,583	\$ 37,505	\$ 32,000
4488-GSC SNACK NON-TAXABLE	\$ 766	\$ 396	\$ -	\$ 150
4489-GSC MISCELLANEOUS	\$ 30,776	\$ 31,193	\$ 30,047	\$ 30,000
4494-OVER/SHORT	\$ 206	\$ -	\$ -	
4802-RECREATION REFUNDS	\$ -	\$ -		
4803-GOLF COURSE REFUNDS	\$ -	\$ -		
4804-POOL REFUNDS	\$ -	\$ -		
RECREATIONAL INCOME Total	\$ 1,048,841	\$ 986,946	\$ 1,208,139	\$ 1,174,950
TRANSFERS				
4940-TRANSFER FROM TAX INC.	\$ -	\$ 871,045	\$ 33,000	\$ 110,890
TRANSFERS Total	\$ -	\$ 871,045	\$ 33,000	\$ 110,890
101-GENERAL FUND Total	\$ 23,493,723	\$ 25,095,862	\$ 23,900,000	\$ 23,360,540

220-STREET

AUTO LICENSE TAX

Fund / Category / Account	2010-Actual	2011-Actual	2012-Estimate	2013-Plan
4158-AUTO LICENSE	\$ 225,821	\$ 235,431	\$ 245,000	\$ 245,000
AUTO LICENSE TAX Total	\$ 225,821	\$ 235,431	\$ 245,000	\$ 245,000
BOND PROCEEDS & INTEREST				
4613-BOND PROCEEDS	\$ -	\$ -	\$ -	\$ -
4614-BOND PROCEED INTEREST INC	\$ 182	\$ -	\$ -	\$ -
BOND PROCEEDS & INTEREST Total	\$ 182	\$ -	\$ -	\$ -
GAS TAX				
4159-GAS TAX	\$ 1,074,659	\$ 1,070,885	\$ 1,082,000	\$ 1,082,000
GAS TAX Total	\$ 1,074,659	\$ 1,070,885	\$ 1,082,000	\$ 1,082,000
MISCELLANEOUS INCOME				
4632-MISCELLANEOUS INCOME	\$ 919	\$ 515	\$ 1,000	\$ 1,000
4634-INSURANCE SETTLEMENTS	\$ 298	\$ -	\$ -	\$ -
4641-SALE OF ASSETS	\$ 20	\$ 6,497	\$ 500	\$ 500
MISCELLANEOUS INCOME Total	\$ 1,237	\$ 7,012	\$ 1,500	\$ 1,500
PERMISSIVE LICENSE TAX				
4157-PERMISSIVE LICENSE TAX	\$ 244,405	\$ 246,265	\$ 248,000	\$ 245,000
PERMISSIVE LICENSE TAX Total	\$ 244,405	\$ 246,265	\$ 248,000	\$ 245,000
TRANSFERS				
4931-GENERAL FUND TRANSFER	\$ -	\$ 123,000	\$ -	\$ -
TRANSFERS Total	\$ -	\$ 123,000	\$ -	\$ -
220-STREET Total	\$ 1,546,304	\$ 1,682,593	\$ 1,576,500	\$ 1,573,500
222-STATE HIGHWAY				
AUTO LICENSE TAX				
4158-AUTO LICENSE	\$ 18,310	\$ 19,089	\$ 19,865	\$ 17,879
AUTO LICENSE TAX Total	\$ 18,310	\$ 19,089	\$ 19,865	\$ 17,879
GAS TAX				
4159-GAS TAX	\$ 87,134	\$ 86,828	\$ 87,730	\$ 78,957
GAS TAX Total	\$ 87,134	\$ 86,828	\$ 87,730	\$ 78,957
222-STATE HIGHWAY Total	\$ 105,444	\$ 105,917	\$ 107,595	\$ 96,836
224-TAX INCREMENT				
REAL ESTATE TAXES				
4125-TAX INCREMENT EQUIVALENT	\$ 633,773	\$ -	\$ 8,511	\$ -
4130-EASTGATE TIF (TRIANGLE)	\$ 92,716	\$ 91,548	\$ 196,142	\$ 179,970
4131.1-EG/PIZUZUTTI ROLLBK & HMST	\$ 123	\$ 137	\$ 433	\$ 510
4131-EASTGATE TIF (PIZZUTTI)	\$ 1,733,332	\$ 522,145	\$ 684,488	\$ 543,860
4132.1-MANOR HMS ROLLBACK & HMST	\$ -	\$ 24,390	\$ 14,116	\$ 6,900
4132-MANOR HOMES TIF	\$ -	\$ 200,277	\$ 113,882	\$ 111,030
4133.1-W GAH ROLLBACK & HMST	\$ -	\$ -	\$ 360	\$ 175
4133-WEST GAHANNA TIF	\$ 136,201	\$ 121,489	\$ 243,884	\$ 212,980
4134.1-ROLLBACK & HOMESTEAD	\$ 3,234	\$ 3,890	\$ 4,444	\$ 2,200
4134-CREEKSIDE TIF	\$ 65,196	\$ 66,744	\$ 662,035	\$ 225,580
4150-ROLLBACK EASTGATE	\$ -	\$ -	\$ -	\$ -
4153-ROLLBACK & HOMESTEAD	\$ -	\$ -	\$ -	\$ -
4154-ROLLBACK TRIANGLE-KENNY	\$ -	\$ -	\$ -	\$ -
REAL ESTATE TAXES Total	\$ 2,664,575	\$ 1,030,620	\$ 1,928,295	\$ 1,283,205
224-TAX INCREMENT Total	\$ 2,664,575	\$ 1,030,620	\$ 1,928,295	\$ 1,283,205
225-LAW ENFORCEMENT TRUST				
MISCELLANEOUS INCOME				
4632-MISCELLANEOUS INCOME	\$ -	\$ 8,730	\$ 277,711	\$ 5,000
MISCELLANEOUS INCOME Total	\$ -	\$ 8,730	\$ 277,711	\$ 5,000

Fund / Category / Account	2010-Actual	2011-Actual	2012-Estimate	2013-Plan
225-LAW ENFORCEMENT TRUST Total	\$ -	\$ 8,730	\$ 277,711	\$ 5,000
226-ENFORCEMENT & EDUCATION				
FINES & FEES				
4306-ENF & EDUCATION/MUNI	\$ -	\$ -	\$ 500	\$ 500
FINES & FEES Total	\$ -	\$ -	\$ 500	\$ 500
MISCELLANEOUS INCOME				
4316-ENF & EDUCATION	\$ 2,806	\$ 3,244	\$ 3,200	\$ 3,200
MISCELLANEOUS INCOME Total	\$ 2,806	\$ 3,244	\$ 3,200	\$ 3,200
226-ENFORCEMENT & EDUCATION Total	\$ 2,806	\$ 3,244	\$ 3,700	\$ 3,700
228-PERMANENT IMPROVEMENT				
MISCELLANEOUS INCOME				
4671-TIZ LEASE PAYMENTS	\$ 49,964	\$ 39,051	\$ 24,932	\$ 13,641
MISCELLANEOUS INCOME Total	\$ 49,964	\$ 39,051	\$ 24,932	\$ 13,641
228-PERMANENT IMPROVEMENT Total	\$ 49,964	\$ 39,051	\$ 24,932	\$ 13,641
229-COURT				
MISCELLANEOUS INCOME				
4675-CAPITAL INCOME	\$ 32,524	\$ 33,253	\$ 34,000	\$ 34,000
MISCELLANEOUS INCOME Total	\$ 32,524	\$ 33,253	\$ 34,000	\$ 34,000
229-COURT Total	\$ 32,524	\$ 33,253	\$ 34,000	\$ 34,000
235-FEDERAL LAW ENF SEIZURE				
INTEREST & INVESTMENT INCOME				
4611-INTEREST INCOME	\$ -	\$ -	\$ 5,586	\$ -
4612-INVESTMENT INCOME	\$ -	\$ -	\$ -	\$ -
INTEREST & INVESTMENT INCOME Total	\$ -	\$ -	\$ 5,586	\$ -
MISCELLANEOUS INCOME				
4632-MISCELLANEOUS INCOME	\$ 46,432	\$ 4,185	\$ 121,569	\$ 25,000
MISCELLANEOUS INCOME Total	\$ 46,432	\$ 4,185	\$ 121,569	\$ 25,000
235-FEDERAL LAW ENF SEIZURE Total	\$ 46,432	\$ 4,185	\$ 127,155	\$ 25,000
241-RIGHT OF WAY				
FINES & FEES				
4191-RIGHT OF WAY FEES	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
4403-INSPECTION FEES	\$ -	\$ -	\$ -	\$ -
FINES & FEES Total	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
241-RIGHT OF WAY Total	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
325-CAPITAL IMPROVEMENTS				
GRANTS				
4309.1-REVOLVING LOAN FUNDS	\$ 5,247	\$ -	\$ -	\$ -
4309-GRANTS	\$ 207,364	\$ -	\$ -	\$ -
GRANTS Total	\$ 212,611	\$ -	\$ -	\$ -
LOAN PROCEEDS				
4615-LOAN PROCEEDS	\$ 1,326,820	\$ 136,681	\$ -	\$ -
LOAN PROCEEDS Total	\$ 1,326,820	\$ 136,681	\$ -	\$ -
MISCELLANEOUS INCOME				
4675-CAPITAL INCOME	\$ -	\$ -	\$ -	\$ -
MISCELLANEOUS INCOME Total	\$ -	\$ -	\$ -	\$ -
TRANSFERS				
4931-GENERAL FUND TRANSFER	\$ -	\$ 871,045	\$ 2,782,680	\$ 1,004,000

Fund / Category / Account	2010-Actual	2011-Actual	2012-Estimate	2013-Plan
TRANSFERS Total	\$ -	\$ 871,045	\$ 2,782,680	\$ 1,004,000
325-CAPITAL IMPROVEMENTS Total	\$ 1,539,431	\$ 1,007,726	\$ 2,782,680	\$ 1,004,000
327-PARK				
MISCELLANEOUS INCOME				
4261-PARK FEE	\$ 5,000	\$ 4,000	\$ -	\$ 4,000
MISCELLANEOUS INCOME Total	\$ 5,000	\$ 4,000	\$ -	\$ 4,000
327-PARK Total	\$ 5,000	\$ 4,000	\$ -	\$ 4,000
329-COURT BUILDING				
MISCELLANEOUS INCOME				
4675-CAPITAL INCOME	\$ 20,305	\$ 20,821	\$ 23,000	\$ 23,000
MISCELLANEOUS INCOME Total	\$ 20,305	\$ 20,821	\$ 23,000	\$ 23,000
329-COURT BUILDING Total	\$ 20,305	\$ 20,821	\$ 23,000	\$ 23,000
431-GENERAL BOND RETIREMENT				
ADMINISTRATIVE/SERVICE CHARGES				
4932-TRANSFER FROM STREETS	\$ 455,871	\$ 480,933	\$ 515,828	\$ 518,810
4933-TRANSFER FROM STORMWATER	\$ 179,601	\$ 176,246	\$ 178,447	\$ 180,414
ADMINISTRATIVE/SERVICE CHARGES Total	\$ 635,472	\$ 657,179	\$ 694,275	\$ 699,224
BOND PROCEEDS & INTEREST				
4613-BOND PROCEEDS	\$ -	\$ -	\$ -	\$ -
BOND PROCEEDS & INTEREST Total	\$ -	\$ -	\$ -	\$ -
REAL ESTATE TAXES				
4121-REAL ESTATE TAX	\$ 256,324	\$ 254,683	\$ 251,501	\$ 256,531
4123-PERSONAL TANGIBLE	\$ 1,786	\$ 41	\$ -	\$ -
4153-ROLLBACK & HOMESTEAD	\$ 32,050	\$ 32,143	\$ 29,120	\$ 29,702
REAL ESTATE TAXES Total	\$ 290,161	\$ 286,867	\$ 280,621	\$ 286,233
TRANSFERS				
4931-GENERAL FUND TRANSFER	\$ 892,158	\$ 946,656	\$ 716,325	\$ 601,700
4936-TRANSFER FROM WATER FUND	\$ -	\$ -	\$ -	\$ -
4937-TRANSFER FROM WSCI FUND	\$ 27,171	\$ 27,520	\$ 26,972	\$ 27,283
4938-TRANSFER FROM SEWER FUND	\$ -	\$ -	\$ -	\$ -
4939-TRANSFER FROM SSCI FUND	\$ 39,845	\$ 40,194	\$ 39,646	\$ 33,620
4940-TRANSFER FROM TAX INC.	\$ 67,069	\$ 53,000	\$ 293,000	\$ 439,880
4941-TRANSFER FROM SP. ASSESS	\$ -	\$ -	\$ -	\$ -
4942-TRANSFER FROM PERM. IMP.	\$ -	\$ -	\$ -	\$ -
4943-TRANS FROM PARKING GARAGE	\$ -	\$ -	\$ -	\$ -
TRANSFERS Total	\$ 1,026,243	\$ 1,067,370	\$ 1,075,943	\$ 1,102,483
431-GENERAL BOND RETIREMENT Total	\$ 1,951,876	\$ 2,011,416	\$ 2,050,839	\$ 2,087,940
510-POLICE PENSION				
REAL ESTATE TAXES				
4121-REAL ESTATE TAX	\$ 264,920	\$ 260,740	\$ 260,174	\$ 241,282
4123-PERSONAL TANGIBLE	\$ 1,847	\$ 42	\$ -	\$ -
4153-ROLLBACK & HOMESTEAD	\$ 33,156	\$ 33,251	\$ 29,575	\$ 29,976
REAL ESTATE TAXES Total	\$ 299,923	\$ 294,033	\$ 289,749	\$ 271,258
TRANSFERS				
4931-GENERAL FUND TRANSFER	\$ 597,250	\$ 601,502	\$ 665,706	\$ 720,941
TRANSFERS Total	\$ 597,250	\$ 601,502	\$ 665,706	\$ 720,941
510-POLICE PENSION Total	\$ 897,173	\$ 895,535	\$ 955,455	\$ 992,199
515-POLICE DUTY WEAPON				
MISCELLANEOUS INCOME				

Fund / Category / Account	2010-Actual	2011-Actual	2012-Estimate	2013-Plan
4690-POLICE WEAPONS FUND	\$ 6,222	\$ 5,436	\$ 5,100	\$ 5,100
MISCELLANEOUS INCOME Total	\$ 6,222	\$ 5,436	\$ 5,100	\$ 5,100
515-POLICE DUTY WEAPON Total	\$ 6,222	\$ 5,436	\$ 5,100	\$ 5,100
580-VENDING MACHINES				
MISCELLANEOUS INCOME				
4694-VENDING - POLICE	\$ -	\$ -	\$ -	\$ -
4695-VENDING - CITY HALL	\$ 47	\$ 38	\$ 50	\$ 50
MISCELLANEOUS INCOME Total	\$ 47	\$ 38	\$ 50	\$ 50
580-VENDING MACHINES Total	\$ 47	\$ 38	\$ 50	\$ 50
631-STORMWATER				
ADVANCE				
4951-ADVANCE FROM GENERAL FUND	\$ -	\$ -	\$ -	\$ -
ADVANCE Total	\$ -	\$ -	\$ -	\$ -
BOND PROCEEDS & INTEREST				
4613-BOND PROCEEDS	\$ -	\$ -	\$ -	\$ -
4614-BOND PROCEED INTEREST INC	\$ 51	\$ -	\$ -	\$ -
BOND PROCEEDS & INTEREST Total	\$ 51	\$ -	\$ -	\$ -
GRANTS				
4309-GRANTS	\$ 45,000	\$ -	\$ -	\$ -
GRANTS Total	\$ 45,000	\$ -	\$ -	\$ -
MISCELLANEOUS INCOME				
4401-SALES/INCOME/FEES	\$ 950,832	\$ 972,154	\$ 977,852	\$ 1,078,121
4601-PENALTY	\$ 8,688	\$ 8,577	\$ 9,000	\$ 8,600
4632-MISCELLANEOUS INCOME	\$ -	\$ -	\$ -	\$ -
MISCELLANEOUS INCOME Total	\$ 959,520	\$ 980,731	\$ 986,852	\$ 1,086,721
TRANSFERS				
4931-GENERAL FUND TRANSFER	\$ -	\$ 20,000	\$ -	\$ 20,000
TRANSFERS Total	\$ -	\$ 20,000	\$ -	\$ 20,000
631-STORMWATER Total	\$ 1,004,572	\$ 1,000,731	\$ 986,852	\$ 1,106,721
651-WATER				
ADVANCE				
4951-ADVANCE FROM GENERAL FUND	\$ -	\$ -	\$ -	\$ -
ADVANCE Total	\$ -	\$ -	\$ -	\$ -
BOND PROCEEDS & INTEREST				
4613-BOND PROCEEDS	\$ -	\$ -	\$ -	\$ -
4614-BOND PROCEED INTEREST INC	\$ 6	\$ -	\$ -	\$ -
BOND PROCEEDS & INTEREST Total	\$ 6	\$ -	\$ -	\$ -
FINES & FEES				
4402-TAP FEES	\$ 1,540	\$ 3,780	\$ 1,027	\$ 2,000
4403-INSPECTION FEES	\$ 1,080	\$ 1,680	\$ 2,267	\$ 1,500
FINES & FEES Total	\$ 2,620	\$ 5,460	\$ 3,294	\$ 3,500
MISCELLANEOUS INCOME				
4401-SALES/INCOME/FEES	\$ 4,833,229	\$ 5,099,779	\$ 5,550,746	\$ 5,834,147
4404-MISCELLANEOUS	\$ -	\$ -	\$ -	\$ -
4405-WATER METERS	\$ 19,770	\$ 26,004	\$ 23,276	\$ 20,000
4406-WATER HYDRANT SALES	\$ 5,628	\$ 19,029	\$ 5,062	\$ 10,000
4601-PENALTY	\$ 55,041	\$ 62,665	\$ 63,572	\$ 71,688
4632-MISCELLANEOUS INCOME	\$ 34,892	\$ 28,018	\$ -	\$ -
4634-INSURANCE SETTLEMENTS	\$ -	\$ 658	\$ -	\$ -
4641-SALE OF ASSETS	\$ 6,765	\$ 863	\$ -	\$ -

Fund / Category / Account	2010-Actual	2011-Actual	2012-Estimate	2013-Plan
4799-WATER/SEWER CREDITS	\$ -	\$ -	\$ -	-
4805-WATER/SEWER REFUNDS	\$ -	\$ -	\$ -	-
MISCELLANEOUS INCOME Total	\$ 4,955,324	\$ 5,237,018	\$ 5,642,656	\$ 5,935,835
RECREATIONAL INCOME				
4420-GOLF COURSE REFUNDS	\$ -	\$ -	\$ -	-
4430-RECREATION REFUNDS	\$ -	\$ -	\$ -	-
RECREATIONAL INCOME Total	\$ -	\$ -	\$ -	-
651-WATER Total	\$ 4,957,950	\$ 5,242,478	\$ 5,645,950	\$ 5,939,335
652-WATER SYSTEM CAPITAL IMP				
MISCELLANEOUS INCOME				
4421-CAPACITY CHARGES	\$ 28,428	\$ 49,738	\$ 63,480	\$ 30,000
4422-FRONT FOOT CHARGES	\$ 10,350	\$ 37,031	\$ 17,249	\$ 20,000
4425-CAPITAL IMPROVEMENTS	\$ 436,251	\$ 510,642	\$ 448,881	\$ 510,642
4601-PENALTY	\$ 9	\$ -	\$ -	\$ -
4632-MISCELLANEOUS INCOME	\$ -	\$ -	\$ -	-
4805-WATER/SEWER REFUNDS	\$ -	\$ -	\$ -	-
MISCELLANEOUS INCOME Total	\$ 475,037	\$ 597,410	\$ 529,610	\$ 560,642
652-WATER SYSTEM CAPITAL IMP Total	\$ 475,037	\$ 597,410	\$ 529,610	\$ 560,642
661-SEWER				
ADMINISTRATIVE/SERVICE CHARGES				
4935-TRANSFER-ADMIN CHARGES	\$ -	\$ -	\$ -	-
ADMINISTRATIVE/SERVICE CHARGES Total	\$ -	\$ -	\$ -	-
BOND PROCEEDS & INTEREST				
4613-BOND PROCEEDS	\$ -	\$ -	\$ -	-
4614-BOND PROCEED INTEREST INC	\$ 6	\$ -	\$ -	-
BOND PROCEEDS & INTEREST Total	\$ 6	\$ -	\$ -	-
FINES & FEES				
4403-INSPECTION FEES	\$ 240	\$ 960	\$ 587	\$ 600
FINES & FEES Total	\$ 240	\$ 960	\$ 587	\$ 600
MISCELLANEOUS INCOME				
4401-SALES/INCOME/FEES	\$ 4,718,720	\$ 4,004,678	\$ 4,056,411	\$ 4,177,717
4409-COL ERU SURCHARGE	\$ 610,853	\$ 637,332	\$ 656,222	\$ 652,500
4504-TRIANGLE NORTH	\$ -	\$ -	\$ -	-
4505-TRIANGLE WEST	\$ -	\$ -	\$ -	-
4601-PENALTY	\$ 61,433	\$ 51,368	\$ 61,433	\$ 52,910
4602-COL CONSNT PENALTY (CCOP)	\$ 5,255	\$ 5,404	\$ 5,500	\$ 5,400
4632-MISCELLANEOUS INCOME	\$ -	\$ 28	\$ -	-
4634-INSURANCE SETTLEMENTS	\$ 229	\$ -	\$ -	-
4641-SALE OF ASSETS	\$ -	\$ 500	\$ -	-
4805-WATER/SEWER REFUNDS	\$ -	\$ -	\$ -	-
MISCELLANEOUS INCOME Total	\$ 5,396,490	\$ 4,699,311	\$ 4,779,566	\$ 4,888,527
RECREATIONAL INCOME				
4420-GOLF COURSE REFUNDS	\$ -	\$ -	\$ -	-
RECREATIONAL INCOME Total	\$ -	\$ -	\$ -	-
661-SEWER Total	\$ 5,396,735	\$ 4,700,271	\$ 4,780,153	\$ 4,889,127
662-SEWER SYSTEM CAPITAL IMP				
ADMINISTRATIVE/SERVICE CHARGES				
4935-TRANSFER-ADMIN CHARGES	\$ -	\$ -	\$ -	-
ADMINISTRATIVE/SERVICE CHARGES Total	\$ -	\$ -	\$ -	-
MISCELLANEOUS INCOME				
4421-CAPACITY CHARGES	\$ 55,050	\$ 76,356	\$ 105,735	\$ 70,000

Fund / Category / Account	2010-Actual	2011-Actual	2012-Estimate	2013-Plan
4422-FRONT FOOT CHARGES	\$ 6,262	\$ 42,253	\$ 3,112	\$ 15,000
4425-CAPITAL IMPROVEMENTS	\$ 484,728	\$ 350,201	\$ 133,517	\$ 350,201
4601-PENALTY	\$ 9	\$ -	\$ -	\$ -
4632-MISCELLANEOUS INCOME	\$ -	\$ -	\$ -	\$ -
MISCELLANEOUS INCOME Total	\$ 546,049	\$ 468,811	\$ 242,364	\$ 435,201
662-SEWER SYSTEM CAPITAL IMP Total	\$ 546,049	\$ 468,811	\$ 242,364	\$ 435,201
750-RESERVE FOR SICK/VACATION				
MISCELLANEOUS INCOME				
4632-MISCELLANEOUS INCOME	\$ -	\$ -	\$ -	\$ -
MISCELLANEOUS INCOME Total	\$ -	\$ -	\$ -	\$ -
TRANSFERS				
4931-GENERAL FUND TRANSFER	\$ -	\$ -	\$ -	\$ -
TRANSFERS Total	\$ -	\$ -	\$ -	\$ -
750-RESERVE FOR SICK/VACATION Total	\$ -	\$ -	\$ -	\$ -
800-UNCLAIMED FUNDS				
MISCELLANEOUS INCOME				
4900-UNCLAIMED FUNDS-AP	\$ 1,953	\$ 113	\$ -	\$ -
4901-UNCLAIMED FUNDS-PR	\$ 7,300	\$ -	\$ -	\$ -
4902-UNCLAIMED FUNDS-MAYORS CT	\$ 227	\$ (48)	\$ -	\$ -
MISCELLANEOUS INCOME Total	\$ 9,480	\$ 65	\$ -	\$ -
800-UNCLAIMED FUNDS Total	\$ 9,480	\$ 65	\$ -	\$ -
835-SENIOR ESCROW				
MISCELLANEOUS INCOME				
4632-MISCELLANEOUS INCOME	\$ 500	\$ 1,014	\$ 100	\$ 100
MISCELLANEOUS INCOME Total	\$ 500	\$ 1,014	\$ 100	\$ 100
TRANSFERS				
4931-GENERAL FUND TRANSFER	\$ -	\$ -	\$ -	\$ -
TRANSFERS Total	\$ -	\$ -	\$ -	\$ -
835-SENIOR ESCROW Total	\$ 500	\$ 1,014	\$ 100	\$ 100
837-VETERANS MEMORIAL				
MISCELLANEOUS INCOME				
4632-MISCELLANEOUS INCOME	\$ -	\$ -	\$ -	\$ -
4691-DONATIONS	\$ (869)	\$ (139)	\$ 100	\$ 100
MISCELLANEOUS INCOME Total	\$ (869)	\$ (139)	\$ 100	\$ 100
837-VETERANS MEMORIAL Total	\$ (869)	\$ (139)	\$ 100	\$ 100
850-REFUSE ESCROW				
ESCROW				
4921-ESCROW	\$ 1,807,202	\$ 1,820,012	\$ 1,930,435	\$ 1,944,115
ESCROW Total	\$ 1,807,202	\$ 1,820,012	\$ 1,930,435	\$ 1,944,115
MISCELLANEOUS INCOME				
4401-SALES/INCOME/FEES	\$ -	\$ -	\$ -	\$ -
4421-CAPACITY CHARGES	\$ -	\$ -	\$ -	\$ -
4423-REFUSE CITY YARD WASTE	\$ -	\$ -	\$ -	\$ -
4601-PENALTY	\$ 11	\$ 9	\$ -	\$ -
MISCELLANEOUS INCOME Total	\$ 11	\$ 9	\$ -	\$ -
850-REFUSE ESCROW Total	\$ 1,807,213	\$ 1,820,021	\$ 1,930,435	\$ 1,944,115
860-DEVELOPERS ESCROW				
ESCROW				

Fund / Category / Account	2010-Actual	2011-Actual	2012-Estimate	2013-Plan
4921.01-DRIVEWAY&SIDEWALK ESCROW	\$ (1,740)	\$ -	\$ -	
4921-ESCROW	\$ (13,529)	\$ -	\$ 100	\$ 100
ESCROW Total	\$ (15,269)	\$ -	\$ 100	\$ 100
FINES & FEES				
4257-ENGINEERING FEES	\$ 9,690	\$ 15,599	\$ -	
FINES & FEES Total	\$ 9,690	\$ 15,599	\$ -	
MISCELLANEOUS INCOME				
4253-STREET LIGHTS M/A	\$ 11,819	\$ 4,328	\$ -	
MISCELLANEOUS INCOME Total	\$ 11,819	\$ 4,328	\$ -	
860-DEVELOPERS ESCROW Total	\$ 6,240	\$ 19,927	\$ 100	\$ 100
870-TIZ REAL ESTATE ESCROW				
ESCROW				
4921.01-DRIVEWAY&SIDEWALK ESCROW	\$ -	\$ -	\$ -	
ESCROW Total	\$ -	\$ -	\$ -	
REAL ESTATE TAXES				
4125-TAX INCREMENT EQUIVALENT	\$ 515,559	\$ 143,948	\$ 160,000	\$ 87,300
REAL ESTATE TAXES Total	\$ 515,559	\$ 143,948	\$ 160,000	\$ 87,300
870-TIZ REAL ESTATE ESCROW Total	\$ 515,559	\$ 143,948	\$ 160,000	\$ 87,300
900-SELF INS WORKERS COMP FUN				
ADMINISTRATIVE/SERVICE CHARGES				
4944-TRANSFER FROM LIABILITY A	\$ -	\$ 141,318	\$ 178,287	\$ 235,917
ADMINISTRATIVE/SERVICE CHARGES Total	\$ -	\$ 141,318	\$ 178,287	\$ 235,917
900-SELF INS WORKERS COMP FUN Total	\$ -	\$ 141,318	\$ 178,287	\$ 235,917
Grand Total	\$ 47,105,293	\$ 46,109,285	\$ 48,275,963	\$ 45,735,368

**City of Gahanna
2013 Proposed Appropriations**

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
101-General Fund					
Department of Law					
101181-CITY ATTORNEY					
Salaries & Benefits					
5003-CITY ATTORNEY	\$ 63,654	\$ 65,563	\$ 65,563	\$ 65,563	\$ (0)
5101-DIRECTOR	\$ 25,256	\$ 25,256	\$ 25,256	\$ 11,559	\$ (13,697)
5111-PART TIME	\$ -	\$ -	\$ -	\$ 41,600	\$ 41,600
5115-CONTRACT LABOR	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ -
5116-SERVICE CREDIT	\$ 375	\$ 375	\$ 375	\$ 375	\$ -
5122-EMPLOYEE WELLNESS	\$ 120	\$ 120	\$ 520	\$ 53	\$ (467)
5131-PERS	\$ 12,500	\$ 12,767	\$ 12,840	\$ 16,674	\$ 3,834
5132-WORKERS COMPENSATION	\$ 1,883	\$ 4,513	\$ 1,376	\$ 2,174	\$ 798
5133-HEALTH INSURANCE	\$ 1,820	\$ 1,968	\$ 2,499	\$ 766	\$ (1,733)
5134-LIFE INSURANCE	\$ 93	\$ 93	\$ 100	\$ 57	\$ (43)
5135-DENTAL INSURANCE	\$ 284	\$ 296	\$ 328	\$ 117	\$ (211)
5136-VISION INSURANCE	\$ 71	\$ 77	\$ 78	\$ 24	\$ (54)
5138-MEDICARE	\$ -	\$ -	\$ 1,330	\$ 1,727	\$ 397
5142-DRUG TESTING	\$ -	\$ -	\$ -	\$ 140	\$ 140
5142-EAP	\$ 8	\$ 9	\$ 12	\$ 35	\$ 23
Salaries & Benefits Total	\$ 113,563	\$ 118,537	\$ 117,777	\$ 148,364	\$ 30,587
Operating					
5231-RECORDING/FILING FEES	\$ 1,008	\$ 280	\$ 1,000	\$ 1,000	\$ -
5232-COUNSEL - SPECIAL	\$ 5,819	\$ 26,502	\$ 100,000	\$ 60,000	\$ (40,000)
5233-COUNSEL-PROSECUTOR	\$ -	\$ -	\$ 115,000	\$ 115,000	\$ -
5234-COUNSEL-LABOR	\$ 130,216	\$ 30,953	\$ 40,000	\$ 45,000	\$ 5,000
5235-COUNSEL-ENVIRONMENTAL	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ -
5236-COUNSEL - ANNEXATION	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ -
5238-COUNSEL - TIF	\$ -	\$ 5,500	\$ 2,500	\$ 2,500	\$ -
5239-COUNSEL - CREEKSIDE	\$ 16,176	\$ 48,055	\$ 5,000	\$ -	\$ (5,000)
5274-SEMINARS/MEETINGS	\$ 400	\$ -	\$ -	\$ -	\$ -
5275-ANNUAL DUES	\$ -	\$ -	\$ -	\$ -	\$ -
5279-TRAINING	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,000
5301-OFFICE SUPPLIES	\$ 500	\$ 100	\$ 500	\$ 500	\$ -
5304-OPERATIONAL SUPPLIES	\$ 8,669	\$ 7,403	\$ 7,500	\$ 12,000	\$ 4,500
5401-OFFICE EXPENSE	\$ 11,399	\$ 995	\$ 1,525	\$ 1,525	\$ -
5466-TRANSCRIPTS & RECORDS	\$ -	\$ -	\$ 500	\$ 500	\$ -
5483-UTILITIES - CELL PHONE	\$ 284	\$ 296	\$ 350	\$ -	\$ (350)
Operating Total	\$ 174,471	\$ 120,083	\$ 275,875	\$ 241,025	\$ (34,850)
101181-CITY ATTORNEY Total	\$ 288,034	\$ 238,620	\$ 393,652	\$ 389,389	\$ (4,263)
Department of Law Total	\$ 288,034	\$ 238,620	\$ 393,652	\$ 389,389	\$ (4,263)
Council Office					
101111-COUNCIL					
Salaries & Benefits					
5001-COUNCIL,BOARDS,COMMISSION	\$ 68,400	\$ 67,600	\$ 68,400	\$ 68,400	\$ -
5101-DIRECTOR	\$ 58,930	\$ 58,930	\$ 58,930	\$ 104,029	\$ 45,099
5106-FT ADMIN HOURLY	\$ 22,147	\$ 22,254	\$ 22,271	\$ 20,600	\$ (1,671)
5111-PART TIME	\$ 10,217	\$ 10,036	\$ 10,000	\$ 27,500	\$ 17,500
5116-SERVICE CREDIT	\$ 1,295	\$ 1,295	\$ 1,295	\$ 1,375	\$ 80
5117-OVERTIME	\$ 1,524	\$ 1,154	\$ 2,500	\$ 2,500	\$ -
5122-EMPLOYEE WELLNESS	\$ 286	\$ 352	\$ 440	\$ 640	\$ 200
5131-PERS	\$ 22,752	\$ 22,578	\$ 22,937	\$ 31,375	\$ 8,438
5132-WORKERS COMPENSATION	\$ 3,520	\$ 7,739	\$ 2,458	\$ 4,334	\$ 1,876
5133-HEALTH INSURANCE	\$ 10,013	\$ 10,948	\$ 14,402	\$ 19,553	\$ 5,151
5134-LIFE INSURANCE	\$ 293	\$ 293	\$ 358	\$ 597	\$ 239
5135-DENTAL INSURANCE	\$ 1,042	\$ 1,084	\$ 1,203	\$ 1,755	\$ 552
5136-VISION INSURANCE	\$ 260	\$ 282	\$ 285	\$ 360	\$ 75
5138-MEDICARE	\$ 1,171	\$ 1,144	\$ 2,375	\$ 3,250	\$ 875
5142-EAP	\$ 31	\$ 37	\$ 110	\$ 70	\$ (40)
5143-DRUG TESTING	\$ -	\$ -	\$ 37	\$ 37	\$ -

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
Salaries & Benefits Total	\$ 201,881	\$ 205,726	\$ 208,001	\$ 286,374	\$ 78,373
Operating					
5251-TECH MAINTENANCE	\$ 9,206	\$ 9,406	\$ 10,500	\$ 10,500	\$ -
5274-SEMINARS/MEETINGS	\$ 4,301	\$ -	\$ -	\$ 2,500	\$ 2,500
5275-ANNUAL DUES	\$ -	\$ 7,219	\$ 4,000	\$ 4,000	\$ -
5279-TRAINING	\$ -	\$ 1,089	\$ 2,500	\$ 5,000	\$ 2,500
5281-WELLNESS PLAN	\$ -	\$ -	\$ -	\$ -	\$ -
5301-OFFICE SUPPLIES	\$ 1,904	\$ 2,057	\$ 3,500	\$ 3,500	\$ -
5320-OPERATING EQUIPMENT	\$ -	\$ -	\$ -	\$ 1,500	\$ 1,500
5401-OFFICE EXPENSE	\$ 3,051	\$ 2,205	\$ 6,000	\$ 6,000	\$ -
5404-LEGAL EXPENSES	\$ 8,347	\$ 10,097	\$ 12,000	\$ 10,000	\$ (2,000)
5408-CONTINGENCY	\$ -	\$ -	\$ 4,000	\$ 4,000	\$ -
5466-TRANSCRIPTS & RECORDS	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ -
Operating Total	\$ 26,809	\$ 32,073	\$ 43,500	\$ 48,000	\$ 4,500
Capital					
5510-MINOR CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -
5512-CAPITAL EQUIPMENT	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
5596-CAPITAL PROJ/IMP	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Total	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
101111-COUNCIL Total	\$ 228,691	\$ 237,799	\$ 251,501	\$ 344,374	\$ 92,873
101123-RECORDS ADMINISTRATION					
Salaries & Benefits					
5001-COUNCIL,BOARDS,COMMISSION	\$ 250	\$ 150	\$ 250	\$ 250	\$ -
5106-FT ADMIN HOURLY	\$ 41,411	\$ 41,371	\$ 41,371	\$ 42,619	\$ 1,248
5111-PART TIME	\$ -	\$ -	\$ -	\$ -	\$ -
5116-SERVICE CREDIT	\$ 650	\$ 650	\$ 850	\$ 850	\$ -
5117-OVERTIME	\$ 669	\$ 343	\$ 1,000	\$ 1,000	\$ -
5122-EMPLOYEE WELLNESS	\$ 165	\$ 173	\$ 400	\$ 400	\$ -
5131-PERS	\$ 6,017	\$ 5,952	\$ 6,142	\$ 6,261	\$ 119
5132-WORKERS COMPENSATION	\$ 946	\$ 2,046	\$ 658	\$ 889	\$ 231
5133-HEALTH INSURANCE	\$ 5,572	\$ 6,245	\$ 8,280	\$ 7,163	\$ (1,117)
5134-LIFE INSURANCE	\$ 152	\$ 152	\$ 164	\$ 205	\$ 41
5135-DENTAL INSURANCE	\$ 946	\$ 988	\$ 1,093	\$ 1,170	\$ 77
5136-VISION INSURANCE	\$ 237	\$ 255	\$ 259	\$ 240	\$ (19)
5138-MEDICARE	\$ 576	\$ 604	\$ 636	\$ 648	\$ 12
5142-EAP	\$ 32	\$ 31	\$ 36	\$ 35	\$ (1)
Salaries & Benefits Total	\$ 57,624	\$ 58,961	\$ 61,139	\$ 61,730	\$ 591
Operating					
5255-MICROFILMING	\$ -	\$ 232	\$ 2,000	\$ 2,000	\$ -
5274-SEMINARS/MEETINGS	\$ 169	\$ -	\$ -	\$ -	\$ -
5279-TRAINING	\$ -	\$ -	\$ -	\$ 500	\$ 500
5281-WELLNESS PLAN	\$ -	\$ -	\$ -	\$ -	\$ -
5301-OFFICE SUPPLIES	\$ 1,671	\$ 939	\$ 2,000	\$ 2,000	\$ -
5401-OFFICE EXPENSE	\$ 4,250	\$ 5,058	\$ 7,500	\$ 7,500	\$ -
Operating Total	\$ 6,090	\$ 6,229	\$ 11,500	\$ 12,000	\$ 500
101123-RECORDS ADMINISTRATION Total	\$ 63,714	\$ 65,190	\$ 72,639	\$ 73,730	\$ 1,091
101171-CIVIL SERVICE					
Salaries & Benefits					
5001-COUNCIL,BOARDS,COMMISSION	\$ 6,000	\$ 6,000	\$ 6,000	\$ 3,000	\$ (3,000)
5106-FT ADMIN HOURLY	\$ 30,002	\$ 30,106	\$ 30,002	\$ -	\$ (30,002)
5116-SERVICE CREDIT	\$ 630	\$ 630	\$ 630	\$ 750	\$ 120
5117-OVERTIME	\$ 2,286	\$ 1,731	\$ 2,750	\$ 2,000	\$ (750)
5122-EMPLOYEE WELLNESS	\$ 9	\$ 108	\$ 240	\$ 240	\$ -
5131-PERS	\$ 5,449	\$ 5,385	\$ 5,547	\$ 4,851	\$ (696)
5132-WORKERS COMPENSATION	\$ 850	\$ 1,851	\$ 594	\$ 693	\$ 99
5133-HEALTH INSURANCE	\$ 8,632	\$ 9,534	\$ 12,854	\$ 8,437	\$ (4,417)
5134-LIFE INSURANCE	\$ 111	\$ 111	\$ 121	\$ 147	\$ 26
5135-DENTAL INSURANCE	\$ 569	\$ 588	\$ 656	\$ 468	\$ (188)
5136-VISION INSURANCE	\$ 141	\$ 154	\$ 156	\$ 96	\$ (60)
5138-MEDICARE	\$ 87	\$ 87	\$ 575	\$ 502	\$ (73)
5142-EAP	\$ 16	\$ 19	\$ 23	\$ 35	\$ 12
Salaries & Benefits Total	\$ 54,782	\$ 56,305	\$ 60,148	\$ 21,220	\$ (38,928)

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
Operating					
5274-SEMINARS/MEETINGS	\$ -	\$ -	\$ -	\$ -	\$ -
5278-TESTING MATERIAL	\$ 4,715	\$ 188	\$ -	\$ -	\$ -
5301-OFFICE SUPPLIES	\$ 625	\$ 500	\$ 500	\$ 500	\$ -
5401-OFFICE EXPENSE	\$ 1,052	\$ 500	\$ 750	\$ 750	\$ -
5466-TRANSCRIPTS & RECORDS	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ -
Operating Total	\$ 6,392	\$ 1,188	\$ 2,250	\$ 2,250	\$ -
101171-CIVIL SERVICE Total	\$ 61,175	\$ 57,493	\$ 62,398	\$ 23,470	\$ (38,928)
101342-PLANNING COMMISSION					
Salaries & Benefits					
5001-COUNCIL,BOARDS,COMMISSION	\$ 24,900	\$ 25,200	\$ 25,200	\$ 25,200	\$ -
5106-FT ADMIN HOURLY	\$ -	\$ -	\$ 20,430	\$ 30,900	\$ 10,470
5117-OVERTIME	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ -
5122-EMPLOYEE WELLNESS	\$ -	\$ -	\$ -	\$ 225	\$ 225
5131-PERS	\$ 6,190	\$ 6,278	\$ 6,528	\$ 3,990	\$ (2,538)
5132-WORKERS COMPENSATION	\$ 861	\$ 2,140	\$ 699	\$ 554	\$ (146)
5133-HEALTH INSURANCE	\$ -	\$ -	\$ -	\$ -	\$ -
5134-LIFE INSURANCE	\$ 17	\$ 17	\$ 23	\$ 94	\$ 71
5138-MEDICARE	\$ 641	\$ 650	\$ 676	\$ 413	\$ (263)
5142-EAP	\$ 23	\$ 28	\$ 36	\$ -	\$ (36)
Salaries & Benefits Total	\$ 32,632	\$ 34,313	\$ 54,592	\$ 62,376	\$ 7,784
Operating					
5253-PLANNING	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ -
5274-SEMINARS/MEETINGS	\$ 412	\$ -	\$ -	\$ -	\$ -
5301-OFFICE SUPPLIES	\$ 426	\$ 290	\$ 500	\$ 500	\$ -
5401-OFFICE EXPENSE	\$ 186	\$ 351	\$ 750	\$ 750	\$ -
5433-LEGAL ADVERTISING	\$ 930	\$ 1,301	\$ 2,000	\$ 2,000	\$ -
5466-TRANSCRIPTS & RECORDS	\$ -	\$ -	\$ 750	\$ 750	\$ -
Operating Total	\$ 1,954	\$ 1,941	\$ 5,000	\$ 5,000	\$ -
Capital					
5510-MINOR CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Total	\$ -	\$ -	\$ -	\$ -	\$ -
101342-PLANNING COMMISSION Total	\$ 34,586	\$ 36,255	\$ 59,592	\$ 67,376	\$ 7,784
101347-BOARD OF ZONING APPEAL					
Salaries & Benefits					
5001-COUNCIL,BOARDS,COMMISSION	\$ 1,000	\$ 1,400	\$ 3,000	\$ 3,000	\$ -
5131-PERS	\$ 140	\$ 196	\$ 420	\$ 420	\$ -
5132-WORKERS COMPENSATION	\$ 21	\$ 61	\$ 44	\$ 60	\$ 16
5138-MEDICARE	\$ 15	\$ 20	\$ 44	\$ 44	\$ (0)
Salaries & Benefits Total	\$ 1,176	\$ 1,677	\$ 3,508	\$ 3,524	\$ 16
Operating					
5301-OFFICE SUPPLIES	\$ 225	\$ 150	\$ 100	\$ -	\$ (100)
5401-OFFICE EXPENSE	\$ -	\$ 38	\$ 100	\$ -	\$ (100)
5466-TRANSCRIPTS & RECORDS	\$ 611	\$ 413	\$ 1,200	\$ 1,200	\$ -
Operating Total	\$ 836	\$ 600	\$ 1,400	\$ 1,200	\$ (200)
101347-BOARD OF ZONING APPEAL Total	\$ 2,011	\$ 2,277	\$ 4,908	\$ 4,724	\$ (185)
Council Office Total	\$ 390,176	\$ 399,015	\$ 451,038	\$ 513,674	\$ 62,636
Office of the Mayor					
101121-OFFICE OF MAYOR					
Salaries & Benefits					
5002-MAYOR	\$ 100,785	\$ 103,809	\$ 103,809	\$ 103,809	\$ (0)
5105-FT ADMIN SALARY	\$ 76,534	\$ 76,751	\$ 76,534	\$ 78,830	\$ 2,296
5106-FT ADMIN HOURLY	\$ -	\$ -	\$ 1,520	\$ 41,288	\$ 39,768
5111-PART TIME	\$ 28,702	\$ 29,270	\$ 33,000	\$ -	\$ (33,000)
5116-SERVICE CREDIT	\$ 650	\$ 650	\$ 650	\$ 650	\$ -
5122-EMPLOYEE WELLNESS	\$ 548	\$ 437	\$ 1,200	\$ 800	\$ (400)
5131-PERS	\$ 29,431	\$ 29,467	\$ 30,291	\$ 31,441	\$ 1,150
5132-WORKERS COMPENSATION	\$ 5,146	\$ 9,977	\$ 3,252	\$ 4,492	\$ 1,240

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
5133-HEALTH INSURANCE	\$ 19,957	\$ 22,142	\$ 39,464	\$ 28,256	\$ (11,208)
5134-LIFE INSURANCE	\$ 665	\$ 697	\$ 753	\$ 1,068	\$ 315
5135-DENTAL INSURANCE	\$ 1,895	\$ 1,968	\$ 2,256	\$ 2,340	\$ 84
5136-VISION INSURANCE	\$ 472	\$ 513	\$ 543	\$ 480	\$ (63)
5138-MEDICARE	\$ 2,994	\$ 2,993	\$ 3,145	\$ 3,256	\$ 111
5142-EAP	\$ 110	\$ 124	\$ 177	\$ 105	\$ (72)
5143-DRUG TESTING	\$ -	\$ -	\$ 37	\$ 37	\$ -
Salaries & Benefits Total	\$ 267,888	\$ 278,797	\$ 296,631	\$ 296,852	\$ 221
Operating					
5249-CONTRACT SERVICES	\$ -	\$ -	\$ -	\$ 22,500	\$ 22,500
5261-RESIDENT SURVEY	\$ -	\$ 4,640	\$ 23,500	\$ -	\$ (23,500)
5262-PRINTING	\$ 14,275	\$ 9,249	\$ 20,000	\$ 20,000	\$ -
5272-EMPLOYEE REMBURSEMENT	\$ 15,946	\$ 18,704	\$ 41,620	\$ 25,000	\$ (16,620)
5273-MILEAGE REIMBURSEMENT	\$ -	\$ -	\$ -	\$ -	\$ -
5274-SEMINARS/MEETINGS	\$ 2,426	\$ -	\$ -	\$ 75,000	\$ 75,000
5275-ANNUAL DUES	\$ -	\$ -	\$ -	\$ -	\$ -
5301-OFFICE SUPPLIES	\$ 1,188	\$ 464	\$ 1,500	\$ 2,000	\$ 500
5401-OFFICE EXPENSE	\$ 749	\$ 6,118	\$ 3,000	\$ 3,000	\$ -
5483-UTILITIES - CELL PHONE	\$ 469	\$ 23	\$ -	\$ -	\$ -
Operating Total	\$ 35,054	\$ 39,197	\$ 89,620	\$ 147,500	\$ 57,880
Capital					
5596-CAPITAL PROJ/IMP	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Total	\$ -	\$ -	\$ -	\$ -	\$ -
101121-OFFICE OF MAYOR Total	\$ 302,942	\$ 317,994	\$ 386,251	\$ 444,352	\$ 58,101
101122-MAYOR MISC					
Operating					
5261-RESIDENT SURVEY	\$ 3,575	\$ 7,513	\$ -	\$ -	\$ -
Operating Total	\$ 3,575	\$ 7,513	\$ -	\$ -	\$ -
101122-MAYOR MISC Total	\$ 3,575	\$ 7,513	\$ -	\$ -	\$ -
101124-PUBLIC INFORMATION					
Salaries & Benefits					
5105-FULL ADMIN SALARY	\$ 63,873	\$ 63,873	\$ 63,873	\$ 65,789	\$ 1,916
5111-PART TIME	\$ -	\$ -	\$ 11,544	\$ 15,391	\$ 3,847
5116-SERVICE CREDIT	\$ -	\$ -	\$ -	\$ -	\$ -
5122-EMPLOYEE WELLNESS	\$ -	\$ -	\$ 400	\$ 400	\$ -
5131-PERS	\$ 8,942	\$ 8,942	\$ 10,615	\$ 11,365	\$ 750
5132-WORKERS COMPENSATION	\$ -	\$ 3,053	\$ 1,137	\$ 1,547	\$ 410
5133-HEALTH INSURANCE	\$ 1,019	\$ 1,064	\$ 1,000	\$ 1,000	\$ -
5134-LIFE INSURANCE	\$ 231	\$ 235	\$ 253	\$ 314	\$ 61
5138-MEDICARE	\$ 941	\$ 941	\$ 1,099	\$ 1,177	\$ 78
5142-EAP	\$ 26	\$ 31	\$ 36	\$ 35	\$ (1)
Salaries & Benefits Total	\$ 75,032	\$ 78,139	\$ 89,957	\$ 97,018	\$ 7,061
Operating					
5249-CONTRACT SERVICES	\$ 2,450	\$ 1,466	\$ 7,000	\$ 7,000	\$ -
5251-TECH MAINTENANCE	\$ 380	\$ -	\$ 500	\$ 500	\$ -
5254-PROMOTION	\$ 1,780	\$ 682	\$ 8,000	\$ 10,000	\$ 2,000
5274-SEMINARS/MEETINGS	\$ -	\$ -	\$ -	\$ -	\$ -
5290-WEB SITE	\$ -	\$ -	\$ 8,000	\$ 8,000	\$ -
5301-OFFICE SUPPLIES	\$ 203	\$ 92	\$ 500	\$ 500	\$ -
5401-OFFICE EXPENSE	\$ 243	\$ 718	\$ 2,500	\$ 2,500	\$ -
Operating Total	\$ 5,056	\$ 2,959	\$ 26,500	\$ 28,500	\$ 2,000
101124-PUBLIC INFORMATION Total	\$ 80,088	\$ 81,098	\$ 116,457	\$ 125,518	\$ 9,061
101151-MAYOR'S COURT					
Salaries & Benefits					
5101-DIRECTOR	\$ 92,288	\$ 70,054	\$ 67,531	\$ 65,505	\$ (2,026)
5107-FULL STEELWORKERS	\$ 99,576	\$ 100,232	\$ 101,130	\$ 103,168	\$ 2,038
5111-PART TIME	\$ 18,860	\$ 16,698	\$ 19,000	\$ 19,000	\$ -
5116-SERVICE CREDIT	\$ 2,275	\$ 3,100	\$ 1,850	\$ 1,850	\$ -
5117-OVERTIME	\$ 242	\$ 402	\$ 500	\$ 500	\$ -
5122-EMPLOYEE WELLNESS	\$ 700	\$ -	\$ 1,200	\$ 1,200	\$ -

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
5131-PERS	\$ 29,854	\$ 66,498	\$ 26,210	\$ 26,603	\$ 393
5132-WORKERS COMPENSATION	\$ 4,630	\$ 9,815	\$ 2,808	\$ 3,703	\$ 895
5133-HEALTH INSURANCE	\$ 12,036	\$ 8,815	\$ 27,091	\$ 6,373	\$ (20,718)
5134-LIFE INSURANCE	\$ 725	\$ 612	\$ 685	\$ 809	\$ 124
5135-DENTAL INSURANCE	\$ 1,238	\$ 1,287	\$ 1,394	\$ 1,480	\$ 86
5136-VISION INSURANCE	\$ 285	\$ 304	\$ 309	\$ 300	\$ (9)
5138-MEDICARE	\$ 1,748	\$ 2,349	\$ 2,715	\$ 2,755	\$ 40
5142-EAP	\$ 115	\$ 116	\$ 142	\$ 105	\$ (37)
Salaries & Benefits Total	\$ 264,573	\$ 280,284	\$ 252,565	\$ 233,352	\$ (19,213)
Operating					
5233-COUNSEL-PROSECUTOR	\$ 113,070	\$ 111,739	\$ -	\$ -	\$ -
5240-COUNSEL - INDIGENT	\$ 5,066	\$ 4,502	\$ 5,772	\$ 6,000	\$ 228
5241-BANK CHARGES	\$ 9,213	\$ 10,436	\$ 10,500	\$ 11,000	\$ 500
5242-CONTRACT MAGISTRATE	\$ 51,000	\$ 51,000	\$ 52,000	\$ 52,000	\$ -
5274-SEMINARS/MEETINGS	\$ 851	\$ -	\$ -	\$ -	\$ -
5301-OFFICE SUPPLIES	\$ 6,086	\$ 8,557	\$ 9,500	\$ 9,500	\$ -
5401-OFFICE EXPENSE	\$ 437	\$ 835	\$ 1,000	\$ 1,000	\$ -
5409-JUVENILE DIVERSION	\$ -	\$ -	\$ 500	\$ -	\$ (500)
5456-OPERATIONAL EXPENSES	\$ 5,627	\$ 3,509	\$ 7,050	\$ 7,050	\$ -
Operating Total	\$ 191,349	\$ 190,577	\$ 86,322	\$ 86,550	\$ 228
Capital					
5510-MINOR CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -
5512-CAPITAL EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -
5596-CAPITAL PROJ/IMP	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Total	\$ -	\$ -	\$ -	\$ -	\$ -
101151-MAYOR'S COURT Total	\$ 455,922	\$ 470,861	\$ 338,887	\$ 319,902	\$ (18,985)
101215-EMERGENCY MANAGEMENT					
Salaries & Benefits					
5101-DIRECTOR	\$ 34,055	\$ 32,611	\$ 36,400	\$ 36,400	\$ -
5131-PERS	\$ 4,768	\$ 4,566	\$ 5,096	\$ 5,096	\$ -
5132-WORKERS COMPENSATION	\$ 770	\$ 1,600	\$ 546	\$ 546	\$ -
5138-MEDICARE	\$ 494	\$ 473	\$ 530	\$ 530	\$ -
Salaries & Benefits Total	\$ 40,086	\$ 39,250	\$ 42,572	\$ 42,572	\$ -
Operating					
5267-EMERGENCY SERVICES	\$ 38,117	\$ 60,625	\$ 68,315	\$ 46,797	\$ (21,518)
5274-SEMINARS/MEETINGS	\$ -	\$ -	\$ -	\$ -	\$ -
5301-OFFICE SUPPLIES	\$ -	\$ -	\$ -	\$ -	\$ -
5401-OFFICE EXPENSE	\$ -	\$ -	\$ -	\$ -	\$ -
5483-UTILITIES - CELL PHONE	\$ 99	\$ -	\$ 1,100	\$ 1,100	\$ -
Operating Total	\$ 38,216	\$ 60,625	\$ 69,415	\$ 47,897	\$ (21,518)
Capital					
5510-MINOR CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -
5596-CAPITAL PROJ/IMP	\$ -	\$ 18,317	\$ -	\$ -	\$ -
Capital Total	\$ -	\$ 18,317	\$ -	\$ -	\$ -
101215-EMERGENCY MANAGEMENT Total	\$ 78,302	\$ 118,192	\$ 111,987	\$ 90,469	\$ (21,518)
Office of the Mayor Total	\$ 920,828	\$ 995,657	\$ 953,582	\$ 980,241	\$ 26,659

Finance

101130-FINANCE

Salaries & Benefits

5101-DIRECTOR	\$ 93,604	\$ 94,889	\$ 93,418	\$ 93,381	\$ (37)
5102-DEPUTY DIRECTOR	\$ 62,477	\$ 58,872	\$ 63,753	\$ 76,336	\$ 12,583
5106-FT ADMIN HOURLY	\$ 141,507	\$ 143,237	\$ 141,877	\$ 146,099	\$ 4,222
5111-PART TIME	\$ 853	\$ -	\$ -	\$ -	\$ -
5116-SERVICE CREDIT	\$ 4,850	\$ 4,850	\$ 3,350	\$ 3,350	\$ -
5117-OVERTIME	\$ 517	\$ 940	\$ 500	\$ 500	\$ -
5122-EMPLOYEE WELLNESS	\$ 890	\$ 1,832	\$ 2,000	\$ 2,000	\$ -
5131-PERS	\$ 52,493	\$ 47,560	\$ 44,594	\$ 44,753	\$ 159
5132-WORKERS COMPENSATION	\$ 6,774	\$ 17,399	\$ 4,778	\$ 6,391	\$ 1,613
5133-HEALTH INSURANCE	\$ 38,084	\$ 46,279	\$ 65,907	\$ 85,374	\$ 19,467
5134-LIFE INSURANCE	\$ 1,374	\$ 1,233	\$ 1,234	\$ 1,506	\$ 272

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
5135-DENTAL INSURANCE	\$ 3,870	\$ 4,161	\$ 3,279	\$ 4,680	\$ 1,401
5136-VISION INSURANCE	\$ 962	\$ 1,112	\$ 776	\$ 960	\$ 184
5138-MEDICARE	\$ 6,374	\$ 5,023	\$ 4,619	\$ 4,635	\$ 16
5142-EAP	\$ 174	\$ 163	\$ 213	\$ 175	\$ (38)
5143-DRUG TESTING	\$ -	\$ -	\$ 35	\$ 35	\$ -
Salaries & Benefits Total	\$ 414,803	\$ 427,550	\$ 430,333	\$ 470,175	\$ 39,842
Operating					
5241-BANK CHARGES	\$ 18,067	\$ 14,713	\$ 20,000	\$ 15,164	\$ (4,836)
5249-CONTRACT SERVICES	\$ 374,378	\$ 414,653	\$ 412,125	\$ 412,125	\$ -
5251-TECH MAINTENANCE	\$ 34,087	\$ 29,186	\$ 36,855	\$ 31,000	\$ (5,855)
5274-SEMINARS/MEETINGS	\$ 4,023	\$ 290	\$ -	\$ -	\$ -
5279-TRAINING	\$ -	\$ -	\$ -	\$ 2,000	\$ 2,000
5281-WELLNESS PLAN	\$ -	\$ -	\$ -	\$ -	\$ -
5282-INSURANCE	\$ -	\$ -	\$ 260	\$ 260	\$ -
5293-AUDIT EXPENSES	\$ 10,100	\$ 10,100	\$ 13,000	\$ -	\$ (13,000)
5301-OFFICE SUPPLIES	\$ 954	\$ 1,743	\$ 1,500	\$ 1,500	\$ -
5401-OFFICE EXPENSE	\$ 8,828	\$ 9,754	\$ 10,846	\$ 6,500	\$ (4,346)
5462-DELINQUENT TAX CASES	\$ -	\$ 777	\$ 10,000	\$ 15,000	\$ 5,000
Operating Total	\$ 450,438	\$ 481,216	\$ 504,586	\$ 483,549	\$ (21,037)
Capital					
5596-CAPITAL PROJ/IMP	\$ -	\$ -	\$ 70,000	\$ -	\$ (70,000)
Capital Total	\$ -	\$ -	\$ 70,000	\$ -	\$ (70,000)
101130-FINANCE Total	\$ 865,241	\$ 908,766	\$ 1,004,919	\$ 953,724	\$ (51,195)
101131-AUDITOR					
Operating					
5289-MUNICIPAL COURT	\$ 15,652	\$ 18,906	\$ 18,000	\$ 22,000	\$ 4,000
5294-ELECTIONS	\$ 12,148	\$ -	\$ 15,000	\$ 16,000	\$ 1,000
5295-CO AUDITOR & TREAS FEES	\$ 37,857	\$ 25,996	\$ 34,580	\$ 36,480	\$ 1,900
5296-TAX DELINQUENT LAND	\$ 343	\$ 290	\$ 500	\$ 1,500	\$ 1,000
Operating Total	\$ 66,000	\$ 45,193	\$ 68,080	\$ 75,980	\$ 7,900
101131-AUDITOR Total	\$ 66,000	\$ 45,193	\$ 68,080	\$ 75,980	\$ 7,900
101132-TAX					
Salaries & Benefits					
5111-PART TIME	\$ -	\$ -	\$ -	\$ -	\$ -
5117-OVERTIME	\$ -	\$ -	\$ -	\$ -	\$ -
Salaries & Benefits Total	\$ -	\$ -	\$ -	\$ -	\$ -
Operating					
5241-BANK CHARGES	\$ 311	\$ -	\$ -	\$ -	\$ -
5251-TECH MAINTENANCE	\$ 1,400	\$ -	\$ -	\$ -	\$ -
5301-OFFICE SUPPLIES	\$ 14	\$ -	\$ -	\$ -	\$ -
5462-DELINQUENT TAX CASES	\$ 10,698	\$ 180	\$ -	\$ -	\$ -
Operating Total	\$ 12,423	\$ 180	\$ -	\$ -	\$ -
101132-TAX Total	\$ 12,423	\$ 180	\$ -	\$ -	\$ -
101135-MISCELLANEOUS					
Salaries & Benefits					
5127-PAYROLL ADJUSTMENTS	\$ -	\$ -	\$ 83,690	\$ 83,407	\$ (283)
5129-PAYROLL ADJ FRINGE	\$ -	\$ -	\$ 14,185	\$ 14,138	\$ (47)
Salaries & Benefits Total	\$ -	\$ -	\$ 97,875	\$ 97,545	\$ (330)
Operating					
5288-STAT LEGAL FEES	\$ -	\$ -	\$ 100	\$ -	\$ (100)
5291-UNEMPLOYMENT COMPENSATION	\$ 11,112	\$ 5,995	\$ 23,000	\$ 12,000	\$ (11,000)
5293-AUDIT EXPENSES	\$ 24,811	\$ 23,437	\$ 30,000	\$ 35,000	\$ 5,000
5297-MISCELLANEOUS	\$ -	\$ -	\$ -	\$ -	\$ -
5298-BOND ISSUANCE EXPENSES	\$ -	\$ -	\$ -	\$ -	\$ -
5299-TAX PAYMENTS	\$ 248,553	\$ 350,259	\$ 316,000	\$ 250,000	\$ (66,000)
5433-LEGAL ADVERTISING	\$ 4,565	\$ 4,008	\$ 8,000	\$ 6,000	\$ (2,000)
5450-RECORDS COMM EXPENSES	\$ -	\$ -	\$ -	\$ -	\$ -
5456-OPERATIONAL EXPENSES	\$ 17,909	\$ 34,948	\$ 22,000	\$ 22,000	\$ -
5463-SETTLEMENTS & JUDGEMENTS	\$ -	\$ 5,000	\$ 30,000	\$ 20,000	\$ (10,000)

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
5495-REFUNDS	\$ 13,932	\$ -	\$ 100	\$ 5,000	\$ 4,900
5496-STATUTORY REFUNDS	\$ -	\$ -	\$ 10,000	\$ -	\$ (10,000)
Operating Total	\$ 320,881	\$ 423,647	\$ 439,200	\$ 350,000	\$ (89,200)
Capital					
5510-MINOR CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -
5512-CAPITAL EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Total	\$ -	\$ -	\$ -	\$ -	\$ -
101135-MISCELLANEOUS Total	\$ 320,881	\$ 423,647	\$ 537,075	\$ 447,545	\$ (89,530)
101354-CIC					
Operating					
5455-MISCELLANEOUS EXPENSES	\$ -	\$ -	\$ -	\$ -	\$ -
5456-OPERATIONAL EXPENSES	\$ 29,934	\$ 34,626	\$ 33,083	\$ 33,281	\$ 198
5457-OHIO HERB EDUC CENTER	\$ 29,554	\$ 34,626	\$ 33,083	\$ -	\$ (33,083)
Operating Total	\$ 59,489	\$ 69,252	\$ 66,166	\$ 33,281	\$ (32,885)
101354-CIC Total	\$ 59,489	\$ 69,252	\$ 66,166	\$ 33,281	\$ (32,885)
101356-CVB					
Operating					
5456-OPERATIONAL EXPENSES	\$ 239,583	\$ 277,132	\$ 264,668	\$ 267,447	\$ 2,779
Operating Total	\$ 239,583	\$ 277,132	\$ 264,668	\$ 267,447	\$ 2,779
101356-CVB Total	\$ 239,583	\$ 277,132	\$ 264,668	\$ 267,447	\$ 2,779
101991-TRANSFERS					
Transfers					
5932-TRANS TO STREETS	\$ -	\$ 123,000	\$ -	\$ -	\$ -
5933-TRANS TO GBR	\$ 892,158	\$ 946,656	\$ 716,325	\$ 992,317	\$ 275,992
5934-TRANS TO STORMWATER	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ 20,000
5936-TRANS TO CAPITAL IMP	\$ -	\$ 871,045	\$ 2,782,680	\$ 1,004,000	\$ (1,778,680)
5938-TRANS TO RESERVE SICK/VAC	\$ -	\$ -	\$ -	\$ -	\$ -
5951-ADVANCE TO STORMWATER	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers Total	\$ 892,158	\$ 1,960,701	\$ 3,499,005	\$ 2,016,317	\$ (1,482,688)
101991-TRANSFERS Total	\$ 892,158	\$ 1,960,701	\$ 3,499,005	\$ 2,016,317	\$ (1,482,688)
Finance Total	\$ 2,455,775	\$ 3,684,871	\$ 5,439,913	\$ 3,794,294	\$ (1,645,619)

Human Resources

101125-HUMAN RESOURCES

Salaries & Benefits

5101-DIRECTOR	\$ 86,689	\$ 73,358	\$ 82,160	\$ 82,162	\$ 2
5105-FT ADMIN SALARY	\$ 49,960	\$ 57,588	\$ 57,963	\$ 59,702	\$ 1,739
5106-FT ADMIN HOURLY	\$ -	\$ 24,529	\$ 34,000	\$ 35,027	\$ 1,027
5111-PART TIME	\$ 14,095	\$ 1,297	\$ -	\$ -	\$ -
5116-SERVICE CREDIT	\$ 650	\$ -	\$ -	\$ -	\$ -
5122-EMPLOYEE WELLNESS	\$ 240	\$ 505	\$ 1,200	\$ 1,200	\$ -
5131-PERS	\$ 21,195	\$ 22,182	\$ 25,299	\$ 24,765	\$ (534)
5132-WORKERS COMPENSATION	\$ 3,462	\$ 8,996	\$ 2,711	\$ 3,538	\$ 827
5133-HEALTH INSURANCE	\$ 27,357	\$ 38,355	\$ 62,692	\$ 49,350	\$ (13,342)
5134-LIFE INSURANCE	\$ 444	\$ 548	\$ 705	\$ 847	\$ 142
5135-DENTAL INSURANCE	\$ 1,660	\$ 2,510	\$ 3,279	\$ 3,510	\$ 231
5136-VISION INSURANCE	\$ 413	\$ 662	\$ 776	\$ 720	\$ (56)
5138-MEDICARE	\$ 2,107	\$ 2,145	\$ 2,621	\$ 2,565	\$ (56)
5142-EAP	\$ 72	\$ 85	\$ 107	\$ 105	\$ (2)
Salaries & Benefits Total	\$ 208,345	\$ 232,761	\$ 273,513	\$ 263,491	\$ (10,022)

Operating

5249-CONTRACT SERVICES	\$ -	\$ -	\$ 15,000	\$ -	\$ (15,000)
5251-TECH MAINTENANCE	\$ 14,284	\$ 14,439	\$ 15,000	\$ 15,000	\$ -
5274-SEMINARS/MEETINGS	\$ 1,062	\$ -	\$ -	\$ -	\$ -
5278-TESTING MATERIAL	\$ -	\$ 6,723	\$ 7,500	\$ 7,500	\$ -
5279-TRAINING	\$ 2,020	\$ 3,617	\$ 11,000	\$ 11,000	\$ -
5280-EMPLOYEE RELATIONS	\$ 1,118	\$ 1,682	\$ 1,750	\$ 1,750	\$ -
5281-WELLNESS PLAN	\$ 3,310	\$ 4,835	\$ 10,200	\$ 10,200	\$ -
5292-FLEXIBLE SPENDING ACCOUNT	\$ 3,298	\$ -	\$ 10,000	\$ 10,000	\$ -

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
5297-MISCELLANEOUS	\$ 5,641	\$ 1,870	\$ 6,000	\$ 6,000	\$ -
5301-OFFICE SUPPLIES	\$ 1,196	\$ 1,360	\$ 1,300	\$ 1,300	\$ -
5325-SAFETY SUPPLIES	\$ 2,200	\$ 458	\$ 7,000	\$ 7,000	\$ -
5401-OFFICE EXPENSE	\$ 202	\$ 4,048	\$ 3,500	\$ 3,500	\$ -
5432-ADVERTISING	\$ 3,931	\$ 6,974	\$ 10,000	\$ 10,000	\$ -
5483-UTILITIES - CELL PHONE	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Total	\$ 38,263	\$ 46,006	\$ 98,250	\$ 83,250	\$ (15,000)
Capital					
5510-MINOR CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -
5512-CAPITAL EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -
5596-CAPITAL PROJ/IMP	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Total	\$ -	\$ -	\$ -	\$ -	\$ -
101125-HUMAN RESOURCES Total	\$ 246,608	\$ 278,766	\$ 371,763	\$ 346,741	\$ (25,022)

Human Resources Total	\$ 246,608	\$ 278,766	\$ 371,763	\$ 346,741	\$ (25,022)
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Information Technology

101348-INFORMATION TECHNOLOGY

Salaries & Benefits

5101-DIRECTOR	\$ 32,300	\$ 79,000	\$ 82,162	\$ 84,627	\$ 2,465
5105-FULL ADMIN SALARY	\$ 63,873	\$ 63,873	\$ 63,873	\$ 65,789	\$ 1,916
5106-FULL ADMIN HOURLY	\$ 77,013	\$ 86,111	\$ 89,382	\$ 90,880	\$ 1,498
5111-PART TIME	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000
5116-SERVICE CREDIT	\$ 1,500	\$ 850	\$ 850	\$ 850	\$ -
5117-OVERTIME	\$ 2,245	\$ 4,415	\$ 6,000	\$ 6,000	\$ -
5122-EMPLOYEE WELLNESS	\$ 25	\$ -	\$ 1,600	\$ 1,600	\$ -
5131-PERS	\$ 24,303	\$ 32,795	\$ 34,141	\$ 37,540	\$ 3,399
5132-WORKERS COMPENSATION	\$ 4,733	\$ 9,654	\$ 3,658	\$ 5,233	\$ 1,575
5133-HEALTH INSURANCE	\$ 26,928	\$ 39,677	\$ 70,286	\$ 63,281	\$ (7,005)
5134-LIFE INSURANCE	\$ 628	\$ 437	\$ 928	\$ 1,154	\$ 226
5135-DENTAL INSURANCE	\$ 2,920	\$ 3,767	\$ 4,372	\$ 4,680	\$ 308
5136-VISION INSURANCE	\$ 727	\$ 981	\$ 1,035	\$ 960	\$ (75)
5138-MEDICARE	\$ 2,576	\$ 3,355	\$ 3,536	\$ 3,888	\$ 352
5142-EAP	\$ 78	\$ 93	\$ 142	\$ 140	\$ (2)
5143-DRUG TESTING	\$ -	\$ -	\$ 37	\$ 37	\$ -
Salaries & Benefits Total	\$ 239,849	\$ 325,008	\$ 362,002	\$ 386,658	\$ 24,656

Operating

5251-TECH MAINTENANCE	\$ 160,727	\$ 150,182	\$ 176,000	\$ 176,000	\$ -
5273-MILEAGE REIMBURSEMENT	\$ 45	\$ 172	\$ 200	\$ 200	\$ -
5274-SEMINARS/MEETINGS	\$ 2,425	\$ 576	\$ -	\$ -	\$ -
5290-WEB SITE	\$ 12,730	\$ 29,910	\$ -	\$ -	\$ -
5301-OFFICE SUPPLIES	\$ 45	\$ -	\$ 300	\$ 300	\$ -
5306-MAINTENANCE SUPPLIES	\$ -	\$ 470	\$ -	\$ -	\$ -
5320-OPERATING EQUIPMENT	\$ -	\$ -	\$ -	\$ 326,000	\$ 326,000
5401-OFFICE EXPENSE	\$ -	\$ 507	\$ 300	\$ 300	\$ -
5465-IT LICENSING	\$ -	\$ -	\$ 25,500	\$ 25,500	\$ -
5483-UTILITIES - CELL PHONE	\$ 359	\$ 23	\$ 1,400	\$ 1,400	\$ -
Operating Total	\$ 176,330	\$ 181,841	\$ 203,700	\$ 529,700	\$ 326,000

Capital

5510-MINOR CAPITAL	\$ 15,079	\$ -	\$ -	\$ -	\$ -
5512-CAPITAL EQUIPMENT	\$ 95,666	\$ 16,770	\$ 30,750	\$ -	\$ (30,750)
5596-CAPITAL PROJ/IMP	\$ 5,544	\$ -	\$ -	\$ 10,000	\$ 10,000
Capital Total	\$ 116,289	\$ 16,770	\$ 30,750	\$ 10,000	\$ (20,750)

101348-INFORMATION TECHNOLOGY Total	\$ 532,468	\$ 523,619	\$ 596,452	\$ 926,358	\$ 329,906
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101353-COMPUTER HARDWARE

Capital

5510-MINOR CAPITAL	\$ 32,909	\$ -	\$ -	\$ -	\$ -
Capital Total	\$ 32,909	\$ -	\$ -	\$ -	\$ -

101353-COMPUTER HARDWARE Total	\$ 32,909	\$ -	\$ -	\$ -	\$ -
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101355-GIS

Salaries & Benefits

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
5105-FT ADMIN SALARY	\$ 59,089	\$ 59,089	\$ 59,089	\$ -	\$ (59,089)
5106-FT ADMIN HOURLY	\$ -	\$ -	\$ 7,072	\$ 47,124	\$ 40,052
5111-PART TIME	\$ 14,898	\$ 16,401	\$ 21,039	\$ 21,039	\$ -
5116-SERVICE CREDIT	\$ -	\$ 650	\$ 650	\$ -	\$ (650)
5122-EMPLOYEE WELLNESS	\$ 65	\$ 48	\$ 400	\$ 400	\$ -
5131-PERS	\$ 10,358	\$ 10,660	\$ 11,365	\$ 9,543	\$ (1,822)
5132-WORKERS COMPENSATION	\$ 1,610	\$ 3,566	\$ 1,218	\$ 1,258	\$ 40
5133-HEALTH INSURANCE	\$ 14,381	\$ 15,964	\$ 21,428	\$ 21,094	\$ (334)
5134-LIFE INSURANCE	\$ 237	\$ 237	\$ 256	\$ 226	\$ (30)
5135-DENTAL INSURANCE	\$ 948	\$ 980	\$ 1,093	\$ 1,170	\$ 77
5136-VISION INSURANCE	\$ 235	\$ 257	\$ 256	\$ 240	\$ (16)
5138-MEDICARE	\$ 1,052	\$ 1,082	\$ 1,178	\$ 988	\$ (190)
5142-EAP	\$ 57	\$ 62	\$ 70	\$ 35	\$ (35)
5143-DRUG TESTING	\$ -	\$ -	\$ 37	\$ 37	\$ -
Salaries & Benefits Total	\$ 102,930	\$ 108,995	\$ 125,151	\$ 103,154	\$ (21,997)
Operating					
5249-CONTRACT SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
5251-TECH MAINTENANCE	\$ 42,244	\$ 41,484	\$ 42,000	\$ 42,500	\$ 500
5273-MILEAGE REIMBURSEMENT	\$ -	\$ -	\$ 278	\$ 278	\$ -
5274-SEMINARS/MEETINGS	\$ 3,040	\$ -	\$ -	\$ -	\$ -
5301-OFFICE SUPPLIES	\$ 660	\$ 1,157	\$ 3,000	\$ 3,500	\$ 500
5320-OPERATING EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -
5401-OFFICE EXPENSE	\$ 322	\$ -	\$ -	\$ -	\$ -
5483-UTILITIES - CELL PHONE	\$ 144	\$ -	\$ -	\$ -	\$ -
Operating Total	\$ 46,410	\$ 42,641	\$ 45,278	\$ 46,278	\$ 1,000
Capital					
5510-MINOR CAPITAL	\$ 3,079	\$ -	\$ -	\$ -	\$ -
5512-CAPITAL EQUIPMENT	\$ 14,968	\$ -	\$ -	\$ -	\$ -
5596-CAPITAL PROJ/IMP	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Total	\$ 18,047	\$ -	\$ -	\$ -	\$ -
101355-GIS Total	\$ 167,387	\$ 151,636	\$ 170,429	\$ 149,432	\$ (20,997)
Information Technology Total	\$ 732,764	\$ 675,255	\$ 766,881	\$ 1,075,791	\$ 308,910
Parks & Recreation					
101359-CREEKSIDE					
Salaries & Benefits					
5111-PART TIME	\$ -	\$ -	\$ -	\$ 25,480	\$ 25,480
5131-PERS	\$ -	\$ -	\$ -	\$ 3,567	\$ 3,567
5132-MEDICARE	\$ -	\$ -	\$ -	\$ 510	\$ 510
5138-WORKERS COMPENSATION	\$ -	\$ -	\$ -	\$ 369	\$ 369
Salaries & Benefits Total	\$ -	\$ -	\$ -	\$ 29,926	\$ 29,926
Operating					
5249-CONTRACT SERVICES	\$ 7,900	\$ -	\$ -	\$ 72,250	\$ 72,250
5306-MAINTENANCE SUPPLIES	\$ -	\$ -	\$ -	\$ 60,000	\$ 60,000
Operating Total	\$ 7,900	\$ -	\$ -	\$ 132,250	\$ 132,250
Capital					
5541-CREEKSIDE- INTEREST	\$ -	\$ -	\$ -	\$ -	\$ -
5596-CAPITAL PROJ/IMP	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Total	\$ -	\$ -	\$ -	\$ -	\$ -
101359-CREEKSIDE Total	\$ 7,900	\$ -	\$ -	\$ 162,176	\$ 162,176
101431-PARKS					
Salaries & Benefits					
5101-DIRECTOR	\$ 94,543	\$ 94,543	\$ 94,543	\$ 97,379	\$ 2,836
5102-DEPUTY DIRECTOR	\$ 77,477	\$ 77,477	\$ 77,477	\$ 79,801	\$ 2,324
5103-SUPERINTENDENTS	\$ 54,953	\$ 53,053	\$ 54,954	\$ 55,921	\$ 967
5106-FT ADMIN HOURLY	\$ 41,558	\$ 41,559	\$ 41,558	\$ 42,806	\$ 1,248
5107-FT STEELWORKERS	\$ 110,478	\$ 112,463	\$ 113,547	\$ 115,835	\$ 2,288
5111-PART TIME	\$ 220,553	\$ 187,077	\$ 224,000	\$ 224,000	\$ -
5112-SEASONAL	\$ -	\$ -	\$ -	\$ 8,400	\$ 8,400
5116-SERVICE CREDIT	\$ 2,678	\$ 4,973	\$ 5,173	\$ 5,173	\$ (1)
5117-OVERTIME	\$ 3,595	\$ 3,452	\$ 3,300	\$ 3,300	\$ -

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
5122-EMPLOYEE WELLNESS	\$ 1,021	\$ 583	\$ 2,340	\$ 2,340	\$ -
5131-PERS	\$ 84,817	\$ 80,443	\$ 86,412	\$ 88,286	\$ 1,874
5132-WORKERS COMPENSATION	\$ 14,106	\$ 28,403	\$ 9,259	\$ 11,444	\$ 2,185
5133-HEALTH INSURANCE	\$ 85,010	\$ 72,437	\$ 100,385	\$ 84,416	\$ (15,969)
5134-LIFE INSURANCE	\$ 1,655	\$ 1,559	\$ 1,928	\$ 1,870	\$ (58)
5135-DENTAL INSURANCE	\$ 5,164	\$ 4,446	\$ 5,522	\$ 5,115	\$ (408)
5136-VISION INSURANCE	\$ 1,126	\$ 1,185	\$ 1,231	\$ 1,164	\$ (67)
5137-UNIFORM ALLOWANCE	\$ -	\$ -	\$ 2,000	\$ 2,000	\$ -
5138-MEDICARE	\$ 8,675	\$ 8,201	\$ 8,950	\$ 9,144	\$ 194
5142-EAP	\$ 527	\$ 521	\$ 657	\$ 210	\$ (447)
5143-DRUG TESTING	\$ -	\$ -	\$ 1,103	\$ 2,206	\$ 1,103
Salaries & Benefits Total	\$ 807,937	\$ 772,374	\$ 834,339	\$ 840,809	\$ 6,470
Operating					
5241-BANK CHARGES	\$ 50	\$ -	\$ -	\$ -	\$ -
5249-CONTRACT SERVICES	\$ 39,554	\$ 47,525	\$ 73,500	\$ 222,000	\$ 148,500
5254-PROMOTION	\$ 56,462	\$ 24,977	\$ 22,000	\$ 30,000	\$ 8,000
5273-MILEAGE REIMBURSEMENT	\$ -	\$ -	\$ -	\$ 3,000	\$ 3,000
5274-SEMINARS/MEETINGS	\$ 4,004	\$ 301	\$ -	\$ -	\$ -
5279-TRAINING	\$ 99	\$ 668	\$ 1,350	\$ 1,950	\$ 600
5301-OFFICE SUPPLIES	\$ 2,192	\$ 2,960	\$ 3,500	\$ 3,500	\$ -
5306-MAINTENANCE SUPPLIES	\$ 65,167	\$ 92,778	\$ 121,500	\$ 121,500	\$ -
5318-SMALL TOOLS	\$ -	\$ 3,077	\$ -	\$ -	\$ -
5320-OPERATING EQUIPMENT	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000
5325-SAFETY SUPPLIES	\$ 5,642	\$ 3,622	\$ 4,000	\$ 5,000	\$ 1,000
5401-OFFICE EXPENSE	\$ 2,232	\$ 1,335	\$ 2,500	\$ 2,500	\$ -
5483-UTILITIES - CELL PHONE	\$ 1,977	\$ 2,073	\$ 1,750	\$ 6,000	\$ 4,250
Operating Total	\$ 177,380	\$ 179,316	\$ 230,100	\$ 445,450	\$ 215,350
Capital					
5510-MINOR CAPITAL	\$ 5,610	\$ 280	\$ 835	\$ -	\$ (835)
5512-CAPITAL EQUIPMENT	\$ 12,775	\$ 7,412	\$ -	\$ -	\$ -
5513-CAPITAL - STREETS	\$ -	\$ -	\$ -	\$ -	\$ -
5531-LAND ACQUISITION	\$ 69,289	\$ 305,711	\$ -	\$ -	\$ -
5543-2007 BOND ISSUE INTEREST	\$ -	\$ -	\$ -	\$ -	\$ -
5596-CAPITAL PROJ/IMP	\$ 510,627	\$ 380,179	\$ 743,820	\$ -	\$ (743,820)
Capital Total	\$ 598,301	\$ 693,582	\$ 744,655	\$ -	\$ (744,655)
101431-PARKS Total	\$ 1,583,618	\$ 1,645,272	\$ 1,809,094	\$ 1,286,259	\$ (522,835)
101432-RECREATION					
Salaries & Benefits					
5103-SUPERINTENDENTS	\$ 63,873	\$ 59,820	\$ 63,873	\$ 61,957	\$ (1,916)
5104-SUPERVISORS	\$ 85,460	\$ 87,825	\$ 95,985	\$ 95,841	\$ (144)
5111-PART TIME	\$ 40,566	\$ 24,490	\$ 27,440	\$ 32,440	\$ 5,000
5112-SEASONAL	\$ -	\$ -	\$ -	\$ -	\$ -
5113-SEASONAL ESCROW	\$ 116,318	\$ 113,426	\$ 126,848	\$ 126,848	\$ -
5116-SERVICE CREDIT	\$ 650	\$ 850	\$ -	\$ 650	\$ 650
5117-OVERTIME	\$ 202	\$ 21	\$ -	\$ -	\$ -
5122-EMPLOYEE WELLNESS	\$ 550	\$ 257	\$ 1,360	\$ 1,360	\$ -
5131-PERS	\$ 42,990	\$ 40,101	\$ 44,326	\$ 45,820	\$ 1,494
5132-WORKERS COMPENSATION	\$ 6,547	\$ 14,610	\$ 4,750	\$ 5,702	\$ 952
5133-HEALTH INSURANCE	\$ 33,925	\$ 32,619	\$ 39,050	\$ 31,122	\$ (7,928)
5134-LIFE INSURANCE	\$ 618	\$ 587	\$ 679	\$ 754	\$ 75
5135-DENTAL INSURANCE	\$ 3,146	\$ 3,311	\$ 3,364	\$ 3,978	\$ 614
5136-VISION INSURANCE	\$ 782	\$ 927	\$ 879	\$ 816	\$ (63)
5138-MEDICARE	\$ 4,421	\$ 4,113	\$ 4,591	\$ 4,746	\$ 155
5142-EAP	\$ 176	\$ 160	\$ 208	\$ 140	\$ (68)
5143-DRUG TESTING	\$ -	\$ -	\$ 1,654	\$ 3,308	\$ 1,654
Salaries & Benefits Total	\$ 400,223	\$ 383,117	\$ 415,007	\$ 415,481	\$ 474
Operating					
5241-BANK CHARGES	\$ 5,343	\$ 6,703	\$ 7,500	\$ 11,000	\$ 3,500
5251-TECH MAINTENANCE	\$ 5,498	\$ 6,904	\$ 8,000	\$ 8,000	\$ -
5254-PROMOTION	\$ 1,000	\$ -	\$ -	\$ -	\$ -
5273-MILEAGE REIMBURSEMENT	\$ -	\$ -	\$ -	\$ 2,000	\$ 2,000
5274-SEMINARS/MEETINGS	\$ 1,197	\$ 425	\$ -	\$ -	\$ -
5301-OFFICE SUPPLIES	\$ 3,028	\$ 1,524	\$ 3,000	\$ 3,000	\$ -
5304-OPERATIONAL SUPPLIES	\$ 4,065	\$ 2,773	\$ 2,000	\$ 2,000	\$ -

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
5320-OPERATING EQUIPMENT	\$ -	\$ -	\$ -	\$ 3,000	\$ 3,000
5325-SAFETY SUPPLIES	\$ -	\$ -	\$ -	\$ -	\$ -
5401-OFFICE EXPENSE	\$ 3,024	\$ 612	\$ 1,250	\$ 1,250	\$ -
5415-FOURTH OF JULY	\$ 20,000	\$ 19,000	\$ 19,380	\$ 35,000	\$ 15,620
5420-PROGRAM ESCROW	\$ 78,299	\$ 71,494	\$ 129,700	\$ 129,700	\$ -
5421-REC PROGRAM SERVICES	\$ 53,715	\$ 42,539	\$ 44,700	\$ 61,800	\$ 17,100
5456-OPERATIONAL EXPENSES	\$ 2,826	\$ -	\$ -	\$ 3,000	\$ 3,000
5483-UTILITIES - CELL PHONE	\$ 1,090	\$ 1,157	\$ 2,000	\$ 3,000	\$ 1,000
Operating Total	\$ 179,086	\$ 153,133	\$ 217,530	\$ 262,750	\$ 45,220
Capital					
5510-MINOR CAPITAL	\$ 1,975	\$ 5,300	\$ -	\$ -	\$ -
5512-CAPITAL EQUIPMENT	\$ 18,228	\$ 84	\$ -	\$ -	\$ -
5596-CAPITAL PROJ/IMP	\$ 4,905	\$ -	\$ -	\$ -	\$ -
Capital Total	\$ 25,107	\$ 5,384	\$ -	\$ -	\$ -
101432-RECREATION Total	\$ 604,417	\$ 541,634	\$ 632,537	\$ 678,231	\$ 45,694
101433-GOLF					
Salaries & Benefits					
5103-SUPERINTENDENTS	\$ 9,698	\$ 9,362	\$ 9,698	\$ 9,868	\$ 170
5104-SUPERVISORS	\$ 14,468	\$ 13,915	\$ 14,760	\$ 14,575	\$ (185)
5111-PART TIME	\$ 86,543	\$ 87,017	\$ 94,000	\$ 74,000	\$ (20,000)
5112-SEASONAL	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000
5116-SERVICE CREDIT	\$ 98	\$ 128	\$ 128	\$ 128	\$ (1)
5117-OVERTIME	\$ 44	\$ 837	\$ -	\$ -	\$ -
5122-EMPLOYEE WELLNESS	\$ 26	\$ 14	\$ 180	\$ 180	\$ -
5131-PERS	\$ 15,519	\$ 15,576	\$ 16,654	\$ 16,600	\$ (54)
5132-WORKERS COMPENSATION	\$ 2,683	\$ 5,505	\$ 1,784	\$ 1,901	\$ 117
5133-HEALTH INSURANCE	\$ 3,753	\$ 4,029	\$ 9,273	\$ 5,313	\$ (3,960)
5134-LIFE INSURANCE	\$ 146	\$ 145	\$ 144	\$ 119	\$ (25)
5135-DENTAL INSURANCE	\$ 426	\$ 407	\$ 492	\$ 527	\$ 35
5136-VISION INSURANCE	\$ 106	\$ 106	\$ 118	\$ 108	\$ (10)
5138-MEDICARE	\$ 1,603	\$ 1,611	\$ 1,725	\$ 1,719	\$ (6)
5142-EAP	\$ 80	\$ 123	\$ 132	\$ 70	\$ (62)
5143-DRUG TESTING	\$ -	\$ -	\$ 588	\$ 735	\$ 147
Salaries & Benefits Total	\$ 135,194	\$ 138,775	\$ 149,676	\$ 145,842	\$ (3,834)
Operating					
5241-BANK CHARGES	\$ 4,065	\$ 3,498	\$ 8,000	\$ 8,000	\$ -
5249-CONTRACT SERVICES	\$ 9,306	\$ 20,744	\$ 22,000	\$ 36,600	\$ 14,600
5250-JANITORIAL CONTRACT	\$ 4,864	\$ 4,500	\$ 4,500	\$ 5,500	\$ 1,000
5274-SEMINARS/MEETINGS	\$ -	\$ -	\$ -	\$ -	\$ -
5282-INSURANCE	\$ 2,692	\$ 2,956	\$ 3,570	\$ 3,570	\$ -
5305-SALEABLE SUPPLIES	\$ 14,509	\$ 11,911	\$ 21,000	\$ 21,000	\$ -
5306-MAINTENANCE SUPPLIES	\$ 26,814	\$ 12,491	\$ 27,000	\$ 20,000	\$ (7,000)
5318-SMALL TOOLS	\$ -	\$ 392	\$ -	\$ -	\$ -
5320-OPERATING EQUIPMENT	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000
5325-SAFETY SUPPLIES	\$ 259	\$ -	\$ 2,200	\$ 2,200	\$ -
5456-OPERATIONAL EXPENSES	\$ 4,601	\$ 7,096	\$ 14,000	\$ 14,000	\$ -
5476-CAPITAL MAINTENANCE	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000
5480-UTILITIES - WATER & SEWER	\$ -	\$ -	\$ 15,500	\$ 15,500	\$ -
5481-UTILITIES - GAS	\$ 952	\$ 983	\$ 4,000	\$ 4,000	\$ -
5482-UTILITIES - ELECTRIC	\$ 11,819	\$ 9,512	\$ 13,001	\$ 13,000	\$ (1)
5483-UTILITIES - CELL PHONE	\$ 234	\$ 249	\$ 350	\$ 350	\$ -
5484-UTILITIES - TELEPHONE	\$ -	\$ -	\$ -	\$ -	\$ -
5494-OVER/SHORT	\$ -	\$ -	\$ 50	\$ 50	\$ -
Operating Total	\$ 80,115	\$ 74,332	\$ 135,171	\$ 198,770	\$ 63,599
Capital					
5510-MINOR CAPITAL	\$ 100	\$ 5,400	\$ -	\$ -	\$ -
5512-CAPITAL EQUIPMENT	\$ 4,000	\$ 5,000	\$ -	\$ -	\$ -
5596-CAPITAL PROJ/IMP	\$ 15,000	\$ -	\$ -	\$ -	\$ -
Capital Total	\$ 19,100	\$ 10,400	\$ -	\$ -	\$ -
101433-GOLF Total	\$ 234,408	\$ 223,507	\$ 284,847	\$ 344,612	\$ 59,765

101434-SENIOR SERVICES
Salaries & Benefits

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
5104-SUPERVISORS	\$ 60,103	\$ 60,103	\$ 60,103	\$ 61,906	\$ 1,803
5111-PART TIME	\$ 8,671	\$ 7,875	\$ 12,700	\$ 12,700	\$ -
5116-SERVICE CREDIT	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ -
5122-EMPLOYEE WELLNESS	\$ 125	\$ 200	\$ 400	\$ 400	\$ -
5131-PERS	\$ 9,803	\$ 9,692	\$ 10,423	\$ 10,620	\$ 197
5132-WORKERS COMPENSATION	\$ 1,552	\$ 3,353	\$ 1,117	\$ 1,454	\$ 337
5133-HEALTH INSURANCE	\$ 5,560	\$ 6,177	\$ 8,275	\$ 7,163	\$ (1,112)
5134-LIFE INSURANCE	\$ 222	\$ 222	\$ 239	\$ 295	\$ 56
5135-DENTAL INSURANCE	\$ 946	\$ 988	\$ 1,093	\$ 1,170	\$ 77
5136-VISION INSURANCE	\$ 237	\$ 255	\$ 259	\$ 240	\$ (19)
5138-MEDICARE	\$ 126	\$ 114	\$ 184	\$ 1,100	\$ 916
5142-EAP	\$ 26	\$ 31	\$ 36	\$ 35	\$ (1)
Salaries & Benefits Total	\$ 88,620	\$ 90,261	\$ 96,079	\$ 98,332	\$ 2,253
Operating					
5274-SEMINARS/MEETINGS	\$ -	\$ -	\$ -	\$ -	\$ -
5320-OPERATING EQUIPMENT	\$ -	\$ -	\$ -	\$ 2,000	\$ 2,000
5401-OFFICE EXPENSE	\$ -	\$ 359	\$ 750	\$ 850	\$ 100
5428-SENIOR SERVICES PROGRAMS	\$ 2,808	\$ 4,923	\$ 4,000	\$ 8,500	\$ 4,500
5483-UTILITIES - CELL PHONE	\$ 144	\$ -	\$ 350	\$ -	\$ (350)
Operating Total	\$ 2,952	\$ 5,283	\$ 5,100	\$ 11,350	\$ 6,250
Capital					
5510-MINOR CAPITAL	\$ 50	\$ -	\$ -	\$ -	\$ -
5512-CAPITAL EQUIPMENT	\$ 2,135	\$ -	\$ -	\$ -	\$ -
5596-CAPITAL PROJ/IMP	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Total	\$ 2,185	\$ -	\$ -	\$ -	\$ -
101434-SENIOR SERVICES Total	\$ 93,757	\$ 95,544	\$ 101,179	\$ 109,682	\$ 8,503
101435-PARKS & REC BOARD					
Operating					
5274-SEMINARS/MEETINGS	\$ -	\$ -	\$ -	\$ -	\$ -
5401-OFFICE EXPENSE	\$ 20	\$ -	\$ 404	\$ -	\$ (404)
5456-OPERATIONAL EXPENSES	\$ 829	\$ 471	\$ 1,010	\$ -	\$ (1,010)
Operating Total	\$ 850	\$ 471	\$ 1,414	\$ -	\$ (1,414)
Capital					
5510-MINOR CAPITAL	\$ 49	\$ -	\$ -	\$ -	\$ -
Capital Total	\$ 49	\$ -	\$ -	\$ -	\$ -
101435-PARKS & REC BOARD Total	\$ 899	\$ 471	\$ 1,414	\$ -	\$ (1,414)
101435-PARKS & REC COMMISSION					
Salaries & Benefits					
5001-COUNCIL,BOARDS,COMMISSION	\$ 8,300	\$ 8,400	\$ 8,400	\$ 7,200	\$ (1,200)
5131-PERS	\$ 1,162	\$ 1,176	\$ 1,176	\$ 1,008	\$ (168)
5132-WORKERS COMPENSATION	\$ 178	\$ 397	\$ 126	\$ 144	\$ 18
5138-MEDICARE	\$ 120	\$ 122	\$ 122	\$ 104	\$ (18)
Salaries & Benefits Total	\$ 9,761	\$ 10,095	\$ 9,824	\$ 8,456	\$ (1,368)
101435-PARKS & REC COMMISSION Total	\$ 9,761	\$ 10,095	\$ 9,824	\$ 8,456	\$ (1,368)
101436-LANDSCAPE BOARD					
Operating					
5274-SEMINARS/MEETINGS	\$ -	\$ -	\$ -	\$ -	\$ -
5301-OFFICE SUPPLIES	\$ 29	\$ -	\$ 428	\$ -	\$ (428)
5401-OFFICE EXPENSE	\$ 54	\$ 20	\$ 101	\$ -	\$ (101)
Operating Total	\$ 83	\$ 20	\$ 529	\$ -	\$ (529)
Capital					
5510-MINOR CAPITAL	\$ 50	\$ -	\$ -	\$ -	\$ -
5596-CAPITAL PROJ/IMP	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Total	\$ 50	\$ -	\$ -	\$ -	\$ -
101436-LANDSCAPE BOARD Total	\$ 133	\$ 20	\$ 529	\$ -	\$ (529)
101436-LANDSCAPE COMMISSION					
Salaries & Benefits					

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
5001-COUNCIL,BOARDS,COMMISSION	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ -
5131-PERS	\$ 420	\$ 420	\$ 420	\$ 420	\$ -
5132-WORKERS COMPENSATION	\$ 64	\$ 143	\$ 45	\$ 60	\$ 15
5138-MEDICARE	\$ 44	\$ 44	\$ 44	\$ 44	\$ (0)
Salaries & Benefits Total	\$ 3,528	\$ 3,607	\$ 3,509	\$ 3,524	\$ 15

101436-LANDSCAPE COMMISSION Total	\$ 3,528	\$ 3,607	\$ 3,509	\$ 3,524	\$ 15
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101437-PARK FACILITIES

Salaries & Benefits

5107-FT STEELWORKERS	\$ 56,723	\$ 57,299	\$ 57,869	\$ 59,030	\$ 1,161
5111-PART TIME	\$ 197,315	\$ 196,731	\$ 225,500	\$ 225,500	\$ -
5116-SERVICE CREDIT	\$ 2,075	\$ 2,075	\$ 825	\$ 825	\$ -
5117-OVERTIME	\$ 3,305	\$ 4,827	\$ 1,650	\$ 1,650	\$ -
5122-EMPLOYEE WELLNESS	\$ 25	\$ -	\$ 400	\$ 400	\$ -
5131-PERS	\$ 46,863	\$ 72,010	\$ 40,074	\$ 40,181	\$ 107
5132-WORKERS COMPENSATION	\$ 7,911	\$ 15,113	\$ 4,294	\$ 4,604	\$ 310
5133-HEALTH INSURANCE	\$ 22,357	\$ 18,903	\$ 18,723	\$ 19,514	\$ 791
5134-LIFE INSURANCE	\$ 708	\$ 440	\$ 449	\$ 283	\$ (166)
5135-DENTAL INSURANCE	\$ 1,760	\$ 1,087	\$ 856	\$ 840	\$ (16)
5136-VISION INSURANCE	\$ 352	\$ 180	\$ 124	\$ 130	\$ 6
5137-UNIFORM ALLOWANCE	\$ -	\$ -	\$ 250	\$ 250	\$ -
5138-MEDICARE	\$ 4,834	\$ 4,048	\$ 4,151	\$ 4,162	\$ 11
5142-EAP	\$ 361	\$ 308	\$ 425	\$ 35	\$ (390)
5143-DRUG TESTING	\$ -	\$ -	\$ 588	\$ 588	\$ -
Salaries & Benefits Total	\$ 344,590	\$ 373,023	\$ 356,178	\$ 357,993	\$ 1,815

Operating

5249-CONTRACT SERVICES	\$ 39,297	\$ 37,751	\$ 33,750	\$ 78,750	\$ 45,000
5273-MILEAGE REIMBURSEMENT	\$ -	\$ -	\$ -	\$ -	\$ -
5274-SEMINARS/MEETINGS	\$ 1,889	\$ -	\$ -	\$ -	\$ -
5279-TRAINING	\$ -	\$ -	\$ 2,000	\$ 2,000	\$ -
5306-MAINTENANCE SUPPLIES	\$ 41,859	\$ 38,894	\$ 42,750	\$ 42,750	\$ -
5318-SMALL TOOLS	\$ -	\$ -	\$ 1,500	\$ 1,500	\$ -
5320-OPERATING EQUIPMENT	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000
5325-SAFETY SUPPLIES	\$ 1,886	\$ 232	\$ 1,000	\$ 1,000	\$ -
5401-OFFICE EXPENSE	\$ 194	\$ 308	\$ 300	\$ 300	\$ -
5456-OPERATIONAL EXPENSES	\$ -	\$ -	\$ -	\$ 4,000	\$ 4,000
5483-UTILITIES - CELL PHONE	\$ 282	\$ 641	\$ 1,050	\$ 2,400	\$ 1,350
Operating Total	\$ 85,407	\$ 77,827	\$ 82,350	\$ 182,700	\$ 100,350

Capital

5510-MINOR CAPITAL	\$ 2,661	\$ 1,220	\$ -	\$ -	\$ -
5512-CAPITAL EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -
5596-CAPITAL PROJ/IMP	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Total	\$ 2,661	\$ 1,220	\$ -	\$ -	\$ -

101437-PARK FACILITIES Total	\$ 432,658	\$ 452,069	\$ 438,528	\$ 540,693	\$ 102,165
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101438-HUNTERS RIDGE POOL

Salaries & Benefits

5104-SUPERVISORS	\$ 9,646	\$ 6,957	\$ 7,380	\$ 7,287	\$ (93)
5111-PART TIME	\$ 56,979	\$ 62,715	\$ 57,000	\$ -	\$ (57,000)
5112-SEASONAL	\$ -	\$ -	\$ -	\$ 62,130	\$ 62,130
5116-SERVICE CREDIT	\$ -	\$ -	\$ -	\$ -	\$ -
5117-OVERTIME	\$ -	\$ 382	\$ -	\$ -	\$ -
5122-EMPLOYEE WELLNESS	\$ 4	\$ 3	\$ 60	\$ 60	\$ -
5131-PERS	\$ 9,328	\$ 9,808	\$ 9,035	\$ 10,138	\$ 1,103
5132-WORKERS COMPENSATION	\$ 1,359	\$ 3,346	\$ 968	\$ 1,123	\$ 155
5133-HEALTH INSURANCE	\$ 905	\$ 920	\$ 3,043	\$ 1,074	\$ (1,969)
5134-LIFE INSURANCE	\$ 29	\$ 24	\$ 30	\$ 36	\$ 6
5135-DENTAL INSURANCE	\$ 161	\$ 136	\$ 164	\$ 176	\$ 12
5136-VISION INSURANCE	\$ 40	\$ 35	\$ 39	\$ 36	\$ (3)
5137-UNIFORM ALLOWANCE	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ -
5138-MEDICARE	\$ 964	\$ 1,016	\$ 936	\$ 1,050	\$ 114
5142-EAP	\$ 4	\$ 5	\$ 6	\$ 35	\$ 29
5143-DRUG TESTING	\$ -	\$ -	\$ 1,654	\$ 1,654	\$ -
Salaries & Benefits Total	\$ 79,418	\$ 85,349	\$ 81,315	\$ 85,799	\$ 4,484

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
Operating					
5241-BANK CHARGES	\$ 623	\$ 418	\$ 825	\$ 1,100	\$ 275
5282-INSURANCE	\$ 2,342	\$ 2,489	\$ 3,360	\$ 3,360	\$ -
5305-SALEABLE SUPPLIES	\$ 4,537	\$ 6,259	\$ 8,500	\$ 9,000	\$ 500
5306-MAINTENANCE SUPPLIES	\$ 4,153	\$ 4,712	\$ 4,750	\$ 9,700	\$ 4,950
5320-OPERATING EQUIPMENT	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000
5401-OFFICE EXPENSE	\$ 233	\$ 234	\$ 350	\$ 350	\$ -
5403-SPECIAL EVENTS	\$ 663	\$ 951	\$ 900	\$ 900	\$ -
5456-OPERATIONAL EXPENSES	\$ 10,534	\$ 12,113	\$ 12,000	\$ 12,000	\$ -
5480-UTILITIES - WATER & SEWER	\$ 2,954	\$ 1,967	\$ 5,000	\$ 3,500	\$ (1,500)
5481-UTILITIES - GAS	\$ 2,389	\$ 2,134	\$ 7,200	\$ 3,000	\$ (4,200)
5482-UTILITIES - ELECTRIC	\$ 10,107	\$ 8,904	\$ 11,117	\$ 10,500	\$ (617)
5483-UTILITIES - CELL PHONE	\$ 422	\$ 177	\$ 600	\$ 600	\$ -
5484-UTILITIES - TELEPHONE	\$ -	\$ -	\$ -	\$ -	\$ -
5494-OVER/SHORT	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Total	\$ 38,956	\$ 40,359	\$ 54,602	\$ 69,010	\$ 14,408
Capital					
5510-MINOR CAPITAL	\$ 7,285	\$ 605	\$ 4,725	\$ -	\$ (4,725)
5512-CAPITAL EQUIPMENT	\$ 1,868	\$ 750	\$ -	\$ 45,000	\$ 45,000
5596-CAPITAL PROJ/IMP	\$ 8,068	\$ -	\$ -	\$ -	\$ -
Capital Total	\$ 17,221	\$ 1,355	\$ 4,725	\$ 45,000	\$ 40,275
101438-HUNTERS RIDGE POOL Total	\$ 135,595	\$ 127,062	\$ 140,642	\$ 199,809	\$ 59,167
101439-OHIO HERB EDUCATION CTR					
Salaries & Benefits					
5111-PART TIME	\$ 33,255	\$ 29,058	\$ 40,000	\$ 25,600	\$ (14,400)
5112-SEASONAL	\$ -	\$ -	\$ -	\$ -	\$ -
5115-CONTRACT LABOR	\$ -	\$ -	\$ -	\$ -	\$ -
5117-OVERTIME	\$ 27	\$ 15	\$ -	\$ -	\$ -
5131-PERS	\$ 4,660	\$ 4,070	\$ 5,600	\$ 5,600	\$ -
5132-WORKERS COMPENSATION	\$ 679	\$ 1,578	\$ 600	\$ 600	\$ -
5134-LIFE INSURANCE	\$ -	\$ -	\$ 45	\$ 45	\$ -
5138-MEDICARE	\$ 483	\$ 422	\$ 580	\$ 580	\$ -
5142-EAP	\$ -	\$ -	\$ 36	\$ 36	\$ -
Salaries & Benefits Total	\$ 39,104	\$ 35,143	\$ 46,861	\$ 32,461	\$ (14,400)
Operating					
5241-BANK CHARGES	\$ 397	\$ 421	\$ 500	\$ 940	\$ 440
5249-CONTRACT SERVICES	\$ -	\$ -	\$ -	\$ 500	\$ 500
5276-LEASE EXPENSE	\$ 17,000	\$ 2,800	\$ -	\$ -	\$ -
5297-MISCELLANEOUS	\$ -	\$ -	\$ -	\$ -	\$ -
5301-OFFICE SUPPLIES	\$ -	\$ -	\$ -	\$ 500	\$ 500
5305-SALEABLE SUPPLIES	\$ 10,545	\$ 10,200	\$ 10,000	\$ 17,500	\$ 7,500
5310-MAINTENANCE BUILDING	\$ -	\$ 39	\$ 1,500	\$ 2,200	\$ 700
5320-OPERATING EQUIPMENT	\$ -	\$ -	\$ -	\$ 3,000	\$ 3,000
5401-OFFICE EXPENSE	\$ 1,070	\$ 691	\$ 1,000	\$ 1,000	\$ -
5403-SPECIAL EVENTS	\$ 5,611	\$ 3,046	\$ 5,000	\$ 6,900	\$ 1,900
5456-OPERATIONAL EXPENSES	\$ 4,801	\$ 3,214	\$ 5,000	\$ 7,500	\$ 2,500
5480-UTILITIES - WATER & SEWER	\$ 144	\$ 188	\$ 750	\$ 300	\$ (450)
5481-UTILITIES - GAS	\$ 500	\$ 1,069	\$ 1,514	\$ 1,300	\$ (214)
5482-UTILITIES - ELECTRIC	\$ 1,509	\$ 240	\$ 2,659	\$ 1,000	\$ (1,659)
5483-UTILITIES - CELL PHONE	\$ -	\$ -	\$ 361	\$ 360	\$ (1)
5484-UTILITIES - TELEPHONE	\$ -	\$ -	\$ -	\$ -	\$ -
5494-OVER/SHORT	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Total	\$ 41,578	\$ 21,908	\$ 28,284	\$ 43,000	\$ 14,716
Capital					
5510-MINOR CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -
5596-CAPITAL PROJ/IMP	\$ 3,690	\$ 8,800	\$ 20,000	\$ -	\$ (20,000)
Capital Total	\$ 3,690	\$ 8,800	\$ 20,000	\$ -	\$ (20,000)
101439-OHIO HERB EDUCATION CTR Total	\$ 84,371	\$ 65,851	\$ 95,145	\$ 75,461	\$ (19,684)
101440-GAHANNA SWIM CLUB					
Salaries & Benefits					
5104-SUPERVISORS	\$ 14,468	\$ 6,957	\$ 7,380	\$ 7,287	\$ (93)
5111-PART TIME	\$ 105,692	\$ 107,240	\$ 105,000	\$ -	\$ (105,000)

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
5112-SEASONAL	\$ -	\$ -	\$ -	\$ 112,700	\$ 112,700
5116-SERVICE CREDIT	\$ -	\$ -	\$ -	\$ -	\$ -
5117-OVERTIME	\$ 155	\$ 90	\$ -	\$ -	\$ -
5122-EMPLOYEE WELLNESS	\$ 4	\$ 3	\$ 60	\$ 60	\$ -
5131-PERS	\$ 16,845	\$ 16,000	\$ 15,755	\$ 17,218	\$ 1,463
5132-WORKERS COMPENSATION	\$ 2,331	\$ 5,886	\$ 1,688	\$ 1,881	\$ 193
5133-HEALTH INSURANCE	\$ 1,117	\$ 920	\$ 3,056	\$ 1,074	\$ (1,982)
5134-LIFE INSURANCE	\$ 36	\$ 24	\$ 30	\$ 36	\$ 6
5135-DENTAL INSURANCE	\$ 198	\$ 136	\$ 164	\$ 176	\$ 12
5136-VISION INSURANCE	\$ 50	\$ 35	\$ 39	\$ 36	\$ (3)
5137-UNIFORM ALLOWANCE	\$ -	\$ -	\$ 1,800	\$ 1,800	\$ -
5138-MEDICARE	\$ 1,743	\$ 1,657	\$ 1,630	\$ 1,783	\$ 153
5142-EAP	\$ 5	\$ 5	\$ 6	\$ 35	\$ 29
5143-DRUG TESTING	\$ -	\$ -	\$ 2,757	\$ 2,757	\$ -
Salaries & Benefits Total	\$ 142,644	\$ 138,954	\$ 139,365	\$ 146,844	\$ 7,479
Operating					
5241-BANK CHARGES	\$ 15	\$ 231	\$ 800	\$ 1,000	\$ 200
5282-INSURANCE	\$ 3,975	\$ 4,088	\$ 5,775	\$ 5,775	\$ -
5305-SALEABLE SUPPLIES	\$ 13,706	\$ 14,035	\$ 24,500	\$ 26,623	\$ 2,123
5306-MAINTENANCE SUPPLIES	\$ 9,624	\$ 16,386	\$ 12,500	\$ 21,000	\$ 8,500
5320-OPERATING EQUIPMENT	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000
5401-OFFICE EXPENSE	\$ 395	\$ 628	\$ 750	\$ 750	\$ -
5403-SPECIAL EVENTS	\$ 454	\$ -	\$ 1,500	\$ 1,500	\$ -
5456-OPERATIONAL EXPENSES	\$ 22,888	\$ 18,568	\$ 21,000	\$ 21,000	\$ -
5480-UTILITIES - WATER & SEWER	\$ 5,941	\$ 8,306	\$ 7,000	\$ 13,200	\$ 6,200
5481-UTILITIES - GAS	\$ 346	\$ 3,097	\$ 12,000	\$ 6,000	\$ (6,000)
5482-UTILITIES - ELECTRIC	\$ 11,759	\$ 9,297	\$ 12,933	\$ 14,415	\$ 1,482
5483-UTILITIES - CELL PHONE	\$ 319	\$ 458	\$ 600	\$ 500	\$ (100)
5484-UTILITIES - TELEPHONE	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Total	\$ 69,422	\$ 75,093	\$ 99,358	\$ 126,763	\$ 27,405
Capital					
5510-MINOR CAPITAL	\$ 10,043	\$ 17,314	\$ 25,676	\$ -	\$ (25,676)
5512-CAPITAL EQUIPMENT	\$ 1,200	\$ 2,036	\$ -	\$ -	\$ -
5596-CAPITAL PROJ/IMP	\$ 31,912	\$ 3,948	\$ -	\$ -	\$ -
Capital Total	\$ 43,155	\$ 23,298	\$ 25,676	\$ -	\$ (25,676)
101440-GAHANNA SWIM CLUB Total	\$ 255,221	\$ 237,345	\$ 264,399	\$ 273,607	\$ 9,208
Parks & Recreation Total	\$ 3,446,266	\$ 3,402,475	\$ 3,781,647	\$ 3,682,510	\$ (99,137)

Planning & Development

101341-ZONING

Salaries & Benefits

5104-SUPERVISORS	\$ 59,089	\$ 59,089	\$ 59,089	\$ 60,862	\$ 1,773
5107-FT STEELWORKERS	\$ 49,787	\$ 50,104	\$ 50,564	\$ 51,584	\$ 1,020
5111-PART TIME	\$ 23,424	\$ 18,050	\$ 20,000	\$ 20,000	\$ -
5116-SERVICE CREDIT	\$ 1,675	\$ 2,075	\$ 2,075	\$ 2,075	\$ -
5117-OVERTIME	\$ 1,226	\$ 1,954	\$ 1,754	\$ 1,754	\$ -
5122-EMPLOYEE WELLNESS	\$ 140	\$ -	\$ 800	\$ 800	\$ -
5131-PERS	\$ 18,928	\$ 18,378	\$ 18,275	\$ 19,079	\$ 804
5132-WORKERS COMPENSATION	\$ 3,094	\$ 6,365	\$ 1,958	\$ 2,617	\$ 659
5133-HEALTH INSURANCE	\$ 31,202	\$ 33,025	\$ 39,451	\$ 40,608	\$ 1,157
5134-LIFE INSURANCE	\$ 428	\$ 420	\$ 454	\$ 538	\$ 84
5135-DENTAL INSURANCE	\$ 1,762	\$ 1,819	\$ 1,932	\$ 2,010	\$ 78
5136-VISION INSURANCE	\$ 350	\$ 372	\$ 380	\$ 370	\$ (10)
5138-MEDICARE	\$ 1,932	\$ 1,873	\$ 1,893	\$ 1,976	\$ 83
5142-EAP	\$ 92	\$ 93	\$ 107	\$ 70	\$ (37)
5143-DRUG TESTING	\$ -	\$ -	\$ 37	\$ 37	\$ -
Salaries & Benefits Total	\$ 193,128	\$ 193,617	\$ 198,769	\$ 204,379	\$ 5,610

Operating

5251-TECH MAINTENANCE	\$ 4,000	\$ 4,000	\$ 4,700	\$ 4,700	\$ -
5274-SEMINARS/MEETINGS	\$ 287	\$ -	\$ -	\$ -	\$ -
5301-OFFICE SUPPLIES	\$ 144	\$ 130	\$ 500	\$ 500	\$ -
5401-OFFICE EXPENSE	\$ 373	\$ 248	\$ 800	\$ 800	\$ -
5483-UTILITIES - CELL PHONE	\$ 842	\$ 661	\$ 1,050	\$ 1,050	\$ -
Operating Total	\$ 5,646	\$ 5,039	\$ 7,050	\$ 7,050	\$ -

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
Capital					
5510-MINOR CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -
5596-CAPITAL PROJ/IMP	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Total	\$ -	\$ -	\$ -	\$ -	\$ -
101341-ZONING Total	\$ 198,774	\$ 198,656	\$ 205,819	\$ 211,429	\$ 5,610
101343-DEVELOPMENT					
Salaries & Benefits					
5101-DIRECTOR	\$ 108,048	\$ 95,921	\$ 90,041	\$ 90,041	\$ (0)
5102-DEPUTY DIRECTOR	\$ 76,166	\$ 74,771	\$ 76,534	\$ 76,534	\$ 0
5105-FT ADMIN SALARY	\$ 108,746	\$ 40,412	\$ 63,873	\$ 61,957	\$ (1,916)
5106-FT ADMIN HOURLY	\$ 41,371	\$ 41,371	\$ 41,371	\$ 42,619	\$ 1,248
5111-PART TIME	\$ -	\$ -	\$ -	\$ -	\$ -
5116-SERVICE CREDIT	\$ 850	\$ -	\$ -	\$ 650	\$ 650
5117-OVERTIME	\$ 109	\$ 119	\$ 1,500	\$ 1,500	\$ -
5122-EMPLOYEE WELLNESS	\$ 665	\$ 267	\$ 1,600	\$ 1,600	\$ -
5131-PERS	\$ 45,097	\$ 173,378	\$ 38,489	\$ 38,262	\$ (227)
5132-WORKERS COMPENSATION	\$ 7,721	\$ 14,622	\$ 4,124	\$ 5,459	\$ 1,335
5133-HEALTH INSURANCE	\$ 46,655	\$ 56,916	\$ 84,594	\$ 84,374	\$ (220)
5134-LIFE INSURANCE	\$ 1,171	\$ 834	\$ 1,147	\$ 1,297	\$ 150
5135-DENTAL INSURANCE	\$ 4,264	\$ 3,765	\$ 4,372	\$ 4,680	\$ 308
5136-VISION INSURANCE	\$ 1,060	\$ 942	\$ 1,035	\$ 960	\$ (75)
5138-MEDICARE	\$ 4,803	\$ 3,563	\$ 3,986	\$ 3,963	\$ (23)
5142-EAP	\$ 135	\$ 109	\$ 142	\$ 140	\$ (2)
5143-DRUG TESTING	\$ -	\$ -	\$ 37	\$ 37	\$ -
Salaries & Benefits Total	\$ 446,861	\$ 506,988	\$ 412,845	\$ 414,072	\$ 1,227
Operating					
5243-COMMUNITY SUPPORT	\$ -	\$ 107,500	\$ 50,000	\$ 50,000	\$ -
5251-TECH MAINTENANCE	\$ 3,339	\$ 2,114	\$ 6,500	\$ 6,500	\$ -
5253-PLANNING	\$ 78,332	\$ 3,150	\$ 10,000	\$ 45,000	\$ 35,000
5254-PROMOTION	\$ 30,965	\$ 18,517	\$ 40,000	\$ 40,000	\$ -
5273-MILEAGE REIMBURSEMENT	\$ -	\$ -	\$ -	\$ -	\$ -
5274-SEMINARS/MEETINGS	\$ 2,230	\$ -	\$ -	\$ -	\$ -
5275-ANNUAL DUES	\$ 28,448	\$ 35,563	\$ 30,000	\$ 37,000	\$ 7,000
5301-OFFICE SUPPLIES	\$ 2,612	\$ 1,437	\$ 2,000	\$ 2,000	\$ -
5401-OFFICE EXPENSE	\$ 2,753	\$ 5,546	\$ 5,000	\$ 5,000	\$ -
5483-UTILITIES - CELL PHONE	\$ 347	\$ 73	\$ -	\$ -	\$ -
Operating Total	\$ 149,025	\$ 173,900	\$ 143,500	\$ 185,500	\$ 42,000
Capital					
5547-BROWNFIELDS	\$ 22,148	\$ -	\$ -	\$ -	\$ -
5596-CAPITAL PROJ/IMP	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Total	\$ 22,148	\$ -	\$ -	\$ -	\$ -
101343-DEVELOPMENT Total	\$ 618,034	\$ 680,887	\$ 556,345	\$ 599,572	\$ 43,227
101344-BUILDING					
Salaries & Benefits					
5103-SUPERINTENDENTS	\$ 68,685	\$ 68,685	\$ 68,685	\$ 70,746	\$ 2,061
5104-SUPERVISORS	\$ 54,669	\$ 55,751	\$ 55,777	\$ 57,963	\$ 2,186
5106-FT ADMIN HOURLY	\$ 34,008	\$ 34,008	\$ 34,008	\$ 35,027	\$ 1,019
5111-PART TIME	\$ 3,634	\$ -	\$ -	\$ -	\$ -
5112-SEASONAL	\$ -	\$ -	\$ -	\$ -	\$ -
5115-CONTRACT LABOR	\$ 23,919	\$ 19,913	\$ 25,200	\$ -	\$ (25,200)
5116-SERVICE CREDIT	\$ -	\$ 1,950	\$ 1,950	\$ 1,950	\$ -
5117-OVERTIME	\$ 196	\$ 305	\$ 1,515	\$ 1,515	\$ -
5122-EMPLOYEE WELLNESS	\$ 790	\$ 698	\$ 1,200	\$ 1,200	\$ -
5131-PERS	\$ 22,567	\$ 22,498	\$ 22,839	\$ 23,408	\$ 569
5132-WORKERS COMPENSATION	\$ 3,741	\$ 8,373	\$ 2,447	\$ 3,336	\$ 889
5133-HEALTH INSURANCE	\$ 21,000	\$ 23,211	\$ 30,858	\$ 29,256	\$ (1,602)
5134-LIFE INSURANCE	\$ 586	\$ 585	\$ 630	\$ 783	\$ 153
5135-DENTAL INSURANCE	\$ 1,895	\$ 1,968	\$ 2,186	\$ 2,340	\$ 154
5136-VISION INSURANCE	\$ 472	\$ 513	\$ 518	\$ 480	\$ (38)
5138-MEDICARE	\$ 2,330	\$ 2,321	\$ 2,365	\$ 2,424	\$ 59
5142-EAP	\$ 97	\$ 93	\$ 107	\$ 105	\$ (2)
5143-DRUG TESTING	\$ -	\$ -	\$ 37	\$ 37	\$ -

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
Salaries & Benefits Total	\$ 238,587	\$ 240,872	\$ 250,322	\$ 230,571	\$ (19,751)
Operating					
5241-BANK CHARGES	\$ 1,132	\$ 1,677	\$ 1,200	\$ 1,700	\$ 500
5246-CONTRACT PLAN REVIEW SERV	\$ 8,960	\$ 9,345	\$ 14,000	\$ 14,000	\$ -
5247-CONTRACT ELECTRICAL INSP	\$ -	\$ -	\$ -	\$ 25,200	\$ 25,200
5251-TECH MAINTENANCE	\$ 1,720	\$ 1,720	\$ 3,000	\$ 3,000	\$ -
5252-BUILDING, STATE FEE	\$ 4,028	\$ 5,735	\$ 5,800	\$ 5,800	\$ -
5273-MILEAGE REIMBURSEMENT	\$ -	\$ -	\$ -	\$ -	\$ -
5274-SEMINARS/MEETINGS	\$ -	\$ -	\$ -	\$ -	\$ -
5279-TRAINING	\$ 498	\$ 500	\$ 1,500	\$ 1,500	\$ -
5301-OFFICE SUPPLIES	\$ 308	\$ 509	\$ 700	\$ 700	\$ -
5401-OFFICE EXPENSE	\$ 344	\$ 660	\$ 1,000	\$ 1,000	\$ -
5451-PLUMBING FEES	\$ 16,095	\$ 14,748	\$ 15,000	\$ 15,000	\$ -
5483-UTILITIES - CELL PHONE	\$ 561	\$ 589	\$ 700	\$ 700	\$ -
Operating Total	\$ 33,646	\$ 35,483	\$ 42,900	\$ 68,600	\$ 25,700
Capital					
5512-CAPITAL EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -
5596-CAPITAL PROJ/IMP	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Total	\$ -	\$ -	\$ -	\$ -	\$ -
101344-BUILDING Total	\$ 272,233	\$ 276,355	\$ 293,222	\$ 299,171	\$ 5,949
101352-TAX INCENTIVES					
Operating					
5490-SCHOOL DIST COMPENSATION	\$ 488,846	\$ 448,071	\$ 971,948	\$ 835,610	\$ (136,338)
5491-DEVELOPMENT TAX REBATES	\$ 69,626	\$ 10,826	\$ 107,250	\$ 267,749	\$ 160,499
Operating Total	\$ 558,472	\$ 458,897	\$ 1,079,198	\$ 1,103,359	\$ 24,161
101352-TAX INCENTIVES Total	\$ 558,472	\$ 458,897	\$ 1,079,198	\$ 1,103,359	\$ 24,161
Planning & Development Total	\$ 1,647,513	\$ 1,614,795	\$ 2,134,584	\$ 2,213,532	\$ 78,948
Public Safety					
101211-POLICE					
Salaries & Benefits					
5101-DIRECTOR	\$ 106,735	\$ 106,735	\$ 106,735	\$ 109,937	\$ 3,202
5102-DEPUTY DIRECTOR	\$ 93,873	\$ 93,873	\$ 93,873	\$ 96,689	\$ 2,816
5107-FULL TIME STEELWORKERS	\$ 46,002	\$ 46,331	\$ 46,717	\$ 47,653	\$ 936
5108-LIEUTENANTS/SERGEANTS	\$ 875,496	\$ 883,816	\$ 909,407	\$ 922,979	\$ 13,572
5109.1-SCHOOL RESOURCE OFFICER	\$ 145,359	\$ 143,649	\$ 152,736	\$ 155,043	\$ 2,307
5109-OFFICERS	\$ 2,983,105	\$ 2,983,606	\$ 3,117,433	\$ 3,333,429	\$ 215,996
5111-PART TIME	\$ 127,583	\$ 134,318	\$ 143,000	\$ 147,290	\$ 4,290
5116-SERVICE CREDIT	\$ 57,775	\$ 59,725	\$ 66,275	\$ 67,775	\$ 1,500
5117.001-OVERTIME GRANT	\$ (2,696)	\$ -	\$ 17,000	\$ 17,000	\$ -
5117-OVERTIME	\$ 97,543	\$ 98,847	\$ 150,000	\$ 150,000	\$ -
5118-HOLIDAY OVERTIME	\$ 71,767	\$ 77,604	\$ 84,000	\$ 84,000	\$ -
5119-TRU OVERTIME	\$ -	\$ -	\$ 10,900	\$ 10,900	\$ -
5120-SHIFT PAY	\$ -	\$ -	\$ 47,000	\$ 47,000	\$ -
5122-EMPLOYEE WELLNESS	\$ 28,699	\$ 27,874	\$ 35,600	\$ 45,315	\$ 9,715
5131-PERS	\$ 24,480	\$ 25,438	\$ 25,500	\$ 27,470	\$ 1,970
5132-WORKERS COMPENSATION	\$ 105,045	\$ 234,397	\$ 74,711	\$ 100,808	\$ 26,097
5133-HEALTH INSURANCE	\$ 707,366	\$ 781,175	\$ 1,034,778	\$ 1,014,777	\$ (20,001)
5134-LIFE INSURANCE	\$ 15,092	\$ 15,828	\$ 17,189	\$ 22,322	\$ 5,133
5135-DENTAL INSURANCE	\$ 53,065	\$ 52,925	\$ 59,861	\$ 62,620	\$ 2,759
5136-VISION INSURANCE	\$ 13,115	\$ 13,759	\$ 14,082	\$ 12,830	\$ (1,252)
5137.002-BODY ARMOUR	\$ -	\$ -	\$ 19,800	\$ 19,800	\$ -
5137-UNIFORM ALLOWANCE	\$ -	\$ -	\$ 102,000	\$ 112,100	\$ 10,100
5138-MEDICARE	\$ 63,339	\$ 64,226	\$ 72,221	\$ 74,569	\$ 2,348
5142-EAP	\$ 1,562	\$ 1,816	\$ 2,121	\$ 2,030	\$ (91)
5143-DRUG TESTING	\$ -	\$ -	\$ 37	\$ 37	\$ -
Salaries & Benefits Total	\$ 5,614,303	\$ 5,845,939	\$ 6,402,976	\$ 6,684,373	\$ 281,397
Operating					
5249-CONTRACT SERVICES	\$ 28,820	\$ 25,922	\$ 36,470	\$ 40,190	\$ 3,720
5251.001-TECH MAINTENANCE - PD	\$ 60,336	\$ 77,000	\$ 93,000	\$ 109,000	\$ 16,000
5251.002-TECH MAINTENANCE - IT	\$ 6,815	\$ 11,458	\$ 10,000	\$ 10,000	\$ -
5251-TECH MAINTENANCE	\$ -	\$ -	\$ -	\$ -	\$ -

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
5257-LEADS	\$ 6,723	\$ 6,834	\$ 11,000	\$ 11,000	\$ -
5258-DEPARTMENT OF HEALTH	\$ -	\$ -	\$ 950	\$ 950	\$ -
5259-CRUISER WASHING	\$ 11,623	\$ 10,800	\$ 13,700	\$ 14,900	\$ 1,200
5267-EMERGENCY SERVICES	\$ 2,200	\$ 11,326	\$ 12,000	\$ 12,000	\$ -
5277-EXAMS	\$ 4,734	\$ 1,150	\$ 4,000	\$ 8,000	\$ 4,000
5279-TRAINING	\$ 36,517	\$ 18,753	\$ 41,300	\$ 41,300	\$ -
5280-EMPLOYEE RELATIONS	\$ 70	\$ -	\$ -	\$ -	\$ -
5282-INSURANCE	\$ 38,905	\$ 48,722	\$ 58,800	\$ 58,800	\$ -
5283-INSURANCE DEDUCTIBLE	\$ 15,000	\$ 12,077	\$ 15,000	\$ 15,000	\$ -
5301-OFFICE SUPPLIES	\$ 19,264	\$ 15,315	\$ 16,150	\$ 17,000	\$ 850
5310-MAINTENANCE BUILDING	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000
5320-OPERATING EQUIPMENT	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000
5327-WEAPONS & TRNG SUPPLIES	\$ 60,398	\$ 39,802	\$ 48,000	\$ 48,000	\$ -
5328-DETECTIVE BUREAU SUPPLIES	\$ 13,734	\$ 7,807	\$ 14,250	\$ 14,250	\$ -
5401-OFFICE EXPENSE	\$ 6,887	\$ 5,237	\$ 9,275	\$ 9,275	\$ -
5414-DARE	\$ 200	\$ -	\$ -	\$ -	\$ -
5447-JAIL EXPENSE	\$ 1,457	\$ 2,925	\$ 4,750	\$ 4,750	\$ -
5448-SPECIAL INVESTIGATIONS	\$ 17,114	\$ 25,609	\$ 25,000	\$ 25,000	\$ -
5449-ELECTRONIC EXPENSES	\$ 41,040	\$ 23,259	\$ 40,375	\$ 46,575	\$ 6,200
5452-FINGERPRINTING FEES	\$ 7,006	\$ 7,626	\$ 9,600	\$ 9,600	\$ -
5456-OPERATIONAL EXPENSES	\$ 1,453	\$ 168	\$ 2,375	\$ 5,375	\$ 3,000
5463-SETTLEMENTS & JUDGEMENTS	\$ 35,000	\$ -	\$ -	\$ -	\$ -
5480-UTILITIES - WATER & SEWER	\$ -	\$ -	\$ -	\$ -	\$ -
5482-UTILITIES - ELECTRIC	\$ -	\$ -	\$ -	\$ -	\$ -
5483-UTILITIES - CELL PHONE	\$ 2,953	\$ 597	\$ -	\$ 650	\$ 650
Operating Total	\$ 418,249	\$ 352,386	\$ 465,995	\$ 541,615	\$ 75,620
Capital					
5510-MINOR CAPITAL	\$ 13,052	\$ 1,176	\$ -	\$ -	\$ -
5512-CAPITAL EQUIPMENT	\$ 156,434	\$ 16,880	\$ -	\$ 75,000	\$ 75,000
5515-EQUIP REPLACEMENT PROGRAM	\$ -	\$ -	\$ 515,000	\$ 250,000	\$ (265,000)
5596-CAPITAL PROJ/IMP	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Total	\$ 169,486	\$ 18,056	\$ 515,000	\$ 325,000	\$ (190,000)
Transfers					
5931-TRANS TO POLICE PENSION	\$ 597,250	\$ 601,502	\$ 665,706	\$ 699,742	\$ 34,036
Transfers Total	\$ 597,250	\$ 601,502	\$ 665,706	\$ 699,742	\$ 34,036
101211-POLICE Total	\$ 6,799,288	\$ 6,817,884	\$ 8,049,677	\$ 8,250,730	\$ 201,053
101212-SAFETY					
Salaries & Benefits					
5101-DIRECTOR	\$ 9,600	\$ 9,600	\$ 9,600	\$ 9,600	\$ -
5104-SUPERVISORS	\$ 56,275	\$ 56,275	\$ 56,275	\$ 57,963	\$ 1,688
5106-FT ADMIN HOURLY	\$ 128,367	\$ 128,580	\$ 128,786	\$ 131,394	\$ 2,608
5116-SERVICE CREDIT	\$ 1,950	\$ 2,150	\$ 2,150	\$ 1,500	\$ (650)
5117-OVERTIME	\$ 4,239	\$ 3,876	\$ 5,320	\$ 5,320	\$ -
5122-EMPLOYEE WELLNESS	\$ 455	\$ 200	\$ 1,600	\$ 1,600	\$ -
5131-PERS	\$ 28,060	\$ 28,105	\$ 28,523	\$ 28,809	\$ 286
5132-WORKERS COMPENSATION	\$ 4,384	\$ 9,622	\$ 3,056	\$ 4,089	\$ 1,033
5133-HEALTH INSURANCE	\$ 40,418	\$ 31,441	\$ 58,632	\$ 28,756	\$ (29,876)
5134-LIFE INSURANCE	\$ 676	\$ 680	\$ 734	\$ 904	\$ 170
5135-DENTAL INSURANCE	\$ 3,789	\$ 3,118	\$ 4,372	\$ 2,340	\$ (2,032)
5136-VISION INSURANCE	\$ 944	\$ 812	\$ 1,035	\$ 480	\$ (555)
5138-MEDICARE	\$ 2,834	\$ 2,799	\$ 2,954	\$ 2,984	\$ 30
5142-EAP	\$ 110	\$ 124	\$ 142	\$ 105	\$ (37)
Salaries & Benefits Total	\$ 282,102	\$ 277,382	\$ 303,179	\$ 275,843	\$ (27,336)
Operating					
5271-SAFETY TOWN	\$ -	\$ -	\$ -	\$ -	\$ -
5274-SEMINARS/MEETINGS	\$ 350	\$ -	\$ -	\$ -	\$ -
5401-OFFICE EXPENSE	\$ 245	\$ 300	\$ 475	\$ 475	\$ -
Operating Total	\$ 595	\$ 300	\$ 475	\$ 475	\$ -
101212-SAFETY Total	\$ 282,697	\$ 277,682	\$ 303,654	\$ 276,318	\$ (27,336)
101213-A & I CONTROL					
Salaries & Benefits					
5115-CONTRACT LABOR	\$ 48,822	\$ 50,287	\$ 50,288	\$ -	\$ (50,288)

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
Salaries & Benefits Total	\$ 48,822	\$ 50,287	\$ 50,288	\$ -	\$ (50,288)
Operating					
5456-OPERATIONAL EXPENSES	\$ -	\$ -	\$ 475	\$ 475	\$ -
Operating Total	\$ -	\$ -	\$ 475	\$ 475	\$ -
101213-A & I CONTROL Total	\$ 48,822	\$ 50,287	\$ 50,763	\$ 475	\$ (50,288)
101216-PRISONERS					
Operating					
5456-OPERATIONAL EXPENSES	\$ 57,601	\$ 95,360	\$ 110,000	\$ 110,000	\$ -
Operating Total	\$ 57,601	\$ 95,360	\$ 110,000	\$ 110,000	\$ -
101216-PRISONERS Total	\$ 57,601	\$ 95,360	\$ 110,000	\$ 110,000	\$ -
101217-PUBLIC HEALTH					
Operating					
5249-CONTRACT SERVICES	\$ 195,382	\$ 215,060	\$ 217,000	\$ 217,000	\$ -
5412-SMOKING ENFORCEMENT	\$ -	\$ -	\$ 100	\$ 100	\$ -
Operating Total	\$ 195,382	\$ 215,060	\$ 217,100	\$ 217,100	\$ -
101217-PUBLIC HEALTH Total	\$ 195,382	\$ 215,060	\$ 217,100	\$ 217,100	\$ -
101221-COMMUNICATIONS/DISPATCH					
Salaries & Benefits					
5110-DISPATCHEES	\$ 400,947	\$ 466,743	\$ 504,514	\$ 512,816	\$ 8,302
5115-CONTRACT LABOR	\$ -	\$ -	\$ -	\$ -	\$ -
5116-SERVICE CREDIT	\$ 2,800	\$ 3,450	\$ 4,300	\$ 4,300	\$ -
5117-OVERTIME	\$ 115,443	\$ 99,409	\$ 100,000	\$ 110,000	\$ 10,000
5118-HOLIDAY OVERTIME	\$ 3,457	\$ 8,180	\$ 4,600	\$ 4,600	\$ -
5120-SHIFT PAY	\$ -	\$ -	\$ 12,750	\$ 12,750	\$ -
5122-EMPLOYEE WELLNESS	\$ 400	\$ 1,200	\$ 4,000	\$ 4,000	\$ -
5131-PERS	\$ 74,821	\$ 81,240	\$ 88,223	\$ 88,440	\$ 217
5132-WORKERS COMPENSATION	\$ 12,507	\$ 26,386	\$ 9,452	\$ 12,061	\$ 2,609
5133-HEALTH INSURANCE	\$ 77,293	\$ 116,478	\$ 147,469	\$ 141,282	\$ (6,187)
5134-LIFE INSURANCE	\$ 1,374	\$ 1,578	\$ 1,931	\$ 2,491	\$ 560
5135-DENTAL INSURANCE	\$ 7,471	\$ 9,833	\$ 9,837	\$ 11,700	\$ 1,863
5136-VISION INSURANCE	\$ 1,770	\$ 2,521	\$ 2,328	\$ 2,400	\$ 72
5137-UNIFORM ALLOWANCE	\$ -	\$ -	\$ 5,500	\$ 5,500	\$ -
5138-MEDICARE	\$ 7,691	\$ 8,425	\$ 9,137	\$ 9,160	\$ 23
5142-EAP	\$ 227	\$ 295	\$ 354	\$ 350	\$ (4)
5143-DRUG TESTING	\$ -	\$ -	\$ 147	\$ 147	\$ -
Salaries & Benefits Total	\$ 706,201	\$ 825,738	\$ 904,542	\$ 921,997	\$ 17,455
Operating					
5249-CONTRACT SERVICES	\$ -	\$ 29	\$ 300	\$ 300	\$ -
5279-TRAINING	\$ 425	\$ 1,591	\$ 2,138	\$ 2,138	\$ -
5401-OFFICE EXPENSE	\$ 315	\$ 237	\$ 475	\$ 475	\$ -
Operating Total	\$ 740	\$ 1,856	\$ 2,913	\$ 2,913	\$ -
Capital					
5510-MINOR CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -
5512-CAPITAL EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Total	\$ -	\$ -	\$ -	\$ -	\$ -
101221-COMMUNICATIONS/DISPATCH Total	\$ 706,941	\$ 827,595	\$ 907,455	\$ 924,910	\$ 17,455
Public Safety Total	\$ 8,090,730	\$ 8,283,867	\$ 9,638,649	\$ 9,779,534	\$ 140,885
Public Service					
101140-PUBLIC SERVICE					
Salaries & Benefits					
5101-DIRECTOR	\$ 108,473	\$ 100,086	\$ 93,418	\$ 96,221	\$ 2,803
5102-DEPUTY DIRECTOR	\$ 78,408	\$ 75,860	\$ 76,534	\$ 75,769	\$ (765)
5106-FT ADMIN HOURLY	\$ 75,587	\$ 63,113	\$ 63,113	\$ 64,817	\$ 1,704
5111-PART TIME	\$ 5,141	\$ -	\$ -	\$ -	\$ -
5116-SERVICE CREDIT	\$ 2,513	\$ 2,805	\$ 3,005	\$ 2,550	\$ (455)
5117-OVERTIME	\$ 110	\$ 31	\$ 250	\$ 250	\$ -
5122-EMPLOYEE WELLNESS	\$ 1,173	\$ 917	\$ 1,480	\$ 1,480	\$ -

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
5131-PERS	\$ 40,292	\$ 33,865	\$ 33,292	\$ 33,545	\$ 253
5132-WORKERS COMPENSATION	\$ 6,478	\$ 12,908	\$ 3,567	\$ 4,791	\$ 1,224
5133-HEALTH INSURANCE	\$ 52,318	\$ 49,191	\$ 66,623	\$ 49,350	\$ (17,273)
5134-LIFE INSURANCE	\$ 1,032	\$ 864	\$ 856	\$ 1,132	\$ 276
5135-DENTAL INSURANCE	\$ 4,028	\$ 3,634	\$ 4,045	\$ 3,510	\$ (535)
5136-VISION INSURANCE	\$ 1,001	\$ 950	\$ 957	\$ 720	\$ (237)
5138-MEDICARE	\$ 4,096	\$ 3,385	\$ 3,448	\$ 3,474	\$ 26
5142-EAP	\$ 125	\$ 115	\$ 132	\$ 140	\$ 8
Salaries & Benefits Total	\$ 380,775	\$ 347,725	\$ 350,720	\$ 337,749	\$ (12,971)
Operating					
5214-STREET LIGHTS	\$ -	\$ 51,621	\$ 78,022	\$ 78,000	\$ (22)
5249.001-CONTRACT SERVICES-FIBER	\$ 105,562	\$ 96,125	\$ 109,000	\$ 109,500	\$ 500
5249-CONTRACT SERVICES	\$ 54,316	\$ 7,536	\$ 20,000	\$ 20,500	\$ 500
5251-TECH MAINTENANCE	\$ -	\$ -	\$ 475	\$ 475	\$ -
5273-MILEAGE REIMBURSEMENT	\$ -	\$ -	\$ -	\$ 500	\$ 500
5274-SEMINARS/MEETINGS	\$ 1,568	\$ -	\$ -	\$ -	\$ -
5401-OFFICE EXPENSE	\$ 368	\$ 764	\$ 712	\$ 712	\$ -
5442-PROPERTY CLEANUP SERVICES	\$ 3,700	\$ 2,863	\$ 5,000	\$ 5,000	\$ -
5481-UTILITIES - GAS	\$ -	\$ 24,974	\$ 68,888	\$ 40,374	\$ (28,514)
5482-UTILITIES - ELECTRIC	\$ 120,881	\$ 298,626	\$ 358,605	\$ 358,605	\$ -
5484-UTILITIES - TELEPHONE	\$ -	\$ 46,847	\$ 84,032	\$ 18,226	\$ (65,806)
Operating Total	\$ 286,396	\$ 529,355	\$ 724,734	\$ 631,892	\$ (92,842)
Capital					
5543-2007 BOND ISSUE INTEREST	\$ -	\$ -	\$ -	\$ -	\$ -
5596-CAPITAL PROJ/IMP	\$ 5,558	\$ 28,100	\$ -	\$ -	\$ -
Capital Total	\$ 5,558	\$ 28,100	\$ -	\$ -	\$ -
101140-PUBLIC SERVICE Total	\$ 672,729	\$ 905,179	\$ 1,075,454	\$ 969,641	\$ (105,813)

101141-LANDS & BUILDING

Salaries & Benefits

5106-FT ADMIN HOURLY	\$ -	\$ -	\$ 32,074	\$ -	\$ (32,074)
5107-FT STEELWORKERS	\$ 54,819	\$ 55,150	\$ 55,682	\$ 56,805	\$ 1,123
5111-PART TIME	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000
5116-SERVICE CREDIT	\$ 2,125	\$ 2,125	\$ 2,325	\$ 1,475	\$ (850)
5117-OVERTIME	\$ 2,941	\$ 4,196	\$ 5,000	\$ 5,000	\$ -
5122-EMPLOYEE WELLNESS	\$ 415	\$ 400	\$ 800	\$ 400	\$ (400)
5131-PERS	\$ 12,874	\$ 13,096	\$ 29,423	\$ 12,359	\$ (17,064)
5132-WORKERS COMPENSATION	\$ 2,031	\$ 4,434	\$ 1,438	\$ 1,616	\$ 178
5133-HEALTH INSURANCE	\$ 20,268	\$ 21,219	\$ 24,143	\$ 17,136	\$ (7,007)
5134-LIFE INSURANCE	\$ 321	\$ 321	\$ 344	\$ 271	\$ (73)
5135-DENTAL INSURANCE	\$ 1,530	\$ 1,589	\$ 1,695	\$ 610	\$ (1,085)
5136-VISION INSURANCE	\$ 333	\$ 353	\$ 360	\$ 110	\$ (250)
5137-UNIFORM ALLOWANCE	\$ -	\$ -	\$ 750	\$ 750	\$ -
5138-MEDICARE	\$ 1,315	\$ 1,339	\$ 1,380	\$ 1,280	\$ (100)
5142-EAP	\$ 52	\$ 62	\$ 71	\$ 35	\$ (36)
5143-DRUG TESTING	\$ -	\$ -	\$ 100	\$ 100	\$ -
Salaries & Benefits Total	\$ 99,025	\$ 104,285	\$ 155,585	\$ 122,947	\$ (32,638)

Operating

5249-CONTRACT SERVICES	\$ 111,108	\$ 82,533	\$ 160,119	\$ 160,119	\$ -
5250-JANITORIAL CONTRACT	\$ 60,543	\$ 47,837	\$ 43,000	\$ 45,020	\$ 2,020
5276-LEASE EXPENSE	\$ 35,482	\$ 31,848	\$ 34,032	\$ 34,032	\$ -
5279-TRAINING	\$ 570	\$ 285	\$ 950	\$ 950	\$ -
5282-INSURANCE	\$ 71,469	\$ 86,465	\$ 96,600	\$ 90,000	\$ (6,600)
5301-OFFICE SUPPLIES	\$ 3,769	\$ 3,837	\$ 6,650	\$ 6,650	\$ -
5304-OPERATIONAL SUPPLIES	\$ 5,685	\$ 6,700	\$ 6,650	\$ 7,000	\$ 350
5306-MAINTENANCE SUPPLIES	\$ 5,330	\$ 3,703	\$ 6,365	\$ 6,365	\$ -
5310-MAINTENANCE BUILDING	\$ 25,362	\$ 28,053	\$ 33,250	\$ 53,250	\$ 20,000
5318-SMALL TOOLS	\$ 319	\$ 229	\$ 1,500	\$ 1,500	\$ -
5325-SAFETY SUPPLIES	\$ -	\$ -	\$ 1,425	\$ 1,425	\$ -
5401-OFFICE EXPENSE	\$ 334	\$ 1,386	\$ 700	\$ 700	\$ -
5402-POSTAGE	\$ 42,750	\$ 541	\$ 26,250	\$ 26,250	\$ -
5454-HERB GARDEN	\$ 7,200	\$ -	\$ -	\$ -	\$ -
5456-OPERATIONAL EXPENSES	\$ -	\$ 19,583	\$ 28,500	\$ 28,500	\$ -
5483-UTILITIES - CELL PHONE	\$ 654	\$ 686	\$ 820	\$ 820	\$ -
Operating Total	\$ 370,576	\$ 313,688	\$ 446,811	\$ 462,581	\$ 15,770

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
Capital					
5510-MINOR CAPITAL	\$ 2,595	\$ -	\$ -	\$ -	\$ -
5512-CAPITAL EQUIPMENT	\$ 9,774	\$ 6,784	\$ 18,623	\$ -	\$ (18,623)
5596-CAPITAL PROJ/IMP	\$ 1,062,546	\$ -	\$ 48,060	\$ -	\$ (48,060)
Capital Total	\$ 1,074,915	\$ 6,784	\$ 66,683	\$ -	\$ (66,683)
101141-LANDS & BUILDING Total	\$ 1,544,515	\$ 424,756	\$ 669,079	\$ 585,528	\$ (83,551)
101145-ENGINEERING					
Salaries & Benefits					
5101-DIRECTOR	\$ 98,595	\$ 98,595	\$ 98,595	\$ 101,553	\$ 2,958
5105-FY ADMIN SALARY	\$ 46,348	\$ 53,599	\$ 61,299	\$ 63,139	\$ 1,840
5114-INTERN/COOP	\$ 7,422	\$ -	\$ 15,000	\$ -	\$ (15,000)
5115-CONTRACT LABOR	\$ -	\$ -	\$ -	\$ -	\$ -
5116-SERVICE CREDIT	\$ 1,900	\$ 2,100	\$ 2,313	\$ 2,313	\$ (1)
5117-OVERTIME	\$ -	\$ -	\$ 500	\$ 500	\$ -
5122-EMPLOYEE WELLNESS	\$ 400	\$ 223	\$ 900	\$ 900	\$ -
5131-PERS	\$ 31,026	\$ 25,237	\$ 25,005	\$ 23,451	\$ (1,554)
5132-WORKERS COMPENSATION	\$ 6,197	\$ 10,017	\$ 2,679	\$ 3,348	\$ 669
5133-HEALTH INSURANCE	\$ 43,168	\$ 37,617	\$ 46,004	\$ 43,978	\$ (2,026)
5134-LIFE INSURANCE	\$ 774	\$ 660	\$ 628	\$ 787	\$ 159
5135-DENTAL INSURANCE	\$ 2,845	\$ 2,508	\$ 2,459	\$ 2,633	\$ 174
5136-VISION INSURANCE	\$ 705	\$ 649	\$ 582	\$ 540	\$ (42)
5138-MEDICARE	\$ 3,102	\$ 2,485	\$ 2,590	\$ 2,429	\$ (161)
5142-DRUG TESTING	\$ -	\$ -	\$ 37	\$ -	\$ (37)
5142-EAP	\$ 102	\$ 81	\$ 80	\$ 105	\$ 25
Salaries & Benefits Total	\$ 242,585	\$ 233,772	\$ 258,671	\$ 245,674	\$ (12,997)
Operating					
5251-TECH MAINTENANCE	\$ 1,843	\$ 2,121	\$ 4,000	\$ 4,000	\$ -
5274-SEMINARS/MEETINGS	\$ 888	\$ -	\$ -	\$ -	\$ -
5401-OFFICE EXPENSE	\$ 3,744	\$ 3,628	\$ 6,000	\$ 6,000	\$ -
5445-ENGINEERING EXPENSES	\$ 76,724	\$ 58,126	\$ 67,500	\$ 60,000	\$ (7,500)
5446-RAILROAD EXPENSE	\$ -	\$ 9,715	\$ -	\$ -	\$ -
5483-UTILITIES - CELL PHONE	\$ 281	\$ 294	\$ 354	\$ -	\$ (354)
Operating Total	\$ 83,480	\$ 73,885	\$ 77,854	\$ 70,000	\$ (7,854)
Capital					
5512-CAPITAL EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -
5513-CAPITAL - STREETS	\$ 423,208	\$ 124,187	\$ 490,106	\$ -	\$ (490,106)
5531-LAND ACQUISITION	\$ -	\$ 20,108	\$ -	\$ -	\$ -
5596-CAPITAL PROJ/IMP	\$ 305,770	\$ 58,210	\$ 187,562	\$ -	\$ (187,562)
Capital Total	\$ 728,978	\$ 202,504	\$ 677,668	\$ -	\$ (677,668)
101145-ENGINEERING Total	\$ 1,055,043	\$ 510,161	\$ 1,014,193	\$ 315,674	\$ (698,519)
101345-REFUSE					
Operating					
5251-TECH MAINTENANCE	\$ -	\$ -	\$ -	\$ -	\$ -
5301-OFFICE SUPPLIES	\$ -	\$ -	\$ 475	\$ -	\$ (475)
Operating Total	\$ -	\$ -	\$ 475	\$ -	\$ (475)
101345-REFUSE Total	\$ -	\$ -	\$ 475	\$ -	\$ (475)
101363-PARKING GARAGE					
Operating					
5249-CONTRACT SERVICES	\$ 88,011	\$ 26,728	\$ 30,000	\$ 30,000	\$ -
5282-INSURANCE	\$ 7,700	\$ 10,822	\$ 15,750	\$ 15,750	\$ -
5297-MISCELLANEOUS	\$ -	\$ 4,585	\$ 6,000	\$ 6,000	\$ -
5299-TAX PAYMENTS	\$ -	\$ -	\$ -	\$ -	\$ -
5456-OPERATIONAL EXPENSES	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ -
5482-UTILITIES - ELECTRIC	\$ 34,761	\$ 34,563	\$ 38,237	\$ 38,237	\$ -
Operating Total	\$ 130,473	\$ 76,699	\$ 109,987	\$ 109,987	\$ -
101363-PARKING GARAGE Total	\$ 130,473	\$ 76,699	\$ 109,987	\$ 109,987	\$ -
101512-FLEET MAINTENANCE					
Salaries & Benefits					

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
5111-PART TIME	\$ -	\$ -	\$ -	\$ -	\$ -
5117-OVERTIME	\$ 25,715	\$ 17,129	\$ 28,500	\$ 28,500	\$ -
5122-EMPLOYEE WELLNESS	\$ 1,250	\$ 48	\$ 2,000	\$ 2,000	\$ -
5131-PERS	\$ 44,131	\$ 43,151	\$ 46,069	\$ 46,067	\$ (2)
5132-WORKERS COMPENSATION	\$ 6,941	\$ 15,013	\$ 4,936	\$ 6,439	\$ 1,503
5133-HEALTH INSURANCE	\$ 45,471	\$ 48,193	\$ 57,179	\$ 57,349	\$ 170
5134-LIFE INSURANCE	\$ 1,054	\$ 1,054	\$ 1,153	\$ 1,413	\$ 260
5135-DENTAL INSURANCE	\$ 2,408	\$ 2,484	\$ 2,598	\$ 2,710	\$ 112
5136-VISION INSURANCE	\$ 477	\$ 516	\$ 516	\$ 530	\$ 14
5137-UNIFORM ALLOWANCE	\$ -	\$ -	\$ 3,500	\$ 3,500	\$ -
5138-MEDICARE	\$ 4,530	\$ 4,409	\$ 4,771	\$ 4,771	\$ 0
5142-EAP	\$ 135	\$ 155	\$ 137	\$ 175	\$ 38
5143-DRUG TESTING	\$ -	\$ -	\$ 342	\$ 342	\$ -
Salaries & Benefits Total	\$ 132,111	\$ 132,152	\$ 151,701	\$ 153,797	\$ 2,096
Operating					
5251-TECH MAINTENANCE	\$ 7,472	\$ 3,500	\$ 10,300	\$ 10,500	\$ 200
5256-RAGS & TOWELS	\$ 3,594	\$ 2,446	\$ 4,275	\$ 4,275	\$ -
5273-MILEAGE REIMBURSEMENT	\$ -	\$ -	\$ -	\$ -	\$ -
5274-SEMINARS/MEETINGS	\$ 783	\$ -	\$ -	\$ -	\$ -
5279-TRAINING	\$ -	\$ -	\$ -	\$ 2,500	\$ 2,500
5281-WELLNESS PLAN	\$ -	\$ -	\$ -	\$ -	\$ -
5316-GAS & OIL	\$ 324,431	\$ 295,429	\$ 400,000	\$ 400,000	\$ -
5317-PARTS	\$ 238,937	\$ 181,179	\$ 350,000	\$ 350,000	\$ -
5318-SMALL TOOLS	\$ 5,913	\$ 2,078	\$ 4,800	\$ 4,800	\$ -
5319-TIRES	\$ 41,625	\$ 24,595	\$ 55,000	\$ 55,000	\$ -
5320-OPERATING EQUIPMENT	\$ -	\$ -	\$ -	\$ 19,400	\$ 19,400
5325-SAFETY SUPPLIES	\$ 215	\$ -	\$ 1,000	\$ 1,000	\$ -
5401-OFFICE EXPENSE	\$ 1,003	\$ 1,424	\$ 1,900	\$ 1,900	\$ -
5483-UTILITIES - CELL PHONE	\$ 842	\$ 884	\$ 1,061	\$ 960	\$ (101)
Operating Total	\$ 624,814	\$ 511,535	\$ 828,336	\$ 850,335	\$ 21,999
Capital					
5510-MINOR CAPITAL	\$ 2,813	\$ -	\$ -	\$ -	\$ -
5512-CAPITAL EQUIPMENT	\$ -	\$ -	\$ 8,773	\$ -	\$ (8,773)
5515-EQUIP REPLACEMENT PROGRAM	\$ -	\$ -	\$ 499,973	\$ 326,000	\$ (173,973)
5596-CAPITAL PROJ/IMP	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Total	\$ 2,813	\$ -	\$ 508,746	\$ 326,000	\$ (182,746)
101512-FLEET MAINTENANCE Total	\$ 759,738	\$ 643,686	\$ 1,488,783	\$ 1,330,132	\$ (158,651)
101512-GARAGE					
Salaries & Benefits					
5103-SUPERINTENDENTS	\$ 64,183	\$ 64,183	\$ 64,183	\$ 66,108	\$ 1,925
5107-FEEL STEELWORKERS	\$ 221,623	\$ 222,762	\$ 224,886	\$ 229,445	\$ 4,559
5116-SERVICE CREDIT	\$ 3,700	\$ 4,150	\$ 5,000	\$ 5,000	\$ -
Salaries & Benefits Total	\$ 289,507	\$ 291,095	\$ 294,069	\$ 300,553	\$ 6,484
101512-GARAGE Total	\$ 289,507	\$ 291,095	\$ 294,069	\$ 300,553	\$ 6,484
101514-SERVICE GARAGE					
Operating					
5456-OPERATIONAL EXPENSES	\$ -	\$ -	\$ 800	\$ 800	\$ -
Operating Total	\$ -	\$ -	\$ 800	\$ 800	\$ -
101514-SERVICE GARAGE Total	\$ -	\$ -	\$ 800	\$ 800	\$ -
101515-JOINT FACILITY MAINTENANC					
Operating					
5456-OPERATIONAL EXPENSES	\$ 8,758	\$ 1,912	\$ 2,850	\$ 2,850	\$ -
5480-UTILITIES - WATER & SEWER	\$ 22,787	\$ 16,461	\$ 29,751	\$ 24,092	\$ (5,659)
Operating Total	\$ 31,545	\$ 18,373	\$ 32,601	\$ 26,942	\$ (5,659)
101515-JOINT FACILITY MAINTENANC Total	\$ 31,545	\$ 18,373	\$ 32,601	\$ 26,942	\$ (5,659)
101516-FUEL STATION					
Operating					
5456-OPERATIONAL EXPENSES	\$ 3,488	\$ 1,625	\$ 4,500	\$ 4,500	\$ -
Operating Total	\$ 3,488	\$ 1,625	\$ 4,500	\$ 4,500	\$ -

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
Capital					
5596-CAPITAL PROJ/IMP	\$ -	\$ 8,200	\$ -	\$ -	\$ -
Capital Total	\$ -	\$ 8,200	\$ -	\$ -	\$ -
101516-FUEL STATION Total	\$ 3,488	\$ 9,825	\$ 4,500	\$ 4,500	\$ -
Public Service Total	\$ 4,487,037	\$ 2,879,775	\$ 4,689,941	\$ 3,643,757	\$ (1,046,184)
101-General Fund Total	\$ 22,705,732	\$ 22,453,096	\$ 28,621,650	\$ 26,419,461	\$ (2,202,189)

220-Street Fund

Public Service

220330-STREETS

Salaries & Benefits

5103-SUPERINTENDENTS	\$ 22,488	\$ 22,488	\$ 22,488	\$ 23,163	\$ 675
5107-FT STEELWORKERS	\$ 382,760	\$ 350,384	\$ 296,213	\$ 343,054	\$ 46,841
5111-PART TIME	\$ -	\$ -	\$ 11,500	\$ 11,500	\$ -
5112-SEASONAL	\$ -	\$ -	\$ -	\$ -	\$ -
5116-SERVICE CREDIT	\$ 7,313	\$ 7,698	\$ 6,913	\$ 5,488	\$ (1,426)
5117-OVERTIME	\$ 90,153	\$ 44,794	\$ 55,261	\$ 45,000	\$ (10,261)
5122-EMPLOYEE WELLNESS	\$ 3,000	\$ -	\$ 2,500	\$ 2,500	\$ -
5127-PAYROLL ADJUSTMENTS	\$ -	\$ -	\$ 678	\$ -	\$ (678)
5129-PAYROLL ADJ FRINGE	\$ -	\$ -	\$ 115	\$ -	\$ (115)
5131-PERS	\$ 70,380	\$ 228,391	\$ 59,309	\$ 59,949	\$ 640
5132-WORKERS COMPENSATION	\$ 10,115	\$ 22,402	\$ 6,355	\$ 8,282	\$ 1,927
5133-HEALTH INSURANCE	\$ 103,031	\$ 82,617	\$ 100,522	\$ 110,869	\$ 10,347
5134-LIFE INSURANCE	\$ 1,487	\$ 1,362	\$ 1,393	\$ 1,751	\$ 358
5135-DENTAL INSURANCE	\$ 4,777	\$ 4,218	\$ 4,323	\$ 4,810	\$ 487
5136-VISION INSURANCE	\$ 731	\$ 616	\$ 684	\$ 760	\$ 76
5137-UNIFORM ALLOWANCE	\$ -	\$ -	\$ 4,650	\$ 4,650	\$ -
5138-MEDICARE	\$ 5,168	\$ 4,738	\$ 6,143	\$ 6,209	\$ 66
5142-EAP	\$ 193	\$ 210	\$ 257	\$ 245	\$ (12)
5143-DRUG TESTING	\$ -	\$ -	\$ 788	\$ 788	\$ -
Salaries & Benefits Total	\$ 701,595	\$ 769,918	\$ 580,092	\$ 629,017	\$ 48,925

Operating

5216-TRAFFIC LIGHT REPAIR	\$ 34,572	\$ 30,265	\$ 25,000	\$ 25,000	\$ -
5245-LICENSE AUDIT FEES	\$ -	\$ -	\$ -	\$ -	\$ -
5249-CONTRACT SERVICES	\$ 39,865	\$ 37,893	\$ 50,153	\$ 53,155	\$ 3,002
5256-RAGS & TOWELS	\$ 1,050	\$ 1,256	\$ 2,300	\$ 2,300	\$ -
5274-SEMINARS/MEETINGS	\$ -	\$ -	\$ -	\$ -	\$ -
5279-TRAINING	\$ -	\$ -	\$ 800	\$ 800	\$ -
5282-INSURANCE	\$ 8,003	\$ 8,149	\$ 10,605	\$ 10,605	\$ -
5298-BOND ISSUANCE EXPENSES	\$ -	\$ -	\$ -	\$ -	\$ -
5306-MAINTENANCE SUPPLIES	\$ 282,282	\$ 167,120	\$ 120,000	\$ 285,000	\$ 165,000
5318-SMALL TOOLS	\$ 2,698	\$ 2,036	\$ 2,850	\$ 2,850	\$ -
5320-OPERATING EQUIPMENT	\$ -	\$ -	\$ -	\$ 27,700	\$ 27,700
5325-SAFETY SUPPLIES	\$ 814	\$ 718	\$ 1,900	\$ 1,900	\$ -
5401-OFFICE EXPENSE	\$ 847	\$ 537	\$ 1,300	\$ 1,300	\$ -
5416-REPAIR	\$ 4,758	\$ 4,545	\$ 4,000	\$ 4,000	\$ -
5481-UTILITIES - GAS	\$ 2,129	\$ 1,648	\$ 2,703	\$ 2,772	\$ 69
5482-UTILITIES - ELECTRIC	\$ 3,886	\$ 3,557	\$ 4,275	\$ 4,775	\$ 500
5483-UTILITIES - CELL PHONE	\$ 3,043	\$ 3,066	\$ 3,500	\$ 2,000	\$ (1,500)
Operating Total	\$ 383,946	\$ 260,792	\$ 229,386	\$ 424,157	\$ 194,771

Capital

5510-MINOR CAPITAL	\$ 44,297	\$ -	\$ 39,000	\$ -	\$ (39,000)
5512-CAPITAL EQUIPMENT	\$ 20,050	\$ -	\$ -	\$ 273,200	\$ 273,200
5513-CAPITAL - STREETS	\$ 161,336	\$ 224,236	\$ -	\$ 100,000	\$ 100,000
5542-MORRISON INTEREST	\$ 76,696	\$ -	\$ -	\$ -	\$ -
5543-2007 BOND ISSUE INTEREST	\$ -	\$ -	\$ -	\$ -	\$ -
5596-CAPITAL PROJ/IMP	\$ 120,210	\$ -	\$ 90,000	\$ -	\$ (90,000)
Capital Total	\$ 422,589	\$ 224,236	\$ 129,000	\$ 373,200	\$ 244,200

Transfers

5814-LOAN REPAYMENT	\$ -	\$ -	\$ -	\$ -	\$ -
5930-TRANS TO GENERAL FUND	\$ -	\$ -	\$ -	\$ -	\$ -
5933-TRANS TO GBR	\$ 455,871	\$ 480,933	\$ 515,828	\$ 518,810	\$ 2,982

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
Transfers Total	\$ 455,871	\$ 480,933	\$ 515,828	\$ 518,810	\$ 2,982
220330-STREETS Total	\$ 1,964,001	\$ 1,735,879	\$ 1,454,306	\$ 1,945,184	\$ 490,878
Public Service Total	\$ 1,964,001	\$ 1,735,879	\$ 1,454,306	\$ 1,945,184	\$ 490,878
220-Street Fund Total	\$ 1,964,001	\$ 1,735,879	\$ 1,454,306	\$ 1,945,184	\$ 490,878

222-State Highway Fund

Public Service

222331-STATE HIGHWAY

Salaries & Benefits

5117-OVERTIME	\$ 19,979	\$ 4,558	\$ 20,000	\$ 20,000	\$ -
5131-PERS	\$ 2,797	\$ 638	\$ 2,800	\$ 2,800	\$ -
5132-WORKERS COMPENSATION	\$ 412	\$ 760	\$ 300	\$ 300	\$ -
5138-MEDICARE	\$ 285	\$ 48	\$ 290	\$ 290	\$ -
Salaries & Benefits Total	\$ 23,473	\$ 6,004	\$ 23,390	\$ 23,390	\$ -

Operating

5216-TRAFFIC LIGHT REPAIR	\$ 7,920	\$ 6,989	\$ 6,700	\$ 6,700	\$ -
5245-LICENSE AUDIT FEES	\$ -	\$ -	\$ -	\$ -	\$ -
5249-CONTRACT SERVICES	\$ 7,932	\$ 8,211	\$ 7,854	\$ 8,247	\$ 393
5306-MAINTENANCE SUPPLIES	\$ 33,389	\$ 31,305	\$ 18,094	\$ 23,094	\$ 5,000
5482-UTILITIES - ELECTRIC	\$ 4,959	\$ 5,236	\$ 5,455	\$ 6,955	\$ 1,500
Operating Total	\$ 54,200	\$ 51,741	\$ 38,103	\$ 44,996	\$ 6,893

Capital

5510-MINOR CAPITAL	\$ -	\$ -	\$ -	\$ -	\$ -
5512-CAPITAL EQUIPMENT	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000
5596-CAPITAL PROJ/IMP	\$ 7,440	\$ 18,086	\$ 24,000	\$ -	\$ (24,000)
Capital Total	\$ 7,440	\$ 18,086	\$ 24,000	\$ 20,000	\$ (4,000)

Transfers

5930-TRANS TO GENERAL FUND	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers Total	\$ -				

222331-STATE HIGHWAY Total	\$ 85,113	\$ 75,831	\$ 85,493	\$ 88,386	\$ 2,893
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Public Service Total	\$ 85,113	\$ 75,831	\$ 85,493	\$ 88,386	\$ 2,893
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222-State Highway Fund Total	\$ 85,113	\$ 75,831	\$ 85,493	\$ 88,386	\$ 2,893
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224-Tax Increment Fund

Finance

224131-AUDITOR

Operating

5295-CO AUDITOR & TREAS FEES	\$ 6,266	\$ -	\$ -	\$ -	\$ -
Operating Total	\$ 6,266	\$ -	\$ -	\$ -	\$ -

224131-AUDITOR Total	\$ 6,266	\$ -	\$ -	\$ -	\$ -
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224211-SAFETY

Operating

5214-STREET LIGHTS	\$ 65,191	\$ 28,593	\$ -	\$ -	\$ -
5482-UTILITIES - ELECTRIC	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Total	\$ 65,191	\$ 28,593	\$ -	\$ -	\$ -

Capital

5512-CAPITAL EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -
5596-CAPITAL PROJ/IMP	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Total	\$ -				

224211-SAFETY Total	\$ 65,191	\$ 28,593	\$ -	\$ -	\$ -
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224311-BUILDING UTILITIES

Operating

5456-OPERATIONAL EXPENSES	\$ 22,296	\$ 6,026	\$ -	\$ -	\$ -
5481-UTILITIES - GAS	\$ 41,437	\$ 12,389	\$ -	\$ -	\$ -
5482-UTILITIES - ELECTRIC	\$ 205,124	\$ 5,010	\$ -	\$ -	\$ -

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
5484-UTILITIES - TELEPHONE	\$ 64,109	\$ 983	\$ -	\$ -	\$ -
Operating Total	\$ 332,966	\$ 24,408	\$ -	\$ -	\$ -
Capital					
5596-CAPITAL PROJ/IMP	\$ -	\$ 75,500	\$ -	\$ -	\$ -
Capital Total	\$ -	\$ 75,500	\$ -	\$ -	\$ -
224311-BUILDING UTILITIES Total	\$ 332,966	\$ 99,908	\$ -	\$ -	\$ -
224343-DEVELOPMENT					
Operating					
5456-OPERATIONAL EXPENSES	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Total	\$ -	\$ -	\$ -	\$ -	\$ -
Capital					
5596-CAPITAL PROJ/IMP	\$ -	\$ 369,898	\$ 100,526	\$ -	\$ (100,526)
Capital Total	\$ -	\$ 369,898	\$ 100,526	\$ -	\$ (100,526)
Transfers					
5821-TIF REPAYMENT - TRIANGLE	\$ -	\$ -	\$ -	\$ -	\$ -
5822-TIF FEES - TRIANGLE	\$ -	\$ -	\$ -	\$ -	\$ -
5823-SCHOOLS COMP - TRIANGLE	\$ -	\$ -	\$ -	\$ -	\$ -
5825-TIF FEES - EASTGATE	\$ -	\$ -	\$ -	\$ -	\$ -
5830.1-TRIANGLE REIMBURSEMENT	\$ 52,656	\$ 52,332	\$ 115,000	\$ -	\$ (115,000)
5830.2-SCHOOL DIST REIMBURSEMENT	\$ 38,524	\$ -	\$ 139,800	\$ -	\$ (139,800)
5830.3-FEES	\$ 1,536	\$ 1,442	\$ 5,200	\$ -	\$ (5,200)
5831.1-CITY REIMBURSEMENT	\$ -	\$ 871,045	\$ -	\$ -	\$ -
5831.2-SCHOOL DIST REIMBURSEMENT	\$ 63,867	\$ 642,329	\$ 292,000	\$ -	\$ (292,000)
5831.3-FEES	\$ 79,573	\$ 7,762	\$ 10,740	\$ -	\$ (10,740)
5832.3-FEES	\$ -	\$ 2,885	\$ -	\$ -	\$ -
5832.9-TRANSFER TO GBR	\$ -	\$ -	\$ 240,000	\$ -	\$ (240,000)
5832-MANOR HOMES TIF	\$ -	\$ -	\$ 2,223	\$ -	\$ (2,223)
5833.3-FEES	\$ 1,760	\$ 1,578	\$ 2,680	\$ -	\$ (2,680)
5833.4-MIFFLIN TWP REIMBURSEMENT	\$ 40,289	\$ 37,297	\$ 41,000	\$ -	\$ (41,000)
5833-WEST GAHANNA TIF	\$ -	\$ 112,786	\$ 104,285	\$ -	\$ (104,285)
5834.3-FEES	\$ 1,361	\$ 1,139	\$ 1,800	\$ -	\$ (1,800)
5834.9-TRANSFER TO GBR	\$ 67,069	\$ 53,000	\$ 53,000	\$ -	\$ (53,000)
5930-TRANS TO GENERAL FUND	\$ -	\$ -	\$ 33,000	\$ -	\$ (33,000)
Transfers Total	\$ 346,636	\$ 1,783,596	\$ 1,040,728	\$ -	\$ (1,040,728)
224343-DEVELOPMENT Total	\$ 346,636	\$ 2,153,494	\$ 1,141,254	\$ -	\$ (1,141,254)
224701-EASTGATE TRIANGLE TIF					
Operating					
5295-CO AUDITOR & TREAS FEES	\$ -	\$ -	\$ 5,200	\$ 3,599	\$ (1,601)
5490-SCHOOL DIST COMPENSATION	\$ -	\$ -	\$ 139,800	\$ 104,383	\$ (35,417)
5850-TIF REPAYMENT-DEVELOPER	\$ -	\$ -	\$ 115,000	\$ 71,988	\$ (43,012)
Operating Total	\$ -	\$ -	\$ 260,000	\$ 179,970	\$ (80,030)
224701-EASTGATE TRIANGLE TIF Total	\$ -	\$ -	\$ 260,000	\$ 179,970	\$ (80,030)
224702-EASTGATE PIZZUTTI TIF					
Operating					
5295-CO AUDITOR & TREAS FEES	\$ -	\$ -	\$ 10,740	\$ 10,877	\$ 137
5490-SCHOOL DIST COMPENSATION	\$ -	\$ -	\$ 292,000	\$ 315,439	\$ 23,439
Operating Total	\$ -	\$ -	\$ 302,740	\$ 326,316	\$ 23,576
Transfers					
5930-TRANS TO GENERAL FUND	\$ -	\$ -	\$ -	\$ 110,890	\$ 110,890
Transfers Total	\$ -	\$ -	\$ -	\$ 110,890	\$ 110,890
224702-EASTGATE PIZZUTTI TIF Total	\$ -	\$ -	\$ 302,740	\$ 437,206	\$ 134,466
224703-MANOR HOMES TIF					
Operating					
5295-CO AUDITOR & TREAS FEES	\$ -	\$ -	\$ -	\$ 2,230	\$ 2,230
Operating Total	\$ -	\$ -	\$ -	\$ 2,230	\$ 2,230
Transfers					

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
5933-TRANS TO GBR	\$ -	\$ -	\$ 240,000	\$ 218,810	\$ (21,190)
Transfers Total	\$ -	\$ -	\$ 240,000	\$ 218,810	\$ (21,190)
224703-MANOR HOMES TIF Total	\$ -	\$ -	\$ 240,000	\$ 221,040	\$ (18,960)
224704-WEST GAHANNA TIF					
Operating					
5295-CO AUDITOR & TREAS FEES	\$ -	\$ -	\$ 2,680	\$ 4,260	\$ 1,580
5851-TIF TOWNSHIP REIMB	\$ -	\$ -	\$ 41,000	\$ 63,894	\$ 22,894
Operating Total	\$ -	\$ -	\$ 43,680	\$ 68,154	\$ 24,474
Capital					
5596-CAPITAL PROJ/IMP	\$ -	\$ -	\$ 104,285	\$ 104,286	\$ 1
Capital Total	\$ -	\$ -	\$ 104,285	\$ 104,286	\$ 1
224704-WEST GAHANNA TIF Total	\$ -	\$ -	\$ 147,965	\$ 172,440	\$ 24,475
224705-CREEKSIDE TIF					
Operating					
5295-CO AUDITOR & TREAS FEES	\$ -	\$ -	\$ 1,800	\$ 4,512	\$ 2,712
Operating Total	\$ -	\$ -	\$ 1,800	\$ 4,512	\$ 2,712
Transfers					
5933-TRANS TO GBR	\$ -	\$ -	\$ 53,000	\$ 221,070	\$ 168,070
Transfers Total	\$ -	\$ -	\$ 53,000	\$ 221,070	\$ 168,070
224705-CREEKSIDE TIF Total	\$ -	\$ -	\$ 54,800	\$ 225,582	\$ 170,782
Finance Total	\$ 751,059	\$ 2,281,995	\$ 2,146,759	\$ 1,236,237	\$ (910,522)
224-Tax Increment Fund Total	\$ 751,059	\$ 2,281,995	\$ 2,146,759	\$ 1,236,237	\$ (910,522)
225-State Law Enforcement Trust Fund					
Public Safety					
225211-POLICE					
Operating					
5411-LAW ENFORCEMENT EXPENSE	\$ -	\$ 2,801	\$ 74,753	\$ 10,000	\$ (64,753)
Operating Total	\$ -	\$ 2,801	\$ 74,753	\$ 10,000	\$ (64,753)
Capital					
5512-CAPITAL EQUIPMENT	\$ -	\$ -	\$ 66,500	\$ 40,000	\$ (26,500)
Capital Total	\$ -	\$ -	\$ 66,500	\$ 40,000	\$ (26,500)
225211-POLICE Total	\$ -	\$ 2,801	\$ 141,253	\$ 50,000	\$ (91,253)
Public Safety Total	\$ -	\$ 2,801	\$ 141,253	\$ 50,000	\$ (91,253)
225-State Law Enforcement Trust Fund Total	\$ -	\$ 2,801	\$ 141,253	\$ 50,000	\$ (91,253)
229-Court Computer Fund					
Office of the Mayor					
229151-MAYOR'S COURT					
Operating					
5456-OPERATIONAL EXPENSES	\$ 8,660	\$ 15,657	\$ 30,400	\$ 30,400	\$ -
Operating Total	\$ 8,660	\$ 15,657	\$ 30,400	\$ 30,400	\$ -
Capital					
5510-MINOR CAPITAL	\$ 24,921	\$ -	\$ 14,000	\$ -	\$ (14,000)
5512-CAPITAL EQUIPMENT	\$ 8,000	\$ 12,000	\$ -	\$ -	\$ -
Capital Total	\$ 32,921	\$ 12,000	\$ 14,000	\$ -	\$ (14,000)
229151-MAYOR'S COURT Total	\$ 41,581	\$ 27,657	\$ 44,400	\$ 30,400	\$ (14,000)
Office of the Mayor Total	\$ 41,581	\$ 27,657	\$ 44,400	\$ 30,400	\$ (14,000)
229-Court Computer Fund Total	\$ 41,581	\$ 27,657	\$ 44,400	\$ 30,400	\$ (14,000)
231-County Permissive Tax Fund					
Public Service					

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
231330-STREET					
Capital					
5596-CAPITAL PROJ/IMP	\$ 477,919	\$ 9,000	\$ 48,000	\$ -	\$ (48,000)
Capital Total	\$ 477,919	\$ 9,000	\$ 48,000	\$ -	\$ (48,000)
231330-STREET Total	\$ 477,919	\$ 9,000	\$ 48,000	\$ -	\$ (48,000)
Public Service Total	\$ 477,919	\$ 9,000	\$ 48,000	\$ -	\$ (48,000)
231-County Permissive Tax Fund Total	\$ 477,919	\$ 9,000	\$ 48,000	\$ -	\$ (48,000)
232-Cul-de-sac Maintenance Fund					
Public Service					
232330-CUL-DE-SAC MAINTENANCE					
Capital					
5512-CAPITAL EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Total	\$ -	\$ -	\$ -	\$ -	\$ -
232330-CUL-DE-SAC MAINTENANCE Total	\$ -	\$ -	\$ -	\$ -	\$ -
Public Service Total	\$ -	\$ -	\$ -	\$ -	\$ -
232-Cul-de-sac Maintenance Fund Total	\$ -	\$ -	\$ -	\$ -	\$ -
233-Community Development Fund					
Planning & Development					
233343-COMMUNITY RELATIONS					
Operating					
5244-SPECIAL EXPENSES	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Total	\$ -	\$ -	\$ -	\$ -	\$ -
233343-COMMUNITY RELATIONS Total	\$ -	\$ -	\$ -	\$ -	\$ -
Planning & Development Total	\$ -	\$ -	\$ -	\$ -	\$ -
233-Community Development Fund Total	\$ -	\$ -	\$ -	\$ -	\$ -
235-Federal Law Enforcement Seizure Fund					
Public Safety					
235211-LAW ENFORCEMENT SEIZURE					
Operating					
5411-LAW ENFORCEMENT EXPENSE	\$ 181,890	\$ -	\$ 70,000	\$ 10,000	\$ (60,000)
Operating Total	\$ 181,890	\$ -	\$ 70,000	\$ 10,000	\$ (60,000)
Capital					
5512-CAPITAL EQUIPMENT	\$ 82,556	\$ 35,158	\$ 59,950	\$ -	\$ (59,950)
Capital Total	\$ 82,556	\$ 35,158	\$ 59,950	\$ -	\$ (59,950)
235211-LAW ENFORCEMENT SEIZURE Total	\$ 264,446	\$ 35,158	\$ 129,950	\$ 10,000	\$ (119,950)
235211-POLICE					
Capital					
5512-CAPITAL EQUIPMENT	\$ -	\$ -	\$ -	\$ 11,000	\$ 11,000
Capital Total	\$ -	\$ -	\$ -	\$ 11,000	\$ 11,000
235211-POLICE Total	\$ -	\$ -	\$ -	\$ 11,000	\$ 11,000
Public Safety Total	\$ 264,446	\$ 35,158	\$ 129,950	\$ 21,000	\$ (108,950)
235-Federal Law Enforcement Seizure Fund Total	\$ 264,446	\$ 35,158	\$ 129,950	\$ 21,000	\$ (108,950)
249-FEMA Fund					
Finance					
249215-FEMA					
Operating					
5456-OPERATIONAL EXPENSES	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Total	\$ -	\$ -	\$ -	\$ -	\$ -
249215-FEMA Total	\$ -	\$ -	\$ -	\$ -	\$ -

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
Finance Total	\$ -	\$ -	\$ -	\$ -	\$ -
249-FEMA Fund Total	\$ -	\$ -	\$ -	\$ -	\$ -
325-Capital Improvement Fund					
Finance					
325122-CAPITAL IMPROVEMENT					
Capital					
5512-CAPITAL EQUIPMENT	\$ -	\$ -	\$ -	\$ 700,000	\$ 700,000
5513-CAPITAL - STREETS	\$ 2,633,689	\$ 500,297	\$ -	\$ 807,610	\$ 807,610
5531-LAND ACQUISITION	\$ 120,820	\$ 104,308	\$ -	\$ -	\$ -
5596.1-REVOLVING LOAN FUNDS	\$ 4,145	\$ 270	\$ -	\$ -	\$ -
5596-CAPITAL PROJ/IMP	\$ 813,158	\$ 1,155,567	\$ 1,050,900	\$ 1,961,180	\$ 910,280
Capital Total	\$ 3,571,813	\$ 1,760,443	\$ 1,050,900	\$ 3,468,790	\$ 2,417,890
325122-CAPITAL IMPROVEMENT Total	\$ 3,571,813	\$ 1,760,443	\$ 1,050,900	\$ 3,468,790	\$ 2,417,890
Finance Total	\$ 3,571,813	\$ 1,760,443	\$ 1,050,900	\$ 3,468,790	\$ 2,417,890
325-Capital Improvement Fund Total	\$ 3,571,813	\$ 1,760,443	\$ 1,050,900	\$ 3,468,790	\$ 2,417,890
326-Park Improvement & Acquisition Fund					
Parks & Recreation					
326431-PARKS					
Capital					
5531-LAND ACQUISITION	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Total	\$ -	\$ -	\$ -	\$ -	\$ -
326431-PARKS Total	\$ -	\$ -	\$ -	\$ -	\$ -
Parks & Recreation Total	\$ -	\$ -	\$ -	\$ -	\$ -
326-Park Improvement & Acquisition Fund Total	\$ -	\$ -	\$ -	\$ -	\$ -
327-Park Fund					
Parks & Recreation					
327431-PARKS					
Capital					
5512-CAPITAL EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -
5596-CAPITAL PROJ/IMP	\$ -	\$ 10,711	\$ -	\$ -	\$ -
Capital Total	\$ -	\$ 10,711	\$ -	\$ -	\$ -
327431-PARKS Total	\$ -	\$ 10,711	\$ -	\$ -	\$ -
Parks & Recreation Total	\$ -	\$ 10,711	\$ -	\$ -	\$ -
327-Park Fund Total	\$ -	\$ 10,711	\$ -	\$ -	\$ -
328-Park-in-Lieu of Fees Fund					
Parks & Recreation					
328431-PARKS					
Capital					
5512-CAPITAL EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -
5531-LAND ACQUISITION	\$ -	\$ -	\$ -	\$ -	\$ -
5596-CAPITAL PROJ/IMP	\$ -	\$ 33,640	\$ -	\$ -	\$ -
Capital Total	\$ -	\$ 33,640	\$ -	\$ -	\$ -
328431-PARKS Total	\$ -	\$ 33,640	\$ -	\$ -	\$ -
Parks & Recreation Total	\$ -	\$ 33,640	\$ -	\$ -	\$ -
328-Park-in-Lieu of Fees Fund Total	\$ -	\$ 33,640	\$ -	\$ -	\$ -
431-General Bond Retirement Fund					
Finance					
431810-GENERAL BOND RETIREMENT					
Operating					
5295-CO AUDITOR & TREAS FEES	\$ 3,336	\$ 3,671	\$ 3,640	\$ 5,131	\$ 1,491

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
5495-REFUNDS	\$ 4	\$ -	\$ 9,500	\$ 4,000	\$ (5,500)
Operating Total	\$ 3,340	\$ 3,671	\$ 13,140	\$ 9,131	\$ (4,009)
Transfers					
5811-GENERAL BOND RETIREMENT	\$ 1,918,063	\$ 2,011,416	\$ 2,069,202	\$ 2,082,212	\$ 13,010
Transfers Total	\$ 1,918,063	\$ 2,011,416	\$ 2,069,202	\$ 2,082,212	\$ 13,010
431810-GENERAL BOND RETIREMENT Total	\$ 1,921,403	\$ 2,015,088	\$ 2,082,342	\$ 2,091,343	\$ 9,001
431810-SPECIAL ASSESSMENT GBR					
Transfers					
5933-TRANS TO GBR	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers Total	\$ -	\$ -	\$ -	\$ -	\$ -
431810-SPECIAL ASSESSMENT GBR Total	\$ -	\$ -	\$ -	\$ -	\$ -
Finance Total	\$ 1,921,403	\$ 2,015,088	\$ 2,082,342	\$ 2,091,343	\$ 9,001
431-General Bond Retirement Fund Total	\$ 1,921,403	\$ 2,015,088	\$ 2,082,342	\$ 2,091,343	\$ 9,001
510-Police Pension Fund					
Public Safety					
510211-POLICE					
Salaries & Benefits					
5140-POLICE PENSION	\$ -	\$ -	\$ 946,755	\$ 971,000	\$ 24,245
Salaries & Benefits Total	\$ -	\$ -	\$ 946,755	\$ 971,000	\$ 24,245
Operating					
5295-CO AUDITOR & TREAS FEES	\$ 3,451	\$ 3,798	\$ 3,625	\$ 3,619	\$ (6)
5495-REFUNDS	\$ 4	\$ -	\$ 8,700	\$ 4,000	\$ (4,700)
Operating Total	\$ 3,455	\$ 3,798	\$ 12,325	\$ 7,619	\$ (4,706)
510211-POLICE Total	\$ 3,455	\$ 3,798	\$ 959,080	\$ 978,619	\$ 19,539
Public Safety Total	\$ 3,455	\$ 3,798	\$ 959,080	\$ 978,619	\$ 19,539
510-Police Pension Fund Total	\$ 3,455	\$ 3,798	\$ 959,080	\$ 978,619	\$ 19,539
515-Police Duty Weapon Fund					
Public Safety					
515211-POLICE					
Operating					
5437-WEAPONS PURCHASES	\$ 5,100	\$ 5,016	\$ 5,100	\$ 7,600	\$ 2,500
Operating Total	\$ 5,100	\$ 5,016	\$ 5,100	\$ 7,600	\$ 2,500
515211-POLICE Total	\$ 5,100	\$ 5,016	\$ 5,100	\$ 7,600	\$ 2,500
Public Safety Total	\$ 5,100	\$ 5,016	\$ 5,100	\$ 7,600	\$ 2,500
515-Police Duty Weapon Fund Total	\$ 5,100	\$ 5,016	\$ 5,100	\$ 7,600	\$ 2,500
530-Public Landscape Trust Fund					
Parks & Recreation					
530436-LANDSCAPE BOARD					
Capital					
5512-CAPITAL EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -
5596-CAPITAL PROJ/IMP	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Total	\$ -	\$ -	\$ -	\$ -	\$ -
530436-LANDSCAPE BOARD Total	\$ -	\$ -	\$ -	\$ -	\$ -
Parks & Recreation Total	\$ -	\$ -	\$ -	\$ -	\$ -
530-Public Landscape Trust Fund Total	\$ -	\$ -	\$ -	\$ -	\$ -
580-Vending Machine Fund					
Office of the Mayor					
580121-OFFICE OF MAYOR					
Operating					

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
5456-OPERATIONAL EXPENSES	\$ 1,791	\$ 1,511	\$ 2,000	\$ -	\$ (2,000)
Operating Total	\$ 1,791	\$ 1,511	\$ 2,000	\$ -	\$ (2,000)
580121-OFFICE OF MAYOR Total	\$ 1,791	\$ 1,511	\$ 2,000	\$ -	\$ (2,000)
Office of the Mayor Total	\$ 1,791	\$ 1,511	\$ 2,000	\$ -	\$ (2,000)
580-Vending Machine Fund Total	\$ 1,791	\$ 1,511	\$ 2,000	\$ -	\$ (2,000)

631-Stormwater Fund

Public Service

631350-STORMWATER

Salaries & Benefits

5103-SUPERINTENDENTS	\$ 22,488	\$ 22,488	\$ 22,488	\$ 23,163	\$ 675
5105-FT ADMIN SALARY	\$ 17,565	\$ 31,257	\$ 53,433	\$ 39,821	\$ (13,612)
5106-FT ADMIN HOURLY	\$ -	\$ 4,158	\$ 4,158	\$ 4,054	\$ (104)
5107-FT STEELWORKERS	\$ 119,455	\$ 105,910	\$ 156,956	\$ 120,725	\$ (36,231)
5111-PART TIME	\$ 16,909	\$ 11,237	\$ 30,000	\$ 6,000	\$ (24,000)
5112-SEASONAL	\$ -	\$ -	\$ -	\$ 24,000	\$ 24,000
5116-SERVICE CREDIT	\$ 2,258	\$ 1,992	\$ 2,483	\$ 2,034	\$ (450)
5117-OVERTIME	\$ 13,806	\$ 9,263	\$ 15,000	\$ 15,000	\$ -
5122-EMPLOYEE WELLNESS	\$ 625	\$ 81	\$ 1,176	\$ 1,244	\$ 68
5127-PAYROLL ADJUSTMENTS	\$ -	\$ -	\$ 2,402	\$ 1,679	\$ (723)
5129-PAYROLL ADJ FRINGE	\$ -	\$ -	\$ 407	\$ 288	\$ (119)
5131-PERS	\$ 26,947	\$ 26,043	\$ 31,622	\$ 32,871	\$ 1,249
5132-WORKERS COMPENSATION	\$ 4,109	\$ 9,332	\$ 3,388	\$ 4,471	\$ 1,083
5133-HEALTH INSURANCE	\$ 36,290	\$ 35,673	\$ 43,837	\$ 42,456	\$ (1,381)
5134-LIFE INSURANCE	\$ 598	\$ 602	\$ 656	\$ 916	\$ 260
5135-DENTAL INSURANCE	\$ 1,811	\$ 1,964	\$ 2,444	\$ 2,176	\$ (268)
5136-VISION INSURANCE	\$ 290	\$ 339	\$ 458	\$ 395	\$ (64)
5137-UNIFORM ALLOWANCE	\$ -	\$ -	\$ 2,500	\$ 2,500	\$ -
5138-MEDICARE	\$ 2,581	\$ 2,652	\$ 3,275	\$ 3,405	\$ 130
5142-EAP	\$ 85	\$ 92	\$ 140	\$ 490	\$ 350
5143-DRUG TESTING	\$ -	\$ -	\$ 289	\$ 289	\$ -
Salaries & Benefits Total	\$ 265,816	\$ 263,083	\$ 377,112	\$ 327,973	\$ (49,139)

Operating

5221-STORMWATER REPAIR	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000
5249-CONTRACT SERVICES	\$ 677	\$ 1,068	\$ 4,200	\$ 4,300	\$ 100
5251-TECH MAINTENANCE	\$ -	\$ -	\$ 8,600	\$ 8,600	\$ -
5256-RAGS & TOWELS	\$ 913	\$ 949	\$ 1,140	\$ 1,140	\$ -
5274-SEMINARS/MEETINGS	\$ 923	\$ -	\$ -	\$ -	\$ -
5279-TRAINING	\$ -	\$ -	\$ 1,332	\$ 1,332	\$ -
5282-INSURANCE	\$ -	\$ 2,732	\$ 3,700	\$ 4,000	\$ 300
5298-BOND ISSUANCE EXPENSES	\$ -	\$ -	\$ -	\$ -	\$ -
5318-SMALL TOOLS	\$ 869	\$ 1,203	\$ 1,900	\$ 1,900	\$ -
5325-SAFETY SUPPLIES	\$ 792	\$ 661	\$ 1,900	\$ 1,900	\$ -
5416-REPAIR	\$ -	\$ 45,743	\$ 40,000	\$ 40,000	\$ -
5445-ENGINEERING EXPENSES	\$ -	\$ 6,346	\$ 72,500	\$ 27,500	\$ (45,000)
5456-OPERATIONAL EXPENSES	\$ 58,475	\$ 15,634	\$ 65,000	\$ 40,000	\$ (25,000)
5470-REGULATORY REQUIREMENTS	\$ 36,946	\$ 34,446	\$ 50,000	\$ 50,000	\$ -
Operating Total	\$ 99,594	\$ 108,782	\$ 250,272	\$ 230,672	\$ (19,600)

Capital

5510-MINOR CAPITAL	\$ 974	\$ 3,411	\$ -	\$ -	\$ -
5512-CAPITAL EQUIPMENT	\$ 20,050	\$ 808	\$ -	\$ -	\$ -
5542-MORRISON INTEREST	\$ -	\$ -	\$ -	\$ -	\$ -
5543-2007 BOND ISSUE INTEREST	\$ -	\$ -	\$ -	\$ -	\$ -
5596-CAPITAL PROJ/IMP	\$ 56,570	\$ 398,074	\$ 672,560	\$ 192,000	\$ (480,560)
Capital Total	\$ 77,593	\$ 402,293	\$ 672,560	\$ 192,000	\$ (480,560)

Transfers

5930.1-GARAGE CHARGES	\$ 12,000	\$ 13,453	\$ 12,000	\$ 12,898	\$ 898
5930.2-ADMINISTRATIVE CHARGES	\$ 62,369	\$ 63,748	\$ 75,916	\$ 70,078	\$ (5,838)
5930-TRANS TO GENERAL FUND	\$ -	\$ -	\$ -	\$ -	\$ -
5933-TRANS TO GBR	\$ 179,601	\$ 176,246	\$ 178,447	\$ 180,414	\$ 1,967
5938-TRANS TO RESERVE SICK/VAC	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers Total	\$ 253,970	\$ 253,447	\$ 266,363	\$ 263,390	\$ (2,973)

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
631350-STORMWATER Total	\$ 696,973	\$ 1,027,606	\$ 1,566,307	\$ 1,014,035	\$ (552,272)
Public Service Total	\$ 696,973	\$ 1,027,606	\$ 1,566,307	\$ 1,014,035	\$ (552,272)
631-Stormwater Fund Total	\$ 696,973	\$ 1,027,606	\$ 1,566,307	\$ 1,014,035	\$ (552,272)

651-Water Fund

Public Service

651350-WATER

Salaries & Benefits

5103-SUPERINTENDENTS	\$ 22,488	\$ 22,488	\$ 22,488	\$ 23,163	\$ 675
5105-FT ADMIN SALARY	\$ 17,565	\$ 30,526	\$ 23,186	\$ 39,097	\$ 15,911
5106-FT ADMIN HOURLY	\$ -	\$ 4,158	\$ 4,158	\$ 4,054	\$ (104)
5107-FT STEELWORKERS	\$ 278,342	\$ 236,858	\$ 239,268	\$ 240,463	\$ 1,195
5111-PART TIME	\$ 25,405	\$ 18,518	\$ 32,000	\$ 6,000	\$ (26,000)
5112-SEASONAL	\$ -	\$ -	\$ -	\$ 24,000	\$ 24,000
5116-SERVICE CREDIT	\$ 5,499	\$ 4,741	\$ 4,495	\$ 4,458	\$ (37)
5117-OVERTIME	\$ 21,597	\$ 14,636	\$ 20,500	\$ 20,500	\$ -
5122-EMPLOYEE WELLNESS	\$ 2,125	\$ 79	\$ 2,072	\$ 2,136	\$ 64
5127-PAYROLL ADJUSTMENTS	\$ -	\$ -	\$ 1,495	\$ 1,679	\$ 184
5129-PAYROLL ADJ FRINGE	\$ -	\$ -	\$ 253	\$ 285	\$ 32
5131-PERS	\$ 51,926	\$ 60,879	\$ 51,538	\$ 50,643	\$ (895)
5132-WORKERS COMPENSATION	\$ 7,376	\$ 17,310	\$ 5,522	\$ 6,982	\$ 1,460
5133-HEALTH INSURANCE	\$ 68,817	\$ 64,649	\$ 64,506	\$ 71,253	\$ 6,747
5134-LIFE INSURANCE	\$ 1,195	\$ 1,087	\$ 1,124	\$ 1,482	\$ 358
5135-DENTAL INSURANCE	\$ 3,343	\$ 3,318	\$ 3,764	\$ 3,253	\$ (511)
5136-VISION INSURANCE	\$ 530	\$ 545	\$ 619	\$ 578	\$ (41)
5137-UNIFORM ALLOWANCE	\$ -	\$ -	\$ 2,500	\$ 2,500	\$ -
5138-MEDICARE	\$ 4,676	\$ 4,620	\$ 5,338	\$ 5,245	\$ (93)
5142-EAP	\$ 185	\$ 186	\$ 306	\$ 525	\$ 219
5143-DRUG TESTING	\$ -	\$ -	\$ 375	\$ 375	\$ -
Salaries & Benefits Total	\$ 511,070	\$ 484,598	\$ 485,507	\$ 508,670	\$ 23,163

Operating

5241-BANK CHARGES	\$ 14,393	\$ 15,856	\$ 17,200	\$ 20,600	\$ 3,400
5249.001-CONTRACT SERVICES-FIBER	\$ 12,760	\$ 10,938	\$ 10,938	\$ 10,938	\$ -
5249-CONTRACT SERVICES	\$ 2,181	\$ 1,807	\$ 8,910	\$ 10,910	\$ 2,000
5251-TECH MAINTENANCE	\$ 678	\$ 2,075	\$ 14,600	\$ 18,600	\$ 4,000
5256-RAGS & TOWELS	\$ 913	\$ 1,121	\$ 1,180	\$ 1,180	\$ -
5262-PRINTING	\$ 5,452	\$ 4,829	\$ 8,000	\$ 8,000	\$ -
5265-BILL PRINTING SERVICES	\$ 3,959	\$ 4,858	\$ 6,500	\$ 6,500	\$ -
5268-WATER PURCHASES	\$ 3,525,151	\$ 2,760,010	\$ 4,400,000	\$ 4,400,000	\$ -
5274-SEMINARS/MEETINGS	\$ 909	\$ -	\$ -	\$ -	\$ -
5279-TRAINING	\$ 1,223	\$ 125	\$ 1,500	\$ 1,500	\$ -
5282-INSURANCE	\$ 4,008	\$ 4,152	\$ 6,200	\$ 6,200	\$ -
5298-BOND ISSUANCE EXPENSES	\$ -	\$ -	\$ -	\$ -	\$ -
5301-OFFICE SUPPLIES	\$ 578	\$ 193	\$ 950	\$ 950	\$ -
5306-MAINTENANCE SUPPLIES	\$ 13,867	\$ 21,879	\$ 19,000	\$ 19,000	\$ -
5318-SMALL TOOLS	\$ 1,256	\$ 1,203	\$ 1,900	\$ 1,900	\$ -
5320-OPERATING EQUIPMENT	\$ -	\$ -	\$ -	\$ 2,800	\$ 2,800
5325-SAFETY SUPPLIES	\$ 847	\$ 661	\$ 2,850	\$ 2,850	\$ -
5332-METERS	\$ 115,903	\$ 242,215	\$ 285,000	\$ 185,000	\$ (100,000)
5333-FIRE HYDRANTS	\$ 6,269	\$ 5,181	\$ 11,000	\$ 11,000	\$ -
5401-OFFICE EXPENSE	\$ 2,105	\$ 1,725	\$ 3,000	\$ 3,000	\$ -
5402-POSTAGE	\$ 10,298	\$ 10,971	\$ 11,500	\$ 12,000	\$ 500
5416-REPAIR	\$ 45,150	\$ 34,277	\$ 50,000	\$ 50,000	\$ -
5445-ENGINEERING EXPENSES	\$ 4,325	\$ 16,185	\$ 38,000	\$ 38,000	\$ -
5470-REGULATORY REQUIREMENTS	\$ 33,764	\$ 45,092	\$ 42,750	\$ 42,750	\$ -
5475-WATER LICENSE FEE	\$ 12,026	\$ 12,026	\$ 12,500	\$ 13,000	\$ 500
5481-UTILITIES - GAS	\$ 5,919	\$ 4,121	\$ 7,031	\$ 6,267	\$ (764)
5482-UTILITIES - ELECTRIC	\$ 17,783	\$ 20,331	\$ 19,561	\$ 21,000	\$ 1,439
5483-UTILITIES - CELL PHONE	\$ 1,151	\$ 1,165	\$ 1,360	\$ 1,100	\$ (260)
Operating Total	\$ 3,842,868	\$ 3,222,996	\$ 4,981,430	\$ 4,895,045	\$ (86,385)

Capital

5510-MINOR CAPITAL	\$ 6,622	\$ 3,303	\$ 2,570	\$ -	\$ (2,570)
5512-CAPITAL EQUIPMENT	\$ 21,300	\$ 2,048	\$ 7,500	\$ -	\$ (7,500)
5543-2007 BOND ISSUE INTEREST	\$ -	\$ -	\$ -	\$ -	\$ -
5596-CAPITAL PROJ/IMP	\$ 22,851	\$ -	\$ 5,000	\$ -	\$ (5,000)

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
Capital Total	\$ 50,773	\$ 5,351	\$ 15,070	\$ -	\$ (15,070)
Transfers					
5930.1-GARAGE CHARGES	\$ 28,000	\$ 31,384	\$ 28,000	\$ 12,898	\$ (15,102)
5930.2-ADMINISTRATIVE CHARGES	\$ 319,559	\$ 338,841	\$ 375,715	\$ 384,811	\$ 9,096
5930-TRANS TO GENERAL FUND	\$ -	\$ -	\$ -	\$ -	\$ -
5938-TRANS TO RESERVE SICK/VAC	\$ -	\$ -	\$ -	\$ -	\$ -
5939-TRANS TO WATER FUND	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers Total	\$ 347,559	\$ 370,225	\$ 403,715	\$ 397,709	\$ (6,006)
651350-WATER Total	\$ 4,752,269	\$ 4,083,170	\$ 5,885,722	\$ 5,801,424	\$ (84,298)
Public Service Total	\$ 4,752,269	\$ 4,083,170	\$ 5,885,722	\$ 5,801,424	\$ (84,298)
651-Water Fund Total	\$ 4,752,269	\$ 4,083,170	\$ 5,885,722	\$ 5,801,424	\$ (84,298)
652-Water System Capital Improvement Fund					
Public Service					
652351-WATER CAPITAL IMPROVEMENT					
Capital					
5510-MINOR CAPITAL	\$ 59,394	\$ 59,998	\$ 60,000	\$ -	\$ (60,000)
5512-CAPITAL EQUIPMENT	\$ -	\$ -	\$ -	\$ 75,000	\$ 75,000
5591-WATER METER CONVERSION	\$ 285,000	\$ -	\$ -	\$ -	\$ -
5596-CAPITAL PROJ/IMP	\$ 901,687	\$ 375,412	\$ 360,000	\$ 25,000	\$ (335,000)
Capital Total	\$ 1,246,081	\$ 435,410	\$ 420,000	\$ 100,000	\$ (320,000)
Transfers					
5933-TRANS TO GBR	\$ 27,171	\$ 27,520	\$ 26,972	\$ 27,283	\$ 311
Transfers Total	\$ 27,171	\$ 27,520	\$ 26,972	\$ 27,283	\$ 311
652351-WATER CAPITAL IMPROVEMENT Total	\$ 1,273,252	\$ 462,930	\$ 446,972	\$ 127,283	\$ (319,689)
652351-WSCI					
Operating					
5476-CAPITAL MAINTENANCE	\$ -	\$ -	\$ -	\$ 120,000	\$ 120,000
Operating Total	\$ -	\$ -	\$ -	\$ 120,000	\$ 120,000
652351-WSCI Total	\$ -	\$ -	\$ -	\$ 120,000	\$ 120,000
Public Service Total	\$ 1,273,252	\$ 462,930	\$ 446,972	\$ 247,283	\$ (199,689)
652-Water System Capital Improvement Fund Total	\$ 1,273,252	\$ 462,930	\$ 446,972	\$ 247,283	\$ (199,689)
661-Sewer Fund					
Finance					
661360-SEWER					
Operating					
5298-BOND ISSUANCE EXPENSES	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Total	\$ -	\$ -	\$ -	\$ -	\$ -
Capital					
5543-2007 BOND ISSUE INTEREST	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Total	\$ -	\$ -	\$ -	\$ -	\$ -
661360-SEWER Total	\$ -	\$ -	\$ -	\$ -	\$ -
Finance Total	\$ -	\$ -	\$ -	\$ -	\$ -
Public Service					
661360-SEWER					
Salaries & Benefits					
5103-SUPERINTENDENTS	\$ 22,488	\$ 22,488	\$ 22,488	\$ 23,163	\$ 675
5105-FY ADMIN SALARY	\$ 17,565	\$ 30,526	\$ 37,958	\$ 39,097	\$ 1,139
5106-FY ADMIN HOURLY	\$ -	\$ 4,158	\$ 4,158	\$ 4,256	\$ 98
5107-FY STEELWORKERS	\$ 278,341	\$ 237,003	\$ 217,131	\$ 240,987	\$ 23,856
5111-PART TIME	\$ 25,610	\$ 18,686	\$ 32,000	\$ 6,000	\$ (26,000)
5112-SEASONAL	\$ -	\$ -	\$ -	\$ 24,000	\$ 24,000
5116-SERVICE CREDIT	\$ 5,499	\$ 4,741	\$ 4,679	\$ 4,458	\$ (221)
5117-OVERTIME	\$ 21,399	\$ 14,637	\$ 20,500	\$ 20,500	\$ -

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
5122-EMPLOYEE WELLNESS	\$ 2,125	\$ 79	\$ 2,072	\$ 2,140	\$ 68
5127-PAYROLL ADJUSTMENTS	\$ -	\$ -	\$ 1,938	\$ 1,684	\$ (254)
5129-PAYROLL ADJ FRINGE	\$ -	\$ -	\$ 328	\$ 285	\$ (43)
5131-PERS	\$ 51,926	\$ 60,918	\$ 51,538	\$ 50,744	\$ (794)
5132-WORKERS COMPENSATION	\$ 7,383	\$ 17,313	\$ 5,522	\$ 6,997	\$ 1,475
5133-HEALTH INSURANCE	\$ 68,810	\$ 64,668	\$ 63,972	\$ 71,317	\$ 7,345
5134-LIFE INSURANCE	\$ 1,193	\$ 1,086	\$ 1,124	\$ 1,484	\$ 360
5135-DENTAL INSURANCE	\$ 3,342	\$ 3,319	\$ 3,764	\$ 3,256	\$ (508)
5136-VISION INSURANCE	\$ 530	\$ 545	\$ 619	\$ 578	\$ (41)
5137-UNIFORM ALLOWANCE	\$ -	\$ -	\$ 2,500	\$ 2,500	\$ -
5138-MEDICARE	\$ 4,679	\$ 4,625	\$ 5,338	\$ 5,256	\$ (82)
5142-EAP	\$ 185	\$ 186	\$ 306	\$ 525	\$ 219
5143-DRUG TESTING	\$ -	\$ -	\$ 375	\$ 375	\$ -
Salaries & Benefits Total	\$ 511,075	\$ 484,978	\$ 478,310	\$ 509,602	\$ 31,292
Operating					
5222-BACK-UPS	\$ 13,614	\$ 12,513	\$ 60,000	\$ 30,000	\$ (30,000)
5241-BANK CHARGES	\$ 14,393	\$ 15,856	\$ 15,000	\$ 20,000	\$ 5,000
5249.001-CONTRACT SERVICES-FIBER	\$ 12,760	\$ 10,938	\$ 10,938	\$ 10,938	\$ -
5249-CONTRACT SERVICES	\$ 17,594	\$ 21,195	\$ 624,200	\$ 25,500	\$ (598,700)
5251-TECH MAINTENANCE	\$ 678	\$ 2,075	\$ 14,600	\$ 18,600	\$ 4,000
5256-RAGS & TOWELS	\$ 913	\$ 1,121	\$ 1,180	\$ 1,180	\$ -
5262-PRINTING	\$ 1,788	\$ 1,472	\$ 2,850	\$ 2,850	\$ -
5265-BILL PRINTING SERVICES	\$ 3,959	\$ 4,858	\$ 6,500	\$ 6,500	\$ -
5269-SEWER RENTAL	\$ 4,169,680	\$ 3,063,467	\$ 4,700,000	\$ 4,440,000	\$ (260,000)
5270-COLUMBUS SEWER SURCHARGE	\$ 590,718	\$ 457,710	\$ 681,000	\$ 652,500	\$ (28,500)
5274-SEMINARS/MEETINGS	\$ 784	\$ -	\$ -	\$ -	\$ -
5279-TRAINING	\$ 503	\$ -	\$ 1,700	\$ 1,700	\$ -
5282-INSURANCE	\$ 2,974	\$ 3,128	\$ 4,620	\$ 4,620	\$ -
5301-OFFICE SUPPLIES	\$ 578	\$ 193	\$ 950	\$ 950	\$ -
5306-MAINTENANCE SUPPLIES	\$ 14,480	\$ 18,009	\$ 25,000	\$ 25,000	\$ -
5318-SMALL TOOLS	\$ 1,042	\$ 1,368	\$ 1,750	\$ 1,750	\$ -
5320-OPERATING EQUIPMENT	\$ -	\$ -	\$ -	\$ 2,800	\$ 2,800
5325-SAFETY SUPPLIES	\$ 847	\$ 661	\$ 1,750	\$ 1,750	\$ -
5401-OFFICE EXPENSE	\$ 864	\$ 575	\$ 2,000	\$ 2,000	\$ -
5402-POSTAGE	\$ 8,490	\$ 8,581	\$ 9,450	\$ 9,450	\$ -
5416-REPAIR	\$ 43,574	\$ 75,544	\$ 67,000	\$ 67,000	\$ -
5445-ENGINEERING EXPENSES	\$ 12,509	\$ 18,130	\$ 38,000	\$ 38,000	\$ -
5470-REGULATORY REQUIREMENTS	\$ 3,502	\$ 15,400	\$ 108,250	\$ 33,250	\$ (75,000)
5481-UTILITIES - GAS	\$ 2,129	\$ 1,648	\$ 2,705	\$ 2,550	\$ (155)
5482-UTILITIES - ELECTRIC	\$ 5,502	\$ 4,389	\$ 9,363	\$ 5,231	\$ (4,132)
5483-UTILITIES - CELL PHONE	\$ 1,151	\$ 1,165	\$ 1,360	\$ 1,100	\$ (260)
Operating Total	\$ 4,925,025	\$ 3,739,996	\$ 6,390,166	\$ 5,405,219	\$ (984,947)
Capital					
5510-MINOR CAPITAL	\$ 3,795	\$ 3,303	\$ 2,570	\$ -	\$ (2,570)
5512-CAPITAL EQUIPMENT	\$ 21,301	\$ 2,046	\$ 7,500	\$ -	\$ (7,500)
5596-CAPITAL PROJ/IMP	\$ 16,851	\$ -	\$ 5,000	\$ -	\$ (5,000)
Capital Total	\$ 41,947	\$ 5,349	\$ 15,070	\$ -	\$ (15,070)
Transfers					
5930.1-GARAGE CHARGES	\$ 28,000	\$ 31,384	\$ 28,000	\$ 12,898	\$ (15,102)
5930.2-ADMINISTRATIVE CHARGES	\$ 323,409	\$ 325,515	\$ 351,436	\$ 271,552	\$ (79,884)
5930-TRANS TO GENERAL FUND	\$ -	\$ -	\$ -	\$ -	\$ -
5933-TRANS TO GBR	\$ -	\$ -	\$ -	\$ -	\$ -
5938-TRANS TO RESERVE SICK/VAC	\$ -	\$ -	\$ -	\$ -	\$ -
5939-TRANS TO WATER FUND	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers Total	\$ 351,409	\$ 356,899	\$ 379,436	\$ 284,450	\$ (94,986)
661360-SEWER Total	\$ 5,829,456	\$ 4,587,222	\$ 7,262,982	\$ 6,199,271	\$ (1,063,711)
Public Service Total	\$ 5,829,456	\$ 4,587,222	\$ 7,262,982	\$ 6,199,271	\$ (1,063,711)
661-Sewer Fund Total	\$ 5,829,456	\$ 4,587,222	\$ 7,262,982	\$ 6,199,271	\$ (1,063,711)

662-Sewer System Capital Improvement Fund

Public Service

662361-SEWER CAPITAL IMPROVEMENT

Operating

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
5474-CAPACITY CHARGES	\$ 33,487	\$ 108,570	\$ 183,659	\$ 60,000	\$ (123,659)
5476-CAPITAL MAINTENANCE	\$ -	\$ -	\$ -	\$ 265,000	\$ 265,000
Operating Total	\$ 33,487	\$ 108,570	\$ 183,659	\$ 325,000	\$ 141,341
Capital					
5512-CAPITAL EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -
5596-CAPITAL PROJ/IMP	\$ 367,736	\$ 1,004,874	\$ 374,855	\$ 80,000	\$ (294,855)
Capital Total	\$ 367,736	\$ 1,004,874	\$ 374,855	\$ 80,000	\$ (294,855)
Transfers					
5933-TRANS TO GBR	\$ 39,845	\$ 40,194	\$ 39,646	\$ 33,620	\$ (6,026)
Transfers Total	\$ 39,845	\$ 40,194	\$ 39,646	\$ 33,620	\$ (6,026)
662361-SEWER CAPITAL IMPROVEMENT Total	\$ 441,068	\$ 1,153,638	\$ 598,160	\$ 438,620	\$ (159,540)
Public Service Total	\$ 441,068	\$ 1,153,638	\$ 598,160	\$ 438,620	\$ (159,540)
662-Sewer System Capital Improvement Fund Total	\$ 441,068	\$ 1,153,638	\$ 598,160	\$ 438,620	\$ (159,540)
750-Reserve for Sick & Vacation Fund					
Finance					
750135-RESERVE FOR SICK/VAC					
Salaries & Benefits					
5126-RESERVE SICK/VAC	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ -
Salaries & Benefits Total	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ -
750135-RESERVE FOR SICK/VAC Total	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ -
Finance Total	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ -
750-Reserve for Sick & Vacation Fund Total	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ -
835-Senior Escrow Fund					
Finance					
835434-SENIOR SERVICES					
Operating					
5420-PROGRAM ESCROW	\$ 100	\$ 100	\$ 100	\$ 100	\$ -
Operating Total	\$ 100	\$ 100	\$ 100	\$ 100	\$ -
835434-SENIOR SERVICES Total	\$ 100	\$ 100	\$ 100	\$ 100	\$ -
Finance Total	\$ 100	\$ 100	\$ 100	\$ 100	\$ -
835-Senior Escrow Fund Total	\$ 100	\$ 100	\$ 100	\$ 100	\$ -
837-Veterans Memorial Fund					
Finance					
837431-PARKS					
Operating					
5420-PROGRAM ESCROW	\$ (1,088)	\$ 100	\$ 100	\$ 100	\$ -
Operating Total	\$ (1,088)	\$ 100	\$ 100	\$ 100	\$ -
837431-PARKS Total	\$ (1,088)	\$ 100	\$ 100	\$ 100	\$ -
Finance Total	\$ (1,088)	\$ 100	\$ 100	\$ 100	\$ -
837-Veterans Memorial Fund Total	\$ (1,088)	\$ 100	\$ 100	\$ 100	\$ -
850-Refuse Escrow Fund					
Public Service					
850345-REFUSE					
Operating					
5418-YARD WASTE	\$ -	\$ -	\$ 2,000	\$ 2,000	\$ -
5420-PROGRAM ESCROW	\$ 1,858,824	\$ 1,899,745	\$ 1,930,000	\$ 2,000,000	\$ 70,000
Operating Total	\$ 1,858,824	\$ 1,899,745	\$ 1,932,000	\$ 2,002,000	\$ 70,000
850345-REFUSE Total	\$ 1,858,824	\$ 1,899,745	\$ 1,932,000	\$ 2,002,000	\$ 70,000
Public Service Total	\$ 1,858,824	\$ 1,899,745	\$ 1,932,000	\$ 2,002,000	\$ 70,000

Fund / Department / Account	2010-Actual	2011-Actual	2012-Total Approp	2013-Request	Variance
850-Refuse Escrow Fund Total	\$ 1,858,824	\$ 1,899,745	\$ 1,932,000	\$ 2,002,000	\$ 70,000
860-Developers Escrow Fund					
Finance					
860343-DEVELOPMENT					
Operating					
5420-PROGRAM ESCROW	\$ 100	\$ 100	\$ 100	\$ 100	\$ -
Operating Total	\$ 100	\$ 100	\$ 100	\$ 100	\$ -
860343-DEVELOPMENT Total	\$ 100	\$ 100	\$ 100	\$ 100	\$ -
Finance Total	\$ 100	\$ 100	\$ 100	\$ 100	\$ -
860-Developers Escrow Fund Total	\$ 100	\$ 100	\$ 100	\$ 100	\$ -
870-TIZ Real Estate Escrow Fund					
Finance					
870135-MISCELLANEOUS					
Operating					
5299-TAX PAYMENTS	\$ 1,150,887	\$ 106,832	\$ 125,000	\$ 87,300	\$ (37,700)
Operating Total	\$ 1,150,887	\$ 106,832	\$ 125,000	\$ 87,300	\$ (37,700)
870135-MISCELLANEOUS Total	\$ 1,150,887	\$ 106,832	\$ 125,000	\$ 87,300	\$ (37,700)
Finance Total	\$ 1,150,887	\$ 106,832	\$ 125,000	\$ 87,300	\$ (37,700)
870-TIZ Real Estate Escrow Fund Total	\$ 1,150,887	\$ 106,832	\$ 125,000	\$ 87,300	\$ (37,700)
900-Workers Compensation Self Insurance Fund					
Human Resources					
900125-WORKERS COMP SELF INS					
Operating					
5249-CONTRACT SERVICES	\$ -	\$ 14,372	\$ 58,300	\$ 71,500	\$ 13,200
5282-INSURANCE	\$ -	\$ -	\$ 34,000	\$ 75,000	\$ 41,000
5284-WORKERS COMP CLAIMS	\$ -	\$ 4,229	\$ 60,000	\$ 60,000	\$ -
5285-SPECIAL ASSESSMENTS	\$ -	\$ 9,442	\$ 55,000	\$ -	\$ (55,000)
Operating Total	\$ -	\$ 28,043	\$ 207,300	\$ 206,500	\$ (800)
900125-WORKERS COMP SELF INS Total	\$ -	\$ 28,043	\$ 207,300	\$ 206,500	\$ (800)
Human Resources Total	\$ -	\$ 28,043	\$ 207,300	\$ 206,500	\$ (800)
900-Workers Compensation Self Insurance Fund Total	\$ -	\$ 28,043	\$ 207,300	\$ 206,500	\$ (800)
Grand Total	\$ 47,795,254	\$ 43,801,111	\$ 54,945,976	\$ 52,483,753	\$ (2,462,223)

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ORDINANCE NO. 0001-2013
ANNUAL APPROPRIATION ORDINANCE
 (REVISED CODE SEC. 5705.38)

AN ORDINANCE to make appropriations for current expenses and other expenditures of the City of Gahanna, State of Ohio, during the fiscal year ending December 31, 2013.

Sec. 1. Be it ordained by the Council of the City of Gahanna, State of Ohio, that to provide for the current expenses and other expenditures of the City of Gahanna, during the fiscal year ending December 31, 2013, the following sums be and they are hereby set aside and appropriated, as follows:

Sec. 2. That it be appropriated from the GENERAL FUND

101-General Fund	
Community Environment	
Council Office	
Capital	\$ -
Contractual Services	\$ 1,000
Salaries & Benefits	\$ 65,899
Supplies & Materials	\$ 5,200
Council Office Total	\$ 72,099
Finance	
Supplies & Materials	\$ 300,728
Finance Total	\$ 300,728
Information Technology	
Capital	\$ 10,000
Contractual Services	\$ 218,978
Salaries & Benefits	\$ 489,813
Supplies & Materials	\$ 357,000
Information Technology Total	\$ 1,075,791
Parks & Recreation	
Capital	\$ -
Supplies & Materials	\$ 72,250
Parks & Recreation Total	\$ 72,250
Planning & Development	
Capital	\$ -
Contractual Services	\$ 234,400
Salaries & Benefits	\$ 849,023
Supplies & Materials	\$ 1,130,109
Planning & Development Total	\$ 2,213,532
Public Service	
Contractual Services	\$ 51,750
Supplies & Materials	\$ 58,237
Public Service Total	\$ 109,987
Community Environment Total	\$ 3,844,386

Debt Service	
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Finance

Transfers	\$ 992,317
Finance Total	\$ 992,317

Debt Service Total	\$ 992,317
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General Government	
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Department of Law

Contractual Services	\$ 226,500
Salaries & Benefits	\$ 148,364
Supplies & Materials	\$ 14,525

Department of Law Total	\$ 389,389
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Council Office

Capital	\$ 10,000
Contractual Services	\$ 24,500
Salaries & Benefits	\$ 369,325
Supplies & Materials	\$ 37,750

Council Office Total	\$ 441,575
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Office of the Mayor

Capital	\$ -
Contractual Services	\$ 237,000
Salaries & Benefits	\$ 627,222
Supplies & Materials	\$ 25,550

Office of the Mayor Total	\$ 889,772
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Finance

Capital	\$ -
Contractual Services	\$ 833,529
Salaries & Benefits	\$ 567,720
Supplies & Materials	\$ 76,000

Finance Total	\$ 1,477,249
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Human Resources

Capital	\$ -
Contractual Services	\$ 61,450
Salaries & Benefits	\$ 263,491
Supplies & Materials	\$ 21,800

Human Resources Total	\$ 346,741
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Public Service

Capital	\$ -
Contractual Services	\$ 543,096
Salaries & Benefits	\$ 706,370
Supplies & Materials	\$ 621,377

Public Service Total	\$ 1,870,843
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General Government Total	\$ 5,415,568
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Leisure Time Activities	
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Parks & Recreation

Capital	\$ 45,000
Contractual Services	\$ 425,045

Salaries & Benefits	\$ 2,225,467
Supplies & Materials	\$ 914,748
Parks & Recreation Total	\$ 3,610,260

Leisure Time Activities Total \$ 3,610,260

Other Uses of Funds

Finance	
Transfers	\$ 1,024,000
Finance Total	\$ 1,024,000

Other Uses of Funds Total \$ 1,024,000

Public Health Services

Public Safety	
Contractual Services	\$ 217,000
Supplies & Materials	\$ 100
Public Safety Total	\$ 217,100

Public Health Services Total \$ 217,100

Security of Persons & Property

Office of the Mayor	
Capital	\$ -
Contractual Services	\$ 46,797
Salaries & Benefits	\$ 42,572
Supplies & Materials	\$ 1,100
Office of the Mayor Total	\$ 90,469

Public Safety	
Capital	\$ 325,000
Contractual Services	\$ 323,578
Salaries & Benefits	\$ 7,882,214
Supplies & Materials	\$ 331,900
Transfers	\$ 699,742
Public Safety Total	\$ 9,562,434

Security of Persons & Property Total \$ 9,652,903

Transportation

Public Service	
Capital	\$ 326,000
Contractual Services	\$ 17,275
Salaries & Benefits	\$ 454,350
Supplies & Materials	\$ 865,302
Public Service Total	\$ 1,662,927

Transportation Total \$ 1,662,927

Sec.3. That there be appropriated from the GENERAL FUND for CONTINGENCIES for purposes not otherwise provided for, to be expended in accordance with the provisions of Sec. 5705.40, R.C., the sum of

101-TOTAL GENERAL FUND \$ 26,419,461

Sec. 4. That there be appropriated from the **SPECIAL REVENUE FUNDS AS FOLLOWS:**

220-Street Fund

Public Service	
Salaries & Benefits	\$ 5,438
Supplies & Materials	\$ 27,700
Capital	\$ 373,200
Contractual Services	\$ 91,860
Salaries & Benefits	\$ 623,579
Supplies & Materials	\$ 304,597
Transfers	\$ 518,810
Public Service Total	\$ 1,945,184

220-Street Fund Total \$ 1,945,184

222-State Highway Fund

Public Service	
Capital	\$ 20,000
Contractual Services	\$ 14,947
Salaries & Benefits	\$ 23,390
Supplies & Materials	\$ 30,049
Transfers	\$ -
Public Service Total	\$ 88,386

222-State Highway Fund Total \$ 88,386

224-Tax Increment Fund

Finance	
Capital	\$ 104,286
Contractual Services	\$ 581,181
Supplies & Materials	\$ -
Transfers	\$ 550,770
Finance Total	\$ 1,236,237

224-Tax Increment Fund Total \$ 1,236,237

225-State Law Enforcement Trust Fund

Public Safety	
Capital	\$ 40,000
Supplies & Materials	\$ 10,000
Public Safety Total	\$ 50,000

225-State Law Enforcement Trust Fund Total \$ 50,000

228-Permanent Improvement Fund

Public Service	
Transfers	\$ -
Public Service Total	<u>\$ -</u>

229-Permanent Improvement Fund Total \$ -

229-Court Computer Fund

Office of the Mayor	
Supplies & Materials	\$ 30,400
Office of the Mayor Total	<u>\$ 30,400</u>

229-Court Computer Fund Total \$ 30,400

231-County Permissive Tax Fund

Public Service	
Capital	\$ -
Public Service Total	<u>\$ -</u>

231-County Permissive Tax Fund Total \$ -

232-Cul-de-sac Maintenance Fund

Public Service	
Capital	\$ -
Public Service Total	<u>\$ -</u>

232-Cul-de-sac Maintenance Fund Total \$ -

233-Community Development Fund

Planning & Development	
Contractual Services	\$ -
Planning & Development Total	<u>\$ -</u>

233-Community Development Fund Total \$ -

235-Federal Law Enforcement Seizure Fund

Public Safety	
Capital	\$ 11,000
Supplies & Materials	\$ 10,000
Public Safety Total	<u>\$ 21,000</u>

235-Federal Law Enforcement Seizure Fund Total \$ 21,000

249-FEMA Fund

Finance	
Supplies & Materials	\$ -
Finance Total	<u>\$ -</u>

249-FEMA Fund Total \$ -

510-Police Pension Fund

Public Safety
Salaries & Benefits \$ 971,000
Contractual Services \$ 3,619
Supplies & Materials \$ 4,000
Public Safety Total \$ **978,619**

510-Police Pension Fund Total \$ 978,619

515-Police Duty Weapon Fund

Public Safety
Supplies & Materials \$ 7,600
Public Safety Total \$ **7,600**

515-Police Duty Weapon Fund Total \$ 7,600

530-Public Landscape Trust Fund

Parks & Recreation
Capital \$ -
Parks & Recreation Total \$ -

530-Public Landscape Trust Fund Total \$ -

580-Vending Machine Fund

Office of the Mayor
Supplies & Materials \$ -
Office of the Mayor Total \$ -

580-Vending Machine Fund Total \$ -

750-Reserve for Sick & Vacation Fund

Finance
Salaries & Benefits \$ 150,000
Finance Total \$ **150,000**

750-Reserve for Sick & Vacation Fund Total \$ 150,000

TOTAL SPECIAL REVENUE FUNDS \$ 4,507,426

Sec. 5. That there be appropriated from the **CAPITAL PROJECTS FUNDS AS FOLLOWS:**

325-Capital Improvement Fund

Finance
Capital \$ 3,468,790

Finance Total \$ 3,468,790

325-Capital Improvement Fund Total \$ 3,468,790

326-Park Improvement & Acquisition Fund

Parks & Recreation
Capital \$ -
Parks & Recreation Total \$ -

326-Park Improvement & Acquisition Fund Total \$ -

327-Park Fund

Parks & Recreation
Capital \$ -
Parks & Recreation Total \$ -

327-Park Fund Total \$ -

328-Park-in-Lieu of Fees Fund

Parks & Recreation
Capital \$ -
Parks & Recreation Total \$ -

328-Park-in-Lieu of Fees Fund Total \$ -

TOTAL CAPITAL PROJECTS FUNDS \$ 3,468,790

Sec. 6. That there be appropriated from the **DEBT SERVICE FUND AS FOLLOWS:**

431-General Bond Retirement Fund

Finance
Contractual Services \$ 5,131
Supplies & Materials \$ 4,000
Transfers \$ 2,082,212
Finance Total \$ 2,091,343

431-General Bond Retirement Fund Total \$ 2,091,343

TOTAL DEBT SERVICE FUND \$ 2,091,343

Sec. 7. That there be appropriated from the **ENTERPRISE FUNDS AS FOLLOWS:**

631-Stormwater Fund

Public Service
Salaries & Benefits \$ 2,789
Capital \$ 192,000

Contractual Services	\$ 69,372
Salaries & Benefits	\$ 325,184
Supplies & Materials	\$ 161,300
Transfers	\$ 263,390
Public Service Total	\$ 1,014,035

631-Stormwater Fund Total \$ 1,014,035

651-Water Fund

Public Service	
Salaries & Benefits	\$ 2,875
Supplies & Materials	\$ 2,800
Capital	\$ -
Contractual Services	\$ 4,484,428
Salaries & Benefits	\$ 505,795
Supplies & Materials	\$ 407,817
Transfers	\$ 397,709
Public Service Total	\$ 5,801,424

651-Water fund Total \$ 5,801,424

652-Water System Capital Improvement Fund

Public Service	
Supplies & Materials	\$ 120,000
Capital	\$ 100,000
Transfers	\$ 27,283
Public Service Total	\$ 247,283

652-Water System Capital Improvement Fund Total \$ 247,283

661-Sewer Fund

Public Service	
Salaries & Benefits	\$ 2,875
Supplies & Materials	\$ 2,800
Capital	\$ -
Contractual Services	\$ 5,214,388
Salaries & Benefits	\$ 506,727
Supplies & Materials	\$ 188,031
Transfers	\$ 284,450
Public Service Total	\$ 6,199,271

661-Sewer Fund Total \$ 6,199,271

662-Sewer System Capital Improvement Fund

Public Service	
Capital	\$ 80,000
Supplies & Materials	\$ 325,000
Transfers	\$ 33,620
Public Service Total	\$ 438,620

662-Sewer System Capital Improvement Fund Total	<u>\$ 438,620</u>
TOTAL ENTERPRISE FUNDS	<u><u>\$ 13,700,633</u></u>

Sec. 8. That there be appropriated from the **AGENCY FUNDS AS FOLLOWS:**

835-Senior Escrow Fund

Finance	
Supplies & Materials	\$ 100
Finance Total	<u>\$ 100</u>
835-Senior Escrow Fund Total	<u><u>\$ 100</u></u>

837-Veterans Memorial Fund

Finance	
Supplies & Materials	\$ 100
Finance Total	<u>\$ 100</u>
837-Veterans Memorial Fund Total	<u><u>\$ 100</u></u>

850-Refuse Escrow Fund

Public Service	
Supplies & Materials	\$ 2,002,000
Public Service Total	<u>\$ 2,002,000</u>
850-Refuse Escrow Fund Total	<u><u>\$ 2,002,000</u></u>

860-Developers Escrow Fund

Finance	
Supplies & Materials	\$ 100
Finance Total	<u>\$ 100</u>
860-Developers Escrow Fund Total	<u><u>\$ 100</u></u>

870-TIZ Real Estate Escrow Fund
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Finance	
Contractual Services	\$ 87,300
Finance Total	<u>\$ 87,300</u>
870-TIZ Real Estate Escrow Fund	<u><u>\$ 87,300</u></u>
TOTAL AGENCY FUNDS	<u><u>\$ 2,089,600</u></u>

Sec. 9. That there be appropriated from the **INTERNAL SERVICE FUND AS FOLLOWS:**

900-Workers Compensation Self Insurance Fund

Human Resources	
Contractual Services	\$ 206,500
Human Resources Total	<u>\$ 206,500</u>
900-Workers Compensation Self Insurance Fund Total	<u><u>\$ 206,500</u></u>
TOTAL INTERNAL SERVICE FUND	\$ 206,500
TOTAL ALL FUNDS	<u><u>\$ 52,483,753</u></u>

Sec. 10. And the Director of Finance is hereby authorized to draw warrants for payments from any of the foregoing appropriations upon receiving proper certificates and vouchers therefore, approved by the board or officers authorized by law to approve the same or an ordinance or resolution of council to make the expenditures; provided that no warrants shall be drawn or paid for salaries or wages except the persons employed by authority of and in accordance with law or ordinance. Provided, further, that the appropriation for contingencies can only be expended upon approval of a two-thirds vote of Council for items of expense constituting a legal obligation against the city, and for the purposes other than those covered by the other specific appropriations herein made.

Sec. 11. This ordinance shall take effect at the earliest period allowed by law.

Passed

Attest

Isobel Sherwood, Clerk

Beryl D. Anderson, Council Member

Karen Angelou, Council Member

Ryan Jolley, Council Member

Brian Larick, Council Member

Stephen Renner, Council Member

David Samuel, Council Member

Brandon Wright, Council Member

Investment Policy Statement
CITY of GAHANNA, OHIO

I. Purpose:

The purpose of this document is to establish the parameters and structures of the investment program for the City of Gahanna, Ohio under the Charter of the City of Gahanna and State of Ohio Revised Code (ORC 135, Section 14).

II. Authority:

The City of Gahanna has established an investment program under the authority provided by the Charter of the City of Gahanna, Ohio and directs the investment authority to reside with the Director of Finance (Director).

III. Investment Objectives:

The objectives of this investment program are:

1. To invest all public funds in a manner which will provide maximum safety and preservation of principal, while meeting all liquidity and operating demands, at reasonable market interest rates available.
2. To invest all moneys in accordance with the guidelines of ORC 135.14, with priorities being safety, liquidity and yield, in that order.
3. Primary objectives are the preservation of capital and the protection of investment principal.
4. To limit market risk and ensure reliable return on investments through diversification and management of securities held in the investment portfolio.
5. To safeguard repurchase agreement transactions so as to avoid all security risk and to limit and track the market risk.
6. To ensure that all entities conducting business with the investing authority comprehend ORC 135 and this investment policy.
7. To ensure that the portfolio remains sufficiently liquid to enable the investing authority to meet operating requirements which might be reasonably anticipated.
8. The portfolio is not for speculation and will not be leveraged under any circumstances.
9. Bank account relationships will be managed in order to secure adequate services while minimizing costs. Deposits should be concentrated into single accounts except where audit control considerations dictate otherwise.

IV. Investment Principles:

These funds shall be invested with skill, care and prudence, taking into account required liquidity and the prevailing circumstances that a prudent man acting in a like capacity and

familiar with such matters would use in the investment of a fund of like character and objectives. The investment portfolio shall be diversified to minimize the risk of large losses, unless circumstances at any given point in time indicate that diversification is clearly imprudent. All assets are to be fully invested at all times, including idle cash in overnight short term instruments.

V. Investment Goals:

The investment goals for this investment program are to achieve a minimum rate of return equal to the return from the 3 Month Treasury Bill Index and/or a 2% per year return premium to the Consumer Price Index over rolling three to five year periods.

VI. Marketability of Assets:

All securities held in the portfolio shall have ready liquidity, meaning that any issue must have established daily trading activity in excess of the units of the security held in the portfolio. In addition, no security shall be held in the portfolio for which there is not a daily, liquid market.

VII. Maturity Guidelines:

To the extent possible, the Director will attempt to match investment with anticipated cash flow requirements to take best advantage of prevailing economic and market conditions. The maximum maturity of any eligible investment is five years from the settlement date, as provided in ORC 135.14, unless the investment is matched to a specified obligation or debt of the subdivision. Any investment made must be purchased with a reasonable expectation of being held to maturity.

VIII. Investment Guidelines:

The Director may invest in any instrument or security authorized in ORC 135.14, as amended. Permissible investments include:

1. United States Treasury

- . Bills
- . Notes
- . Bonds
- . Other obligations or securities issued by the U. S. Treasury
- . Other obligations guaranteed as to principal and interest by the United States
- . Stripped principal or interest obligations of such eligible securities are strictly prohibited

2. Federal Government Agencies or Instrumentalities
 - . Bonds
 - . Notes
 - . Debentures
 - . Other Obligations, including but not limited to
 - . Federal National Mortgage Association
 - . Federal Home Loan Bank
 - . Federal Farm Credit Bank
 - . Federal Home Loan Mortgage Corporation
 - . Government National Mortgage Corporation
 - . Student Loan Marketing Association

All Federal agency or instrumentality securities must be direct issuances of the federal agency or instrumentality.

3. STAR Ohio is an eligible investment, providing that the fund maintains the highest letter rating provided by at least one nationally recognized rating service, as outlined in ORC 135.45.
4. Bonds and obligations of the State of Ohio.
5. Interim Deposits (such as Certificate of Deposit) in the eligible institutions applying for interim moneys, as provided in ORC 135.08.
6. No Load Money Market Funds consisting exclusively of obligations complying with provisions of this Investment Guidelines section and expressly excluding derivatives in accordance with ORC 135.14.
7. Written repurchase agreements (repos) with any eligible public depository mentioned in ORC 135.03, or with any dealer who is a member of the NASD. The market value of the subject securities held as collateral for an overnight repo (including sweep accounts) or term repo, must exceed the principal by at least 2% and the securities must be marked to market daily. Term repurchase agreements may not exceed 30 days. Any repurchase agreement with an eligible securities dealer must be transacted on a delivery versus payment basis. All securities purchased pursuant to a repurchase agreement must be delivered into the custody of the Director or an agent designated by the Director. Such institution or dealer must agree in writing to unconditionally repurchase any of the securities used for any repo transaction.
8. Reverse repurchase agreements are strictly prohibited.

IX. Additional:

Senior, secured, floating-rate loans by U.S. banks and other financial institutions for the current income consistent with capital preservation such as Eaton Vance Prime Rate Reserves.

X. Collateral:

All deposits shall be collateralized pursuant to ORC Chapter 135.

XI. Derivative Investments:

Investments in derivatives are strictly prohibited. A derivative is defined in ORC 135 as a financial instrument or contract or obligation whose value is based upon or linked to another asset or index or both, separate from the financial instrument, contract, or obligation itself. However, any eligible investment with a variable interest rate payment based upon a single interest payment or single index comprised of other investments consisting of US government or federal agency or instrumentality obligations is not considered a derivative if it matures in two years or less.

XII. Pooling:

The pooling of funds by subdivisions is prohibited, except as provided in ORC 715.02 or Sec. IV Article XVIII of the Ohio Constitution, and STAR Ohio.

XIII. Eligible Institutions

Any financial institution located within the State of Ohio as defined by ORC 135.03 is eligible to serve as an approved depository and/or investment banker. Only securities dealers and brokers that are members of the National Association of Securities Dealers (NASD) are eligible to be an investment provider. Investment advisors must be an eligible financial institution as defined by ORC 135.03, or an advisor that is registered with the Securities and Exchange Commission.

XIV. Acknowledgements

All brokers, dealers, and financial institutions initiating transactions with the Director by giving advice or making investment recommendations must sign investment policy thereby acknowledging their agreement to abide by the policy.

All brokers, dealers, and financial institutions executing transactions initiated by the Director must sign the investment policy acknowledging their comprehension and receipt of the policy.

XV. Reporting

The director shall establish and maintain an inventory of all obligations and securities acquired by the investing authority. The inventory shall include the description of the security, type, cost, par value, maturity date, settlement date, and coupon rate. The Director shall produce a monthly portfolio report detailing the current inventory or all obligations and securities, and all transactions during the month, income received and investment expenses paid.

Date Adopted: 12-22-1998

Director of Finance

Date of Acknowledgment: _____

Name of Financial Institution

Authorized Officer

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Glossary

Agency Funds – Accounts for resources held by the City in a fiduciary capacity for an external third party and cannot be used to support the City’s own programs.

Annual Budget – A plan for the coordination of resources and expenditures. The budget is the financial plan for the City's allocation of resources to provide services, accomplish the City's goals and objectives, and perform activities.

Appropriation – The legal authorization given by City Council to spend funds that have been designated for a specific purpose.

Balanced Budget – A budget in which revenue sources are identified to balance with expenditures for services provided in a specific fiscal year.

Basis of Accounting – The City’s annual budget is developed using the cash basis of accounting.

Beginning Fund Balance – The unexpended amount in a fund at fiscal year-end that is available for appropriation in the next fiscal year.

Capital Asset – A tangible or intangible item purchased or otherwise received by the City that has a cost or fair market value of \$5,000 or more, an estimated useful life of five years or more and is intended to be held and/or used by the City over a period of time.

Capital Improvement – A project of relatively high monetary value (at least \$5,000), long life (at least five years), and the outcome of the project results in the creation of a capital asset or a significant revitalization that upgrades and extends the useful life of a capital asset.

Capital Improvements Program (CIP) – An annual updated plan of capital expenditures for public facilities and infrastructure (buildings, streets, etc.) with estimated costs, sources of funding, and schedule of work over a five-year period.

Capital Outlay – A major object category that includes expenditures for land purchase, buildings (purchase or construction), improvements other than building (purchase or construction), or equipment and furniture with a unit cost of \$5,000 or more and useful life of 5 years or more.

Capital Projects Fund – Accounts for resources restricted or committed to expenditure for capital improvements.

Cash Basis of Accounting – The basis of accounting which recognizes revenues when received in cash as opposed to when susceptible to accrual under Generally Accepted Accounting Principles (GAAP) and expenditures when paid in cash as opposed to when the liability is incurred under GAAP.

Catalog of Federal Domestic Assistance (CFDA) – A full listing of all Federal programs available to State and local governments; federally recognized Indian tribal governments; territories of the United States; domestic public, quasi-public and private profit and nonprofit organizations and institutions; specialized groups and individuals.

Community Reinvestment Area (CRA) Program – A program which offers real property tax abatement to new or expanding facilities within identified Community Reinvestment Areas in the City. The term and percentage of the abatement is based on the project investment, number of jobs created/retained and annual income tax for the City. There are currently four CRAs located in the City’s Office Commerce and Technology District and Olde Gahanna.

Community Improvement Corporation (CIC) – A not-for-profit corporation organized for the purpose of advancing, encouraging and promoting the industrial, economic, commercial and civic development of a community or area.

Convention and Visitors Bureau (CVB) – A not-for-profit organization funded by the local hotel tax and partner support to promote Gahanna as a vibrant destination.

Debt Service – Payment of interest and principal on an obligation resulting from the issuance of long term debt.

Debt Service Fund – Accounts for resources that are restricted or committed to expenditure for debt service.

Enterprise Fund – A proprietary fund type that pays for its costs of operations, predominantly from user fees, and does not receive tax support.

Excess Reserve – The amount of the General Fund’s fund balance in excess of the mandatory reserve.

Expenditure – The actual outlay of cash.

Federal Emergency Management Agency (FEMA) – FEMA coordinates the Federal government’s role in preparing for, preventing, mitigating the effects of, responding to and recovering from all domestic disasters, whether natural or man-made including acts of terror.

Fiscal Year – A 12-month period at the beginning of which the City implements a new budget based on expected revenue and expenditures and at the end of which the City determines its financial positions and the results of its operations. The City of Gahanna’s fiscal year coincides with the calendar year January 1 through December 31.

Full Time Staff – Employees of the City hired to provide services a minimum of 40 hours per week.

Fund – A budgetary and fiscal accounting mechanism for designating a sum of money or other resources set aside for the purpose of providing services and achieving objectives in accordance with state and local laws, regulations, or other limitations. Each fund constitutes an independent budgetary, fiscal, and accounting entity.

Fund Balance – The balance remaining in a fund after all revenues have been added to and expenditures have been subtracted from the fund.

Geographic Information System (GIS) – A computer-based mapping and analytical tool. GIS technology integrates common database operations such as query and statistical analysis with the unique visualization and geographic analysis benefits offered by maps. These abilities distinguish GIS from other information systems and make it valuable to a wide range of public and private enterprises for explaining events, predicting outcomes, and planning strategies.

General Fund – A fund used to account for and report all financial resources not accounted for and reported in another fund. The general fund balance is available for any purpose provided it is expended or transferred according to the general laws of Ohio.

General Obligation Bonds (GO Bonds) – These bonds are typically issued to finance government improvements benefiting the community as a whole and are secured by the full faith and credit and general property taxing powers of the City.

Infrastructure – The underlying foundation or basic framework of the City’s physical assets, buildings, roadways, etc.

Internal Service Funds – The Internal Service Fund is a proprietary fund type used to account for the financing of goods or services provided by one department to other City departments on a cost-reimbursement basis.

Levy – The total amount of taxes, special assessments, or service charges imposed by a government.

Mandatory Reserve – City Council has established a mandatory requirement that 25% of the year’s General Fund planned revenues be held as an emergency reserve. Each year the reserve amount is calculated and may not be expended without appropriate action of Council.

Objective – A desired result of a group of related activities performed by a department or division in which the achievement satisfies part or all of the department’s or division’s mission.

Ohio Administrative Code (OAC) – Codification of the State of Ohio’s General Assembly’s administrative rules and written statements of law adopted by an administrative agency pursuant to authority granted by the General Assembly.

Ohio Herb Education Center (OHEC) – The City of Gahanna was designated as the Herb Capital of Ohio in 1972 and operates OHEC to educate visitors on the many uses of herbs by offering classes, workshops, publications and products.

Ohio Revised Code (ORC) – All statutes of a permanent and general nature of the State of Ohio as revised and consolidated into general provisions, titles, chapters and sections including all legislation filed with the Secretary of State’s Office.

Operating Capital – Items/Projects which meet the definition of a capital outlay and are determined to be an ongoing necessary capital cost to maintain services provided.

Operating Budget – The annual expenditures for the routine, ongoing activities and work program of a department or division as opposed to budgets which may also be established for capital projects, grant-funded projects, and other activities of a permanent nature.

Part Time Staff – Employees of the City hired to provide services less than 40 hours per week.

Proprietary Fund – Accounts for activities primarily supported by fees and charges for services.

Revenue – Money received by the City during the fiscal year, which includes taxes, fees, charges, special assessments, grants, and other funds collected that support the services the City provides.

Regional Income Tax Authority (RITA) – A Regional Council of Governments organized to administer and enforce income tax collections for municipalities throughout the State of Ohio.

Special Revenue Funds – Accounts for resources that are restricted or committed to expenditure for specific purposes other than debt service or capital projects.

Salaries & Benefits – Gross compensation for active employees of the City and the City’s cost of providing Ohio Public Employee Retirement contributions, healthcare, Medicare, life insurance, paid leave and other benefits provided to those employees.

Tax Increment Financing (TIF) – A funding mechanism and economic development tool that allows a community to finance infrastructure and other improvements in a defined area by capturing the projected increases in property tax revenue generated by the project and the improvements. Unlike a special improvement district, it is not an additional or new tax levied on the properties; rather, TIF redirects and segregates the increased property tax revenues that would normally flow to the General Fund so that it can be used for a specified purpose.

The Industrial Zone (TIZ) – Represents 103 acres of land purchased by the City in the southwest area of town to spur business development and job creation in the community. Developable lots were leased through the City’s Community Urban Redevelopment Corporation to individual businesses for a term of 30 years to build facilities and create jobs.

Transfers – A Council approved movement of funding from one fund to another without the a requirement of repayment from the receiving fund. Transfers from the General Fund require Council approval per the Ohio Revised Code. Transfers from restricted or committed resources may only be made in accordance with the regulations that restricted or committed the funds and typically for use for the same purpose the resources were restricted or committed for.

User Charges – The payment of a fee for direct receipt of a public service by the person benefiting from the service.